

**PORTSMOUTH TOWN COUNCIL MEETING
APRIL 13, 2016 (Wednesday)
AGENDA**

7:00 PM - TOWN COUNCIL CHAMBERS, TOWN HALL, 2200 EAST MAIN ROAD

PLEDGE OF ALLEGIANCE

SITTING AS THE PORTSMOUTH TOWN COUNCIL

NEW BUSINESS

The Town Administrator's Proposed Budget Fiscal Year July 1, 2016 - June 30, 2017 is available on the Town's website at Portsmouthri.com

Documents: [FY17 Budget.pdf](#)

1. Budget: Discussion/Action - School Department

The Portsmouth Public Schools Fiscal Year 2017 Budget is available on the Town's website at www.portsmouthri.com

Documents: [School Budget FY 2017.Pdf](#)

2. Budget: Discussion/Action - Civic Support

- a. Portsmouth Action for Youth
- b. Portsmouth Library
- c. Prudence Island School
- d. Portsmouth Historical Society
- e. Portsmouth Senior Center
- f. Senior Citizens Bus
- g. Substance Abuse Task Force
- h. Prudence Island Volunteer Fire Department

3. Budget: Discussion/Action - Remaining Budgets

- a. Town Council
- b. Town Administrator
- c. Town Clerk
- d. Canvassing
- e. Finance
- f. Legal
- g. Planning
 - 1. AIPC Presentation
- h. Parks and Recreation
- i. Debt Service
- j. Other
- k. Health Benefits
- l. Enterprise Funds
 - 1. Transfer Station
 - 2. Septic Loan Program
 - 3. Glen Manor House
 - 4. Wind Turbine
- m. Special Revenue and Other Funds

Documents: [AIPC.pdf](#)

4. Budget: Discussion/Action - Capital Budget

FUTURE MEETINGS

April 14 7:00 PM - Town Council Meeting: Budget - (If Needed)
April 27 7:00 PM - Town Council Meeting (Wednesday)
May 9 7:00 PM - Town Council Meeting

ADJOURN

The public is welcome to any meeting of the Town's boards or its committees. If communication assistance (readers/interpreters/captions) is needed or any other accommodation to ensure equal participation, please contact the Town Clerk's Office at 683-2101 at least (3) business days prior to the meeting

POSTED 4/11/16



PORTSMOUTH, RHODE ISLAND

Fiscal Year July 1, 2016 – June 30, 2017

Town Administrator's Proposed Budget

www.portsmouthri.com



Balancing the Needs of the Community



Richard Rainer, Town Administrator
April 2016

The annual operating budget is the most important short-term planning tool at our disposal. It is a plan wherein we establish service priorities for the community and a method to continue providing those services into the future without jeopardizing the financial stability of the organization.

Local governments are required to adopt balanced budgets to avoid delaying today's expenses until tomorrow, and shifting the responsibility for solving today's problems onto someone else in the future. Growing deficits year after year escalate temporary challenges into long-term crises.

Many organizations consider budgets to be balanced when revenues equal appropriations. While this is most certainly a definition of an *equalized budget*, it is not necessarily indicative of a *balanced budget*. An equalized budget gets the budget adopted for another year, but it doesn't necessarily promote short-term execution of a long-term plan.

A balanced budget exhibits certain core characteristics:

- 1. Spending Limited to Available Resources**
- 2. Conservative Revenue Estimates**
- 3. Realistic Spending**
- 4. Prioritized Services**

One of the most destructive ways to balance the budget is to make across-the-board cuts. Reducing funding for every program compromises all services and, because fixed costs must still be covered, places a disproportionate share of the burden on other operations. Indiscriminate cost cutting also harms the organization by punishing the most efficient managers, thus diminishing the value of financial responsibility.



	FY 2014	FY 2015	FY 2016	FY 2017
Revenues				
Taxes	\$ 48,031,939	\$ 49,539,105	\$ 49,444,097	\$ 51,214,555
State Aid	\$ 5,634,072	\$ 5,490,255	\$ 5,442,351	\$ 6,329,572
Department Revenues	\$ 2,559,432	\$ 2,362,338	\$ 2,456,000	\$ 2,430,850
Other	\$ 817,967	\$ 827,135	\$ 888,140	\$ 693,972
Expenditures				
Administration	\$ 4,346,300	\$ 4,086,269	\$ 4,651,778	\$ 5,210,216
Public Safety	\$ 9,393,783	\$ 10,950,085	\$ 10,718,822	\$ 11,547,194
Public Works	\$ 3,194,239	\$ 3,454,072	\$ 3,487,514	\$ 3,443,323
Recreation	\$ 84,982	\$ 79,480	\$ 118,264	\$ 123,546
Schools	\$ 34,755,237	\$ 35,086,474	\$ 35,127,847	\$ 36,333,271
Debt Service	\$ 3,203,453	\$ 2,899,450	\$ 2,858,368	\$ 2,160,732
Other	\$ 1,904,649	\$ 1,760,655	\$ 1,163,807	\$ 1,850,667



Budget Calendar

April 11, 2016 Budget Presented at Town Council Meeting: Overview and Discussion on Revenues

April 12, 2016 Review of Departments: Police, Fire, Public Works

April 13, 2016 Review of Departments: All other departments, debt service, school and capital

April 14, 2016 Held open for any areas not covered or unresolved issues.

May 9, 2015 Adoption of Provisional Budget

Within 30 days of adoption of Provisional Budget there will be a public hearing

June 20, 2015 Adoption of Final Budget

Within two (2) weeks of the adoption of the Final Town Budget, any qualified elector of the town may circulate a petition requesting that a referendum be held on the Final Budget as approved by the Town Council



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Portsmouth Town Council

Keith E. Hamilton, President

James A. Seveney, Vice President

Kevin M. Aguiar

Michael A. Buddemeyer

David M. Gleason

Elizabeth A. Pedro

Joseph W. Robicheau



Elected Town Officials

School Committee

Terri-Denise Cortvriend, Chair

Emily A. Copeland, Vice Chair

Frederick Faerber, III

Andrew V. Kelly

Allen J. Shers

Thomas R. Vadney

John Wojichowski

Town Clerk

Joanne M. Mower



Municipal Administration

Richard Rainer, Town Administrator

(401) 683-3255

Deputy TA/Director of Finance and Personnel: James Lathrop, CPA 643-0308

Solicitor: Kevin Gavin 683-2044

Police: Chief Thomas Lee 683-0300

Fire: Chief Michael Cranson 683-1200

Emergency Management: John King 683-1200

Public Works: David Kehew 683-0362

Planner: Gary Crosby 643-0332

Building Official: Larry Desormier 683-3611

Probate Judge: Joseph C. Lopes

Municipal Court Judge: Richard D'Addario

Register of Voters: Jacqueline Schulz 683-3157

Tax Collector/Assessor: Matthew Helfand 683-1214

Recreation Director: Tim Dunbar 643-0304

Business Development: Rich Talipsky 643-0382

Town Clerk: Joanne Mower 683-2101

Recycling Coordinator: Sanne Kure-Jensen 643-0359

Wastewater Manager: Galen McGovern 643-0380

Planning Board Admin. Officer: Leon Lesinski 683-3717



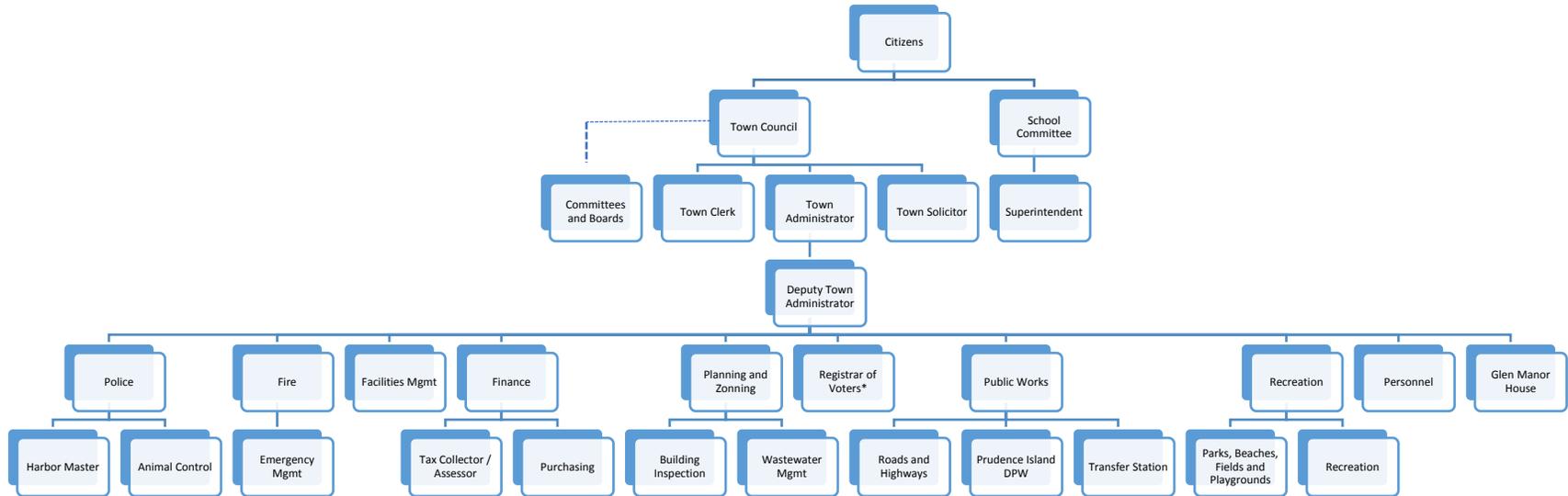
Town Committees and Boards

Agriculture Committee
Bristol Ferry Town Common Committee
Board of Canvassers
Civil Defense
CRMC Representative
Conservation Commission
Design Review Committee
Dog Park Planning Committee
Economic Development Committee
Fence Viewer
Glen Manor House Authority
Glen Park Working Committee
Harbor Commission
Hospitality Representative
Housing Authority
Juvenile Hearing Board

Lower Glen Farm Preservation Committee
Melville Park Committee
Mooring Assignment Appeal Committee
Planning Board
Portsmouth Prevention Coalition
Prudence Island Planning Commission
Prudence Island Water District
School Committee
Sealer of Weights and Measures
Service Area Citizens' Advisory Committee
Solid Waste/Recycling Committee
Tank Farm Development Advisory Committee
Tax Assessment Board of Review
Tree Commission
Waste Water Appeals Board
Zoning Board of Review



Organizational Chart



* Registrar of Voters is appointed by the Canvassing Board



**Office of the Town Administrator
Portsmouth, Rhode Island**

Budget Message

April 6, 2016

To the Honorable Portsmouth Town Council,

With great pleasure I present for your review and consideration my first Town Administrator's Proposed Municipal Budget for the 2016-2017 fiscal year in accordance with Article III, Section 304, of our Town Charter. Although the document is primarily intended to assist the Town Council in its crafting of policy, it should also serve to provide residents of Portsmouth an understanding of the Town's fiscal programs and operations. Thank you for taking the time to review the enclosed materials.

Based on revenue projections and recommended revisions to expenses I propose expenditures of \$60,668,949 from the General Fund which will entail a tax rate of \$16.00 compared to the current rate of \$15.80. A modest \$0.20 increase represents a change of 1.27% and is possible due to fiscally responsible budget policies and practices, the tax office's successful efforts to improve our collection rate, and an increase in the grand list (the compilation, by value, of all taxable and tax exempt property within Portsmouth).

The construction of this budget is based on conservative financial values for both revenues and expenditures. A balanced budget considers available resources, determines their priority and then develops a spending plan which addresses priorities within the constraints of resources available. This proposed budget is balanced and supports a municipal government focused on providing core services aligned with the values and priorities of our Town. The commitment of the staff remains focused on maintaining the high level of services expected by our community.

Government exists to provide services to residents they cannot provide for themselves. This is particularly true in the area of public safety and public health. Providing sufficient funds for these services is a responsibility of local government. A balanced budget must also include adequate funding to maintain buildings, equipment and infrastructure. Delaying maintenance or necessary repairs jeopardizes operating efficiency and reduces the useful lives of assets that are expensive to replace. A balanced budget and healthy reserves are the most important tools for the future of a community.

This budget addresses these issues in a number of ways. It supports a proposed new police station subject to a referendum in the November election. It includes the acquisition of a new ambulance and continues the police cruiser replacement plan. It includes funding for a public works salt shed and continuation of the road paving program. This is in addition to the \$2.5 million Prudence Island paving project which was approved in FY 2016 and will start this fiscal year.

This budget also includes funding to address space issues and facility maintenance. The renovation of the Leonard Brown House at Glen Park will provide space for various recreation programs and the Town's nascent recreation department. A study of use of space at the Town Hall is part of this budget as well as funding towards the Elmhurst Park project. Additionally, the Town is working with the School Department in the development of a plan to implement sharing of the services in the areas of facility management and information technology.

Looking at the organizational chart on page 10, you will note a consolidation of departments. Zoning, Wastewater Management and Building Inspection will become part of the Planning Department. Tax and Assessment will become part of the Finance Department. As part of recent union negotiations, we will also transition Personnel/Human resources to the Town Administrator department. As part of an ongoing effort started by my predecessor, we will continue to refine the way we work as an organization and develop a plan which provides proper training for staff, establishes modern standard operating procedures, and creates a method for succession

as senior staff retire. Included is funding to review and update human resource policies, staff job descriptions, and creation of an employee handbook.

At first glance it appears there are significant wage increases for Town Hall employees (PMEA Union). As part of an effort to provide better service and make Town Hall more accessible, it was negotiated these employees will work an additional 5 hours per week, but receive no per hour raise. There is a decrease in the use of overtime and temporary employees to offset a portion of this increase. This budget does call for two (2) new positions, a full time assistant building official and a part time clerk for the Department of Public Works.

Contracts with the Public Works and Police unions will expire at the end of fiscal year 2017. I expect negotiations of these two contracts to start in the winter of 2016. The Town has several other significant contracts expiring in 2017. They include auditing services, pension & investment advisors, Glen Farm, and Glen Manor House. I will work closely with the staff and Council in crafting new or renewed contracts that provide maximum benefit to the Town without a decrease in services derived.

Portsmouth is rated AAA by Standard and Poor's. This is a high honor and Portsmouth is only one of two Rhode Island communities to obtain this rating. This rating is an outstanding reflection of our financial condition, but we must stay committed to increased operational efficiency, superior customer service and staff professionalism in order to maintain our 'Triple A' rating.

Town Hall will be open for extended hours on Thursday evenings to improve access and customer service starting this year. Additionally, we are working to create hot spots for internet service at various public locations in the community and looking at a long term solution to improve internet service to Prudence Island. The Police department is working towards professional accreditation and I support this for all departments. The Finance office has upgraded the annual audit to CAFR (Comprehensive Annual Financial Report) status, becoming the 19th Rhode Island community to do so, now participates in the Governmental Finance Officers Association review, and will implement new accounting software this fiscal year which will facilitate a more transparent and open window

into the Town's financial affairs. I myself have joined the ICMA (International City/County Managers Association) and will begin the process of becoming a credentialed Town Administrator. Starting this fiscal year, staff management will begin an intensive leadership curriculum sponsored by the Salve Regina University Pell Center and the Public Sector Consortium focused on professional development and innovation.

My predecessor and the community have done an extremely impressive job in implementing changes which position us for sustained fiscal solvency and prosperity. In order to stay the course, we must continue to promote and maintain initiatives and policies which encourage progress while preserving our Town's character. This budget provides my and my staff's contribution for this to happen.

I wish to thank the Town Council for their guidance, and the Finance Department for their work in preparation of this budget. I additionally wish to acknowledge the department heads and their staffs, as well as various committee members and community stakeholders for their valuable input to this process. Their thoughtfulness and part in preparing of this budget were critical to the final product.

Richard Rainer
Town Administrator



Special Note Regarding Facility Management

Facility Management

The Town is always looking at ways to work smarter and improve efficiency and levels of services. Looking to partner with other organizations and communities is one option. The Portsmouth School Department's facility manager will leave in June 2016. The Town's Department of Public Works responsibilities include various Town facilities, however, most work is done by outside contractors.

Facility management traditionally been associated with janitorial services. However as facilities have become larger and more complicated, organizations must rely on computerized and electronic support systems that require a different level of expertise to operate and maintain. Regulations have forced facility managers to consider all kinds of factors related to access, hazardous materials, and legal liability for the safety of the people that enter or use the premises. Regulations have been created that require employee safety, recycling and energy conservation, as well as a profusion of environmental laws related to factors such as indoor air quality, grounds maintenance and hazardous emissions.

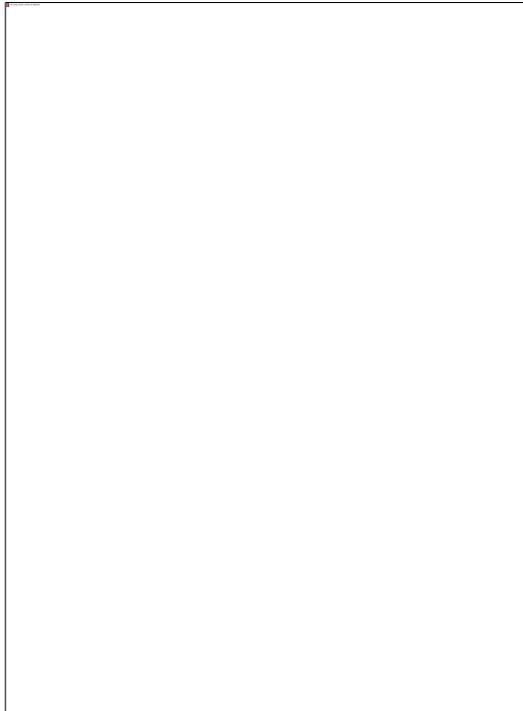
Today's facility managers must wear several hats and are expected to contribute to the overall strategy of an organization by providing cost savings. They use integrated computer systems that track building functions, space management, work projects, staffing, inventory and finances. These systems enable facility managers to bring a wealth of knowledge about the property in order to improve efficiency and keep operating costs down while maintaining or improving the quality of facility resources and services.

Shortly before presenting this budget the Town and School Department issued a Request for Qualifications/Proposals for a professional facility manager. It is the expectation that the respondents will be national firms experienced in providing this service to schools, communities and governmental organizations. The expectation is an individual will be on site full time, but have the support function of a team that has the technical resources and experience required in the execution of a modern facility management program.

Should the Town and School choose to pursue this proposal, there will be a cost sharing of this service as well as a reallocation of budget items from the presented Public Works budget to the new Facility Management Department. It is our objective that this change in operations will produce cost savings for both the School and Town, provide increased level of service and demonstrate cooperation and collaboration between the Town and School.



Community Profile



[State](#)

[Rhode Island](#)

[County](#)

[Newport](#)

Area

- **Total** 59.3 sq mi (153.6 km²)
- **Land** 23.2 sq mi (60.1 km²)
- **Water** 36.1 sq mi (93.5 km²)

Elevation 203 ft (62 m)

Population [2010](#) census

- **Total** 17,389
- **Density** 749.5/sq mi (289.3/km²)



Community Profile (continued)

Population

The following table shows the Town's population and the change in population relative to the State.

Year	Town	% Change Increase (Decrease)	State	% Change Increase (Decrease)
2010	17,389	-0.4%	1,052,567	0.4%
2000	17,460	3.5	1,048,319	4.5
1990	16,857	18.2	1,003,464	5.9
1980	14,257	13.9	947,154	-0.3
1970	12,521	51.8	949,723	10.5
1960	8,251	25.4	859,488	8.5
1950	6,578	---	791,896	-

Source: U.S. Bureau of the Census.

Per Capita Income

The following table sets forth the personal income per capita for Town and the State:

Year	Town	Rhode Island
2013	\$44,821	\$30,469
2012	41,554	30,005
2010	42,099	28,707
2000	28,161	21,688
1990	17,899	14,981

Sources: U.S. Bureau of Census, 1990; U.S. Bureau of Census, 2000; American FactFinder (2010/based on 2006-2010 American Community Survey; 2012/based on 2008-2012 American Community Survey 5-Year estimates); and 2013/based on 2009-2013 American Community Survey 5-Year estimates)



Community Profile (continued)

Median Family Income

The table below sets forth the Town's median family income relative to the State and United States.

	<u>1989</u>	<u>1999</u>	<u>2010</u>	<u>2012</u>	<u>2013</u>
Portsmouth	\$46,669	\$68,577	\$77,712	\$73,308	\$94,596
Rhode Island	39,172	52,781	54,902	56,102	56,361
United States	35,225	50,046	51,914	53,046	85,588

Sources: U.S. Bureau of Census, 1990; U.S. Bureau of Census, 2000; American FactFinder 2010 (based on 2006-2010 American Community Survey); 2012 (based on 2008-2012 American Community Survey 5-Year estimates); and 2013 (based on 2009-2013 American Community Survey 5-Year estimates)

Housing

According to the U.S. Census Bureau, 2008-2012 American Community Survey, it is estimated for 2012 there were 8,108 dwelling units in the Town compared to 7,386 dwelling units in 2000. The additional 722 dwelling units represent an increase of 0.78%. In 2010, of the 6,906 occupied housing units, 5,068 or 68.6% were owner-occupied. The following table sets forth building permits issued in the Town from fiscal years 2009 to 2015:

<u>Fiscal Year</u>	<u>No. Permits</u>	<u>Value</u>
2009	17	\$3,290,500
2010	6	3,243,495
2011	26	3,691,080
2012	16	4,252,692
2013	25	5,629,600
2014	15	9,177,600
2015	36	8,749,660

Source: Town Building Inspector.



Community Profile (continued)

Unemployment Rate

	Annual Average Unemployment Rate						
	2009	2010	2011	2012	2013	2014	2015
Portsmouth	8.80%	9.80%	9.80%	8.60%	8.20%	6.80%	4.50%
Rhode Island	10.9	11.7	11.2	10.3	9.5	7.7	5.4
United States	9.3	9.6	9.6	8.1	7.4	6.2	5.3

Not Seasonally Adjusted

Source: R.I. Department of Labor and Training/US Bureau of Labor Statistics.



Community Profile (continued)

Rhode Island Department of Labor Training Quarterly Census of Employment & Wages Town Summary - 2014 Annual

In 2014, the Town had 520 private businesses and governments subject to employment security taxes with quarterly payrolls which totaled \$307,542,165 and the average number of persons employed was 5,770 according to the most recent statistics. The following is a listing of the various types of industry in the Town covered by the Department of Labor and Training.

	<u>Number of Units</u>	<u>Average Employment</u>	<u>Total Wages</u>
Total Private & Government	520	5,770	\$307,542,165
Total Private Only	504	5,147	273,041,747
Agriculture, Forestry, Fishing & Hunting	15	43	1,179,301
Utilities	1	*	*
Construction	61	307	14,140,070
Manufacturing	21	1,553	139,153,030
Wholesale Trade	20	105	8,066,000
Retail Trade	57	496	16,053,538
Transportation & Warehousing	8	88	2,478,355
Information	12	56	3,870,727
Finance & Insurance	18	59	3,051,920
Real Estate & Rental & Leasing	15	135	4,774,536
Professional & Technical Services	74	173	10,647,529
Management of Companies & Enterprises	3	24	1,537,226
Administrative Support & Waste Mgmt.	35	219	7,279,953
Educational Services	18	269	11,618,294
Health Care & Social Assistance	44	854	30,307,808
Arts, Entertainment, & Recreation	9	94	3,065,662
Accommodation & Food Services	42	480	9,300,870
Other services, (except Public Administration)	24	187	6,414,813
Government	17	623	34,500,418

Source: Rhode Island Department of Labor and Training.



Community Profile (continued)

Major Private Employers

Employer	Nature of Business	Employees
Raytheon Company	Defense, homeland security	1,175
Visiting Nurse Services of Newport and Bristol Counties	Medical & social services	250
The Hinckley Company	Marine repair, storage, sales, Brokering & marina	155
New England Boatworks	Marine construction, design, repair, storage & marina	127
Vanguard Sailboats	Manufacturer of recreational sailing craft	82
East Coast Construction	Commercial construction	49
International Manufacturing Svcs.	Chip & resistor manufacturer	47

Source: Town Officials.



History & Overview

General

The Town of Portsmouth, with a 2010 population of 17,389, is located approximately 20 miles southeast of Providence. The Town occupies the northern portion of Aquidneck Island and is bordered by the Town of Bristol on the north; the Town of Middletown on the south; the Town of Tiverton on the east; and Narragansett Bay on the west. The Town limits extend over an area of 59.3 square miles, including a land area of 23.2 square miles and an inland water area of 36.1 square miles. Routes 138 and 114 are major highways connecting the Town to I-195, I-95, Route 24 and the entire northeast corridor. Air transportation is available at the Newport State Air Park located in Middletown, which provides charter air service to all major airports in New England and New York. The state's major airport facility is located in the City of Warwick, approximately 30 miles from the Town. Nationwide intercity rail passenger service is offered through AMTRAK's Providence station. Freight transportation is provided by railroads and by local and long distance trucking firms and bus lines, and the nearby Port of Providence provides the Town with excellent shipping facilities.

Government

Portsmouth was established in 1638. It was originally known by its Indian name, Pocasset, but was changed to Portsmouth, named after Portsmouth, Hampshire, England. A group of religious dissenters from the Boston Colony that included Dr. John Clarke, William Codrington and Anne Hutchinson, planned on settling in New Jersey, but were convinced by Roger Williams, that they should instead settle in the colony of Rhode Island and the Providence Plantations. It was founded by the signers of the Portsmouth Compact. The Portsmouth Compact was the first document in history that severed both political and religious ties with England. The Portsmouth Compact set up a new, independent colony that was Christian in character but non-sectarian in governance. It has been called the first instrument for governing as a true democracy.

The Town is governed by a seven member Town Council, elected biennially in even years, and an appointed Town Administrator. The Town operates under a Home Rule Charter, under which all powers of the Town (including those powers formerly vested in and exercised by the Financial Town Meeting, which was discontinued) are vested in the elected Town Council. The Council may enact local legislation subject only to the limitations imposed by Charter, the State Constitution and the General Laws. Under the Charter, the Council determines policy, enacts law and appoints the Town Administrator.

The Town Administrator is responsible to the Council for the administration of Town government. Richard A Rainer, Jr. is the current Town Administrator, having been appointed in June 2015. Mr. Rainer has served 30 years in the U.S. Navy as a Commodore, a Commanding Officer, and as Director of the U.S. Naval Staff College. Prior to his appointment, Mr. Rainer served as Branch Head for Policy and as Commanding Officer for the U.S. Naval Element at NATO Joint Forces Command, Brunssum, Netherlands.



History & Overview (continued)

Education

The general administration of the Town's school system is directed by the seven-member, elected School Committee. The School Committee determines and controls all policies affecting the administration, construction, maintenance, and operation of the public schools. The School Committee also appoints a superintendent of schools as its chief administrative agent and such other administrative officers as are considered necessary.

The Town maintains and operates one high school (grades 9-12), one middle school (grades 5-8) and two elementary schools (grades K-4).

According to the 2009-2013 American Community Survey, over 95 percent of Town residents over the age of 25 completed high school and nearly 50 percent hold a bachelor's or higher degree. The average public school enrollment for the 2014-15 school year is approximately 2,532 students and there are 210 teachers.

Municipal Employees (Full-Time)

<i>Fiscal Year Ending 6/30</i>	2010	2011	2012	2013	2014	2015
Municipal Government	103	103	102	102	105	109
School Department	328	328	325	318	323	301
<i>Total Employees</i>	431	431	427	420	428	410

Economic Characteristics

Earliest sources of income for the Town's residents were farming and boat building. Boat building continues as one of the Town's major industries. The State has designated the marine industry as one of five key sectors for economic growth. There are 39 companies of varying sizes located in Portsmouth engaged in marine related services and manufacturing. Manufacturing provides the largest number of jobs in the Town as of 2014, accounting for approximately 30% of private employment.



History & Overview (continued)

The 56-acre Portsmouth Business Park, is home to a mix of light industrial manufacturing firms. The convenient location with immediate access to state Route 24 places the Park in a strategic location for light industrial markets and labor supply. Occupancy in the Portsmouth Business Park is holding steady at around 90% with only two lots unsold. The Park has 23 companies employing 246 persons.

Another significant cluster of businesses is in the 97-acre Melville Marine District where 26 companies in the marine industry employ 626 persons. The District is ideally located on the shores of Narragansett Bay and includes two marinas with deep water access for yachts of all sizes.

Portsmouth's largest employer is the Integrated Defense Systems division of Raytheon Company. Current employment on the 150 acres campus is 1,175. This division is primarily involved in the research, development and manufacture of sonar and other shipboard and airborne electronic tracking systems.

In addition to contributing as the Town's largest employer, Raytheon actively supports the community with hosting mentoring and career interests programs and internships for local high school students. Raytheon developed a collaborative relationship with the Newport County Mentorship Program. Each school year, students from area high schools spend a day at Raytheon gaining in-depth exposure to careers in science, technology, engineering and mathematics ("STEM") and advanced manufacturing. A subset of these students is then selected by their schools to participate in a "summer experience" program. The selected students shadow Raytheon employees in various jobs and functions over the course of the summer.

Raytheon proactively supports promoting and attracting other valued industry to the area. It has hosted seminars by Rhode Island Manufacturing Extension Services ("RIMES") for groups of smaller sub-contractors. The presentations were aimed at developing better supplier partnerships by making the subs more efficient. Raytheon and RIMES provided instruction and leadership in increasing business efficiencies utilizing "lean agile" and "six sigma" techniques.

The United States Navy is the largest employer in Newport County and the third largest in Rhode Island. The 2005 Base Realignment and Closure Commission's "BRACC" recommendation firmly established the Newport Naval Base as the nation's leading naval educational center. The BRACC activity resulted in a net gain of commands stationed at the base. The Naval Education and Training Center "NETC" currently hosts twelve formal schools, including the Naval War College and the Naval Justice School. Each year the NETC allocates major contracts to the civilian community for construction projects and research and development activities. The base benefited greatly with several million dollars of new building construction.

Prospects for new economic development in Portsmouth continue to improve. Indications of growth are tied to new construction and increased hiring in some sectors. Growth of existing local businesses may stimulate additional new development. Ground breaking has been limited but an increase in inquiries to the Town's building, planning and business development offices indicates that there is growing interest and consideration for development projects. Although the State continues to have lagging unemployment gains, Aquidneck Island is showing better employment trends.



History & Overview (continued)

Being surrounded by water has been the major factor in creating the Town's impressive history as a leader in the marine trades industry. With three world class yacht companies in Portsmouth, a large community of smaller marine support businesses continues to flourish that provide a wide range of specialized services for the boating industry and individual boat owners. The Melville companies are known within the industry for their high quality of work.

The marine industry and associated marine trades have long been a significant contributor to the Rhode Island economy. The marine industry continues to be identified as a key growth sector for the State. The America's Cup trial races held in Newport in June 2012 were very successful and served to further stimulate the maritime economy. The success of the Cup races has led to attracting other major marine races, regattas and associated events scheduled in the area as well as a possible return of the America's Cup events. The 2015 Volvo "Around the World Race" made its only U.S. stop in Newport. The races are a catalyst to attract other major events and bring attention to the Town's local marine industry. The race activities provide a big boost for the marine industry as well as area tourism and hospitality businesses. The local marine businesses benefit by providing services for race participants as well as the hundreds of spectators boats the races attract. The races attract participants, observers and media from around the world.

The 39 marine companies located in Portsmouth report that employment continues to improve. Total employment by the marine trades in Portsmouth has rebounded by 20% above the lows they experienced in 2010. Comments on the future by principals of the marine companies indicate the coming years should be positive. Overall, it appears the local marine trades did not suffer as much as some other areas of New England. The Rhode Island Marine Trades Association ("RIMTA") continues an active recruiting and job placement initiative to aid companies in identifying employment opportunities and filling full time positions. A recent RIMTA study showed that the marine industry is one of the few sectors of Rhode Island's economy that has shown growth. The study also showed that starting salaries in the marine sector are above average and most include attractive benefit packages. Principals at the companies indicate that many eliminated positions during the recession will be reactivated.

Of note in this regard, world renowned Hinckley Yachts announced they are going to move some of their new yacht construction from their Maine location to Portsmouth. This is expected to add 40 new jobs initially with more positions expected to be added as production ramps up.

In 2002, with assistance of our federal legislators prime excess Navy land in the Melville Marine District was approved for release to bolster local marine trades. The newly restructured Commerce RI, the State's primary economic development agency, in cooperation with the Town, has been working with a partnership of marine companies to transfer ownership of the former Navy fueling facility. The prime waterfront land will be key in stimulating expansion of existing and new marine trades. When the transfer is completed, Portsmouth Marine Partners (comprised of four existing Portsmouth marine companies) is poised for expansion. The land will accommodate much needed space for the boat builders and create new facilities for smaller marine support contractors. The transfer of the 30 acres will serve as a model for the future transfer of other larger parcels the Navy has designated for disposal. There is high demand for space located near the existing cluster of marine companies.



History & Overview (continued)

New space for marine trades and defense work will complement the existing concentration of similar businesses in the Town. The marine trades in the Melville area are in need of expansion space. The Town has received inquiries from marine ventures outside the area interested in locating here. A similar attraction is possible with smaller defense contractors desiring to be located near Raytheon and the Naval Undersea Warfare Center. Marine trades and defense and homeland security are two key economic growth clusters identified by the State. These industries receive very active support from Commerce RI and other State agencies, including workforce development, to assist in attracting new and support for existing businesses.

Portsmouth continues to focus on potential reuse of 146 acres of former Navy petroleum tank farms along the Eastern shore of Narragansett Bay. The release of the Navy land has been a key planning topic for several years. In the spring of 2008, the Navy officially announced that the former tank farms will be made available for development. The land is ideally situated along the West coast of Aquidneck Island, adjacent to Rt. 114, the Melville Marine District businesses and the Raytheon Company campus. Much planning and analysis must be accomplished to take advantage of the valuable land. The Town Council created a Tank Farm Advisory Committee to explore and make recommendations to the Council for the best future use of the land. Although government procedures for transfer of the land are extensive and very rigorous, the Town is focused on development that will contribute to the tax base.

Economic growth is planned along the shores of Narragansett Bay just south of the cluster of marine businesses in the Melville area is the site for the new Weaver Cove marina. Necessary State Department of Environment Management and State Coastal Regional Management Commission permits have been approved for a large marina and related commercial marine facilities. Commencement of on shore construction has been slowed as portions of the land are contaminated from prior government uses. It is expected that the new marina adjacent to the Melville Marine District will attract additional boating activity and contribute as a potential business growth generator. Plans include commercial facilities for on-shore support services and related marine businesses. By including significant public access to the shoreline, the planned project is gaining wide support. Completion of all phases of the privately funded project are expected to cost over \$140 million. The project approvals also to include 385 residential units in a village setting overlooking the Narragansett Bay.

The Town received endorsement to set aside four acres of the excess Navy land in the Melville District for a multi-modal transportation activity. The site will serve as visitor parking for a future rail shuttle between Portsmouth and Newport. The existing Newport Dinner train has purchased self-propelled passenger rail cars that can make the shuttle service a reality. The very successful Newport Dinner Train received grant funding from RIDOT for an upgrade of the existing rail line located along the West Side shoreline. The train is busy with tourist activity, a dinner train and special seasonal activities. Tourist visits and special corporate event traffic continues to grow.

Planned development along the West Side is being encouraged by the Town Planning Department. The Town adopted changes to the Zoning Ordinance for the creation of Planned Marina Village Developments and Planned Resort Developments. The new zoning ordinances fully incorporate "smart growth" principles. The zoning ordinances include enforceable performance and preservation standards to promote site development of benefit to the Town. The Planning Department is reviewing the existing zoning process to identify additional changes that may expedite permitting procedures.



History & Overview (continued)

Raytheon Company recently consolidated all Portsmouth activity in one building. It is actively marketing the sale and or lease of 350,000 square feet in three light industry buildings as well as some surrounding acreage. This prime real estate is on busy West Main Road/Rt. 114 and convenient to off Island access and near the Naval Base and Naval Undersea Warfare Center. The potential synergy of being located near existing defense and marine companies should makes the space attractive for other light industry. Initiatives to bring new industry to the site are being spearheaded by Commerce RI and brokers specializing in contact with national site seekers.

Newport Hospital built a new medical diagnostic services building within the Town Center area adjacent to an existing medical office building. Extensive scanning and imaging services eliminates the need to travel to Newport and Fall River for medical attention. The presence of The Imaging Center brings convenient key medical services to the area. The new 12,000 sq. ft. office building opened in 2007 and is 100% occupied.

One of the most prominent and attractive properties in the area is the exclusive "Carnegie Abbey Club." The Carnegie developments include high-end vacation homes and condos which impact town services much less than conventional residential development. The new marina at Carnegie has quickly become an attractive amenity, attracting buyers from around the world.

The developer of the Carnegie projects, O'Neill Properties, also acquired 73 acres of waterfront property just north of the Carnegie facilities for their new project, "The Newport Club." This project includes an indoor equestrian riding and training center and tennis club. The resort development will include 152 vacation homes, a small marina and other club amenities.

Residential building permits for new and rehabilitation projects were up 22% in fiscal 2015. Building permits for new, enlargement and rehabilitation of commercial properties is also well above fiscal year 2014.



Basis of Accounting and Fund Structure

The accounting structure of the Town of Portsmouth is organized on the basis of funds. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Town can be divided into three categories, governmental funds, fiduciary funds and proprietary funds.

Governmental funds Governmental funds account for most governmental functions. Governmental funds focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Governmental funds include the General Fund, Special Revenue Funds, Capital Projects Funds, Debt Service Funds, Permanent Funds and Expendable Trust. The Town of Portsmouth maintains one hundred and two individual governmental funds.

Proprietary funds Proprietary funds are used to account for business-like activities provided to the general public (enterprise funds) or within the government (internal service funds). These activities are financed primarily by user charges and the measurement of financial activity focuses on net income measurement similar to the private sector. The proprietary funds of the Town are considered major funds. The Town has no internal service funds.

Fiduciary funds Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Examples are the Pension Trust Fund that is held for beneficiaries of pension plans and Agency Funds that account for funds held in a custodial capacity.



Executive Summary

- Projected Tax Rate of \$16.00 compared to \$15.80 for FY 2016 (1.27% increase)
- Tax Levy of \$50,966,989
- Total Revenue Increasing 4.19%
- Funding for Capital that includes Brown House, Police Station, Paving Program, and \$646,139 of School Request
- Continuation of Long Term Planning: Funding OPEB, Creation of Reserves for Revaluation and Various Equipment, Funding for Legal Claims
- Development of Facilities Management Plan
- Updates to Organization Chart and Creation of Glen Manor House Enterprise Fund
- Establishment of New Town Hall Hours
- Continuing the Practice of adding to the Fund Balance
- Establishment of a Contingency Account for Potential Capital Needs
- Establishment of Realistic Overtime Projections



Revenues

Taxes

Taxes are the largest source of revenue for the Town of Portsmouth. Taxes have traditionally accounted for 85% of Portsmouth's revenues. For this budget they account for 81.9%. This is significantly higher than most Rhode Island communities. It is the Town's goal to have taxes account for less than 80% of total revenue.

Tax Rates

The town has two tax rates, one for Real and Personal (business equipment) Property and one for Motor Vehicles. Rates for Fiscal Year 2016 were \$15.80 for Real and Personal Property and \$22.50 for Motor Vehicles. For Fiscal Year 2017 this proposed budget projects rates of \$16.00 for Real and Personal Property and \$22.50 for Motor Vehicles.

Rates are calculated on net assessed values; this is the value after exemptions. Portsmouth has multiple exemptions that are applied to property valuation. A list of available exemption is available at the Tax Assessor's Office.

Real Estate is assessed at 100% of value based on periodic revaluations performed by the Town Assessor's Office. The most recent revaluation was a statistical valuation for December 31, 2013. There are two types of revaluations: statistical, which are performed every 3 years, and a full evaluation that is performed every 9 years. A full revaluation will be completed December 31, 2016.

Motor Vehicles are assessed at 70% of full retail value. Portsmouth is one of three Rhode Island communities that assess vehicles at less than 100%. The other two communities assess at 80% and 95%.



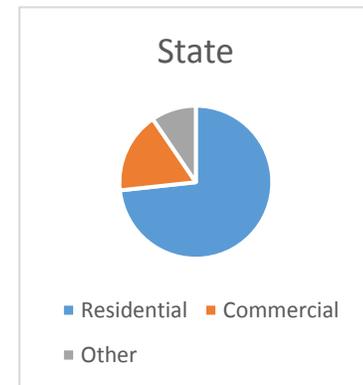
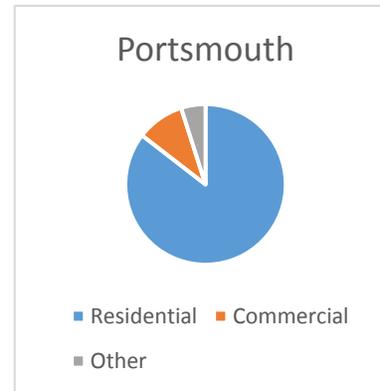
Revenues

Historic Tax Rates and Net Assessed Values

	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>	<u>FY 15</u>	<u>FY 16</u>
<i>Real Estate</i>	11.301	13.908	14.238	14.526	15.8	15.8
<i>Motor Vehicle</i>	22.5	22.5	22.5	22.5	22.5	22.5
<i>Personal Property</i>	11.301	13.908	14.238	14.526	15.8	15.8
	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>	<u>FY 15</u>	<u>FY 16</u>
<i>Net Assessed Value</i>	\$3,829,725,643	\$3,241,923,704	\$3,242,178,300	\$3,257,969,890	\$3,076,101,632	\$3,113,434,005

Percentage Net Assessed Values by Class

	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>	<u>FY 15</u>	<u>FY 16</u>
Residential	88.05%	86.64%	86.67%	86.50%	85.65%	85.47%
RI Avg	75.29%	74.13%	73.99%	74.13%	73.53%	73.29%
Commercial	8.09%	8.96%	8.89%	9.03%	9.57%	9.61%
RI Avg	17.43%	17.45%	17.08%	16.77%	17.02%	17.18%
Tangible	1.77%	1.82%	1.72%	1.79%	1.93%	1.93%
RI Avg	3.29%	3.38%	3.50%	3.56%	3.99%	3.97%
Motor Vehicle	2.09%	2.58%	2.73%	2.68%	2.84%	2.99%
RI Avg	3.99%	5.04%	5.43%	5.53%	5.52%	5.55%

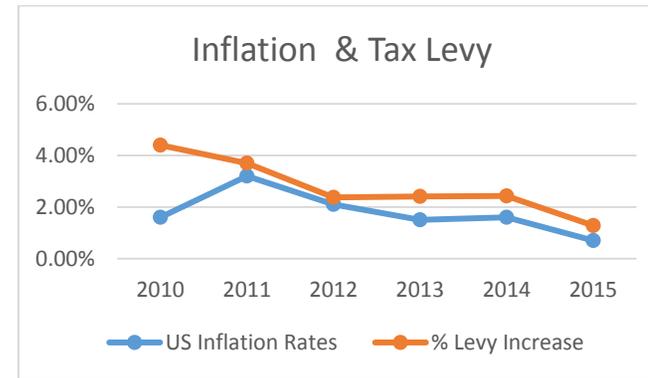
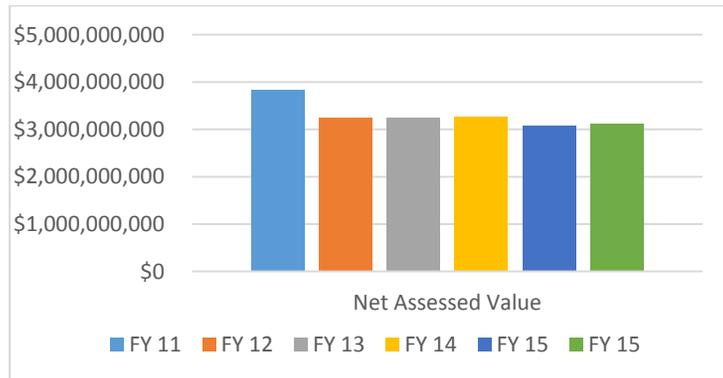




Revenues

Historical Rates of Inflation and Tax Levy Increases

	2010	2011	2012	2013	2014	2015
US Inflation Rates	1.60%	3.20%	2.10%	1.50%	1.60%	0.70%
Tax Levy	44,174,990	45,807,376	\$46,892,274	\$48,021,888	\$49,187,930	\$49,815,131
% Levy Increase	4.40%	3.70%	2.37%	2.41%	2.43%	1.28%



Portsmouth Tax Levy Per Capita

	FY 11	FY 12	FY 13	FY 14	FY 15
Levy Per Capita	\$ 2,634	\$ 2,708	\$ 2,772	\$ 2,837	\$ 2,871
% increase	3.70%	2.81%	2.36%	2.34%	1.20%



Revenues: Tax Levy

Collection Rates:

Collection rates have a significant impact on a community's tax levy and yet is rarely discussed and often misunderstood. The impact of collection rates is best demonstrated in the following illustration.

Community's required level of tax revenue = \$50,000,000

Collection Rate	Levy	Revenue
93.50%	\$53,475,936	\$50,000,000
95.00%	\$52,631,579	\$50,000,000
97.50%	\$51,282,051	\$50,000,000
98.00%	\$51,020,408	\$50,000,000
98.50%	\$50,761,421	\$50,000,000

Community's required levy to meet revenue at various levels of collection rates:

Collection Rate*	Actual FY 2011	Actual FY 2012	Actual FY 2013	Actual FY 2014	Actual FY 2015	Budget FY 2016	Proposed FY 2017
Real Estate Taxes							
Residential	93.11%	95.94%	97.09%	97.19%	97.50%	97.50%	97.75%
Other				97.19%	97.60%	96.50%	97.75%
Personal Property Taxes				95.00%	96.00%	95.00%	92.50%
Motor Vehicle Taxes	<u>93.91%</u>	<u>94.22%</u>	<u>92.40%</u>	<u>90.00%</u>	<u>93.11%</u>	<u>95.00%</u>	<u>95.00%</u>
	93.15%	95.87%	96.90%	96.13%	97.20%	96.70%	97.46%

* In FY 11, FY 12 and FY 13 did not record Real and Personal Property Tax collections separately. Tax Revenue and Collection Rate shown is for combined categories

Amount of Uncollected Taxes

6/30/2011	6/30/2012	6/30/2013	6/30/2014	6/30/2015
\$ 2,870,213	\$ 1,771,906	\$ 1,455,009	\$ 1,875,854	\$ 1,354,217

**PORTSMOUTH HAS SET A GOAL OF 98.25%
FOR OVERALL COLLECTION RATE BY 2020**



Revenues: Taxes

	Actual FY 2011	Actual FY 2012	Actual FY 2013	Actual FY 2014	Actual FY 2015	Budget FY 2016	Proposed FY 2017
Real Estate Taxes							
Residential	\$ 39,455,568	\$ 42,140,858	\$ 43,596,889	\$ 39,785,562	\$ 40,711,217	\$ 40,993,595	\$ 42,022,821
Other				\$ 4,151,406	\$ 4,251,040	\$ 4,609,459	\$ 4,603,981
Tangible Taxes				\$ 806,586	\$ 825,944	\$ 903,958	\$ 962,274
Motor Vehicle Taxes	<u>\$ 1,686,295</u>	<u>\$ 1,773,141</u>	<u>\$ 1,837,630</u>	<u>\$ 1,768,768</u>	<u>\$ 1,811,218</u>	<u>\$ 1,986,671</u>	<u>\$ 2,084,965</u>
	\$ 41,141,863	\$ 43,913,999	\$ 45,434,519	\$ 46,512,322	\$ 47,618,920	\$ 48,175,360	\$ 49,674,041
Prorated Collections	\$ 30,548	\$ 31,409	\$ 23,208	\$ -	\$ 98,966	\$ 20,000	\$ 50,000
Housing Authority	\$ 22,156	\$ 12,422	\$ 11,052	\$ 9,950	\$ 10,000	\$ 7,500	\$ 7,500
Prior Year Collections	<u>\$ 1,674,103</u>	<u>\$ 2,757,098</u>	<u>\$ 1,713,124</u>	<u>\$ 1,509,667</u>	<u>\$ 1,829,899</u>	<u>\$ 1,250,000</u>	<u>\$ 1,200,000</u>
	\$ 42,868,670	\$ 46,714,928	\$ 47,181,903	\$ 48,031,939	\$ 49,558,605	\$ 49,452,860	\$ 50,931,541

Tax Levy

	FY 2016	FY 2017	%change
RE: Res	\$ 42,044,713	\$ 42,990,098	2.25%
RE: Other	\$ 4,727,650	\$ 4,709,955	-0.37%
MV	\$ 2,091,232	\$ 2,254,016	7.78%
PP	<u>\$ 951,535</u>	<u>\$ 1,012,920</u>	<u>6.45%</u>
	\$ 49,815,131	\$ 50,966,989	2.31%



Schools 60% Public Safety 19% Public Works 6% Debt 4% Other 11%

Collection Rates

	Actual FY 2015	Budget FY 2016	Proposed FY 2017
Real Estate Taxes			
Residential	98.04%	97.50%	97.75%
Other	96.35%	97.50%	97.75%
Tangible Taxes	92.81%	95.00%	92.50%
Motor Vehicle Taxes	<u>95.12%</u>	<u>95.00%</u>	<u>95.00%</u>
	97.35%	96.71%	97.46%

Your Tax Dollar



Revenues: State Aid



The Town of Portsmouth receives aid from the State of Rhode Island in various forms. Some are funds that remain with the Town and others are passed through to other agencies. There are items that are fixed by legislation and others are a percentage of amounts collected by the State.



School Aid: Based on the State Funding Formula established by legislation on June 6, 2010. The formula is being phased in. For communities receiving additional aid, the phase in period is seven (7) years. For communities receiving less aid the phase in period is ten (10) years. Portsmouth is a community that is receiving less aid.



School Housing Aid: Capital repairs, renovations and new construction are eligible for state housing aid reimbursement. Capital costs are paid for by the municipality and as such School Housing Aid is reported as revenue in the municipal budget. The current minimal reimbursement rate on approved projects is 35%. In this budget there is a significant increase in housing aid. The School Department spent a significant portion of its fund balance for the replacement of furnaces. This increase is projected to be a one-time event and housing aid should return to historic levels in future budget years.

Hotel & Meal Tax: The State of Rhode Island assesses taxes on hotel occupancy, food and beverage sales. A portion of these taxes are passed back to the community where the tax was generated. Currently 1% of all food and beverage sales and 2.25% of hotel occupancy sales generated from within the Town of Portsmouth are returned to the Town.





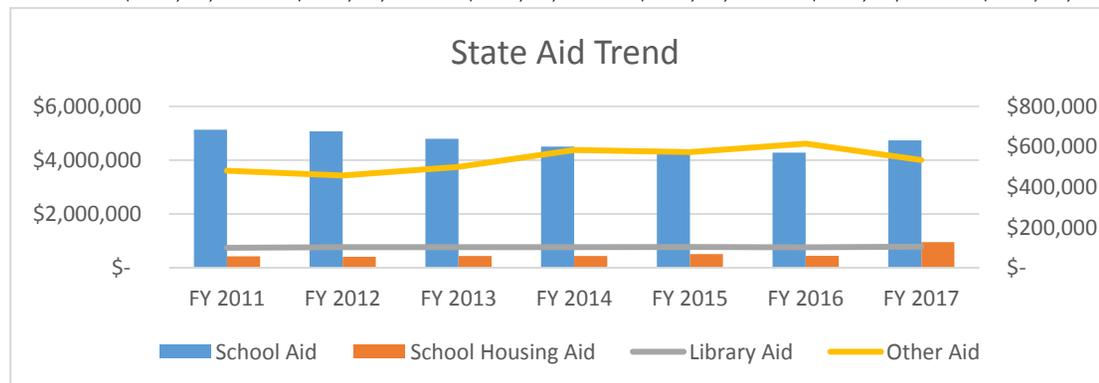
Revenues: State Aid (continued)

Public Service Corp Tax: The tangible personal property of telegraph, cable, and telecommunications corporations and express corporations (a transportation company that uses boats or trains) is exempt from local taxation, and instead is subject to taxation by the State. These funds are redistributed to local municipalities based on a formula using statewide addressed valuations.



Motor Vehicle Excise Tax: The State allows a \$500 exemption for all motor vehicles. Included in the legislation authorizing this exemption is a requirement that municipalities receive reimbursements from the State general revenues equal to the amount of tax revenue lost through the application of the exemption. This applies only to the State exemption and not any local exemptions.

	Actual FY 2011	Actual FY 2012	Actual FY 2013	Actual FY 2014	Actual FY 2015	Budget FY 2016	Proposed FY 2017
School Aid	\$ 5,131,300	\$ 5,072,149	\$ 4,794,137	\$ 4,507,144	\$ 4,303,672	\$ 4,279,754	\$ 4,733,705
School Housing Aid	\$ 427,868	\$ 410,369	\$ 441,038	\$ 441,038	\$ 509,711	\$ 445,823	\$ 957,132
Hotel and Meal	\$ 179,964	\$ 142,282	\$ 185,117	\$ 191,501	\$ 195,457	\$ 219,487	\$ 234,806
Public Svc Corp	\$ 195,719	\$ 209,277	\$ 209,277	\$ 209,277	\$ 216,929	\$ 234,854	\$ 214,568
MV Excise	\$ 105,545	\$ 105,623	\$ 105,623	\$ 182,745	\$ 78,523	\$ 78,522	\$ 84,669
State Library	\$ 99,162	\$ 102,565	\$ 102,367	\$ 102,367	\$ 103,554	\$ 101,476	\$ 104,692
Muni Incentive	\$ -	\$ -	\$ -	\$ -	\$ 82,517	\$ 82,434	\$ -
	\$ 6,139,558	\$ 6,042,265	\$ 5,837,559	\$ 5,634,072	\$ 5,490,363	\$ 5,442,350	\$ 6,329,572





Revenues: Department Fees and Licenses

The Town of Portsmouth charges for various services, fees and licenses. This has been an area of great debate as there have been changes in some fees in recent years and various services provided that do not currently have a fee associated with them.



	Actual FY 2012	Actual FY 2013	Actual FY 2014	Actual Jan - Dec 2014	Actual FY 2015	Actual Jan - Dec 2015	Budget FY 2016	Proposed FY 2017	Change
Town Clerk									
Beverage Licenses	\$ 31,010	\$ 32,895	\$ 34,762	\$ 32,815	\$ 33,876	\$ 36,807	\$ 32,000	\$ 36,000	12.50%
Dog Licenses and Enforcement	\$ 13,510	\$ 13,556	\$ 13,668	\$ 2,103	\$ 14,245	\$ 1,623	\$ 13,500	\$ 14,000	3.70%
Real Estate Transfer	\$ 238,873	\$ 210,667	\$ 247,382	\$ 124,401	\$ 279,816	\$ 156,953	\$ 225,000	\$ 245,000	8.89%
Recording Fees	\$ 193,548	\$ 223,643	\$ 172,353	\$ 78,939	\$ 178,146	\$ 90,502	\$ 210,000	\$ 200,000	-4.76%
Tent Licenses	\$ -	\$ 2,380	\$ -	\$ -	\$ -	\$ -	\$ 2,500	\$ -	-100.00%
Misc	\$ 31,036	\$ 27,936	\$ 33,477	\$ 18,996	\$ 33,733	\$ 20,541	\$ 25,000	\$ 30,000	20.00%
	\$ 507,977	\$ 511,077	\$ 501,642	\$ 501,642	\$ 539,816	\$ 501,642	\$ 508,000	\$ 525,000	3.35%
Building Inspection									
Building Inspections	\$ 109,043	\$ 177,019	\$ 146,495	\$ 77,756	\$ 143,207	\$ 82,435	\$ 190,000	\$ 155,000	-18.42%
Electrical Inspections	\$ 33,164	\$ 59,161	\$ 31,965	\$ 13,081	\$ 32,394	\$ 14,720	\$ 60,000	\$ 30,000	-50.00%
Mechanical Inspections	\$ 32,849	\$ 28,021	\$ 38,151	\$ 18,600	\$ 38,405	\$ 21,335	\$ 33,000	\$ 30,000	-9.09%
Plumbing Inspections	\$ 9,337	\$ 11,338	\$ 19,445	\$ 6,935	\$ 16,099	\$ 7,835	\$ 12,500	\$ 15,000	20.00%
	\$ 184,393	\$ 275,539	\$ 236,055	\$ 236,055	\$ 236,055	\$ 236,055	\$ 295,500	\$ 230,000	-22.17%



Revenues: Department Fees and Licenses (continued)

	Actual FY 2012	Actual FY 2013	Actual FY 2014	Actual Jan - Dec 2014	Actual FY 2015	Actual Jan - Dec 2015	Budget FY 2016	Proposed FY 2017	Change
Planning									
Board of Review Filings	\$ 6,746	\$ 9,076	\$ 9,450	\$ -	\$ -	\$ -	\$ 8,500	\$ -	-100.00%
Road Inspections	\$ -	\$ -	\$ 10,000	\$ 7,776	\$ 11,096	\$ 10,336	\$ 5,000	\$ 10,000	100.00%
Planning Board Filings	<u>\$ 9,050</u>	<u>\$ 6,361</u>	<u>\$ 17,553</u>	<u>\$ 4,386</u>	<u>\$ 15,329</u>	<u>\$ 21,820</u>	<u>\$ 10,000</u>	<u>\$ 20,000</u>	<u>100.00%</u>
	\$ 15,796	\$ 15,437	\$ 37,003	\$ 12,162	\$ 26,425	\$ 32,156	\$ 23,500	\$ 30,000	27.66%
Harbor Master									
Mooring Fees & Fines	\$ 60,730	\$ 52,009	\$ 75,738	\$ 6,318	\$ 101,804	\$ 3,035	\$ 97,250	\$ 100,000	2.83%
	<u>\$ 4,279</u>	<u>\$ 12,649</u>	<u>\$ 770</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 7,750</u>	<u>\$ 10,000</u>	<u>29.03%</u>
	\$ 65,009	\$ 64,658	\$ 76,508	\$ 6,318	\$ 101,804	\$ 3,035	\$ 105,000	\$ 110,000	4.76%
Tax Collector									
Municipal Lien Fees	\$ 24,125	\$ 23,650	\$ 14,525	\$ 7,550	\$ 19,250	\$ 9,225	\$ 25,000	\$ 20,000	-20.00%
Field Cards & Maps	\$ 2,040	\$ 1,762	\$ 1,557	\$ 517	\$ 1,058	\$ 612	\$ 1,500	\$ 1,200	-20.00%
Penalties/Interest	<u>\$ 639,635</u>	<u>\$ 374,444</u>	<u>\$ 313,025</u>	<u>\$ 115,969</u>	<u>\$ 406,877</u>	<u>\$ 105,977</u>	<u>\$ 320,000</u>	<u>\$ 325,000</u>	<u>1.56%</u>
	\$ 665,800	\$ 399,856	\$ 329,107	\$ 124,036	\$ 375,000	\$ 115,814	\$ 346,500	\$ 346,200	-0.09%
Police									
Alarm Permits	\$ 7,645	\$ 8,395	\$ 8,880	\$ 2,290	\$ 11,780	\$ 820	\$ 8,000	\$ 8,000	0.00%
VIN Fees	\$ 6,810	\$ 6,690	\$ 8,430	\$ 3,435	\$ 7,920	\$ 5,430	\$ 7,000	\$ 8,500	21.43%
Police Details	\$ 20,285	\$ 70,618	\$ 84,144	\$ 99,887	\$ 165,593	\$ 75,818	\$ 75,000	\$ 100,000	33.33%
Animal Control Fines	\$ 735	\$ 755	\$ 560	\$ 675	\$ 1,555	\$ 1,170	\$ 750	\$ 1,750	133.33%
Parking Fines	\$ 600	\$ 525	\$ 585	\$ 690	\$ 945	\$ 75	\$ 650	\$ 650	0.00%
EMA/Civil Defense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000	\$ 8,000	0.00%
Fingerprints	\$ 6,690	\$ 6,320	\$ 6,020	\$ 3,200	\$ 5,910	\$ 4,480	\$ 6,000	\$ 6,250	4.17%
Police Reports	\$ 3,375	\$ 4,332	\$ 2,719	\$ 1,677	\$ 3,185	\$ 1,482	\$ 3,600	\$ 3,500	-2.78%
Traffic Fines	<u>\$ 63,666</u>	<u>\$ 70,824</u>	<u>\$ 72,183</u>	<u>\$ 24,424</u>	<u>\$ 51,818</u>	<u>\$ 40,426</u>	<u>\$ 75,000</u>	<u>\$ 75,000</u>	<u>0.00%</u>
	\$ 109,806	\$ 168,459	\$ 183,521	\$ 136,278	\$ 248,706	\$ 129,701	\$ 184,000	\$ 211,650	15.03%



Revenues: Department Fees and Licenses (continued)

	Actual FY 2012	Actual FY 2013	Actual FY 2014	Actual Jan - Dec 2014	Actual FY 2015	Actual Jan - Dec 2015	Budget FY 2016	Proposed FY 2017	Change
Solicitor									
Court Fees	\$ 746	\$ 42	\$ 83	\$ -	\$ -	\$ -	\$ 500	\$ -	-100.00%
Finance									
Investment Income	\$ 10,616	\$ 5,270	\$ 8,027	\$ 474	\$ 773	\$ 1,227	\$ 10,000	\$ 3,500	-65.00%
School Shared Cost & PI	\$ 75,587	\$ 92,920	\$ 292,086	\$ -	\$ -	\$ -	\$ 35,000	\$ -	-100.00%
	\$ 86,203	\$ 98,190	\$ 300,113	\$ 474	\$ 773	\$ 1,227	\$ 45,000	\$ 3,500	-92.22%
Fire									
Fire Marshal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000	n/a
Ambulance	\$ 496,833	\$ 449,315	\$ 789,956	\$ 330,783	\$ 623,581	\$ 407,044	\$ 865,000	\$ 800,000	-7.51%
MV Mitigation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,295	\$ -	\$ 25,000	0.00%
	\$ 496,833	\$ 449,315	\$ 789,956	\$ 330,783	\$ 623,581	\$ 414,339	\$ 865,000	\$ 865,000	0.00%
Probate									
	\$ 33,712	\$ 28,690	\$ 42,343	\$ 22,473	\$ 38,959	\$ 21,299	\$ 30,000	\$ 35,000	16.67%
Municipal Court									
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 457	\$ -	\$ 1,500	n/a
Recreation									
Sandy Point Beach	\$ 8,118	\$ 9,239	\$ 8,473	\$ 7,882	\$ 11,605	\$ 12,549	\$ 23,000	\$ 23,000	0.00%
Recreation Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	0.00%
	\$ 8,118	\$ 9,239	\$ 8,473	\$ 7,882	\$ 11,605	\$ 12,549	\$ 23,000	\$ 33,000	43.48%
Misc License and Fees									
	\$ 78,397	\$ 28,173	\$ 54,628	\$ 9,426	\$ 159,514	\$ 83,002	\$ 30,000	\$ 50,000	66.67%
	\$ 2,252,790	\$ 2,048,675	\$ 2,559,432	\$ 1,387,529	\$ 2,362,238	\$ 1,551,276	\$ 2,456,000	\$ 2,430,850	-1.02%



Revenues: Rentals and Other

The Town of Portsmouth has many assets unique to a municipality. Over the last few years the method of operating these assets has been changing. The Melville Ponds Campground was operated by the Town but is now operated by an outside vendor that pays the Town a fixed annual fee and a percentage of revenues.

The Glen Manor House has been reclassified as an enterprise fund. The Town is currently developing an RFP/RFQ for the Glen Farm Equestrian Center. This budget also includes transfers from some of the Town's many special revenue funds. Some is a result of a change in operations, such as the establishment of a Fire Marshal, and other is to close out inactive accounts and reallocate the resources. This is part of the Town's approach of continuously looking for ways to improve on how it does business.





Revenues: Rentals and Other (continued)

	Actual FY 2011	Actual FY 2012	Actual FY 2013	Actual FY 2014	Actual FY 2015	Budget FY 2016	Proposed FY 2017
Manor House	\$ 444,916	\$ 438,155	\$ 427,023	\$ 456,588	\$ 505,750	\$ 505,000	\$ 250,000
Melville Ponds Campground	\$ 224,767	\$ 216,954	\$ 219,110	\$ 219,947	\$ 144,494	\$ 50,000	\$ 65,000
Glen Farm							
Equestrian Center	\$ 30,000	\$ 30,000	\$ 30,000	\$ 25,000	\$ 32,500	\$ 30,000	\$ 32,500
Polo	\$ 10,000	\$ 11,250	\$ 11,250	\$ 15,000	\$ 15,450	\$ 15,450	\$ 16,000
Other	\$ 9,330	\$ 9,734	\$ 4,250	\$ 11,525	\$ 11,800	\$ 7,500	\$ 10,000
AICA	\$ -	\$ -	\$ -	\$ 11,182	\$ 18,363	\$ 27,000	\$ 27,000
Cellular Towers							
Cingular	\$ 33,268	\$ 34,932	\$ 39,796	\$ 35,394	\$ 48,000	\$ 41,785	\$ 43,874
Crown Castle	\$ 44,857	\$ 45,130	\$ 48,394	\$ 42,831	\$ 49,450	\$ 48,000	\$ 48,000
School SRO	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ 40,000
Farmland	\$ -	\$ 780	\$ 765	\$ 500	\$ 1,328	\$ 750	\$ 500
Other Income*	\$ -	\$ 22,366	\$ -	\$ -	\$ -	\$ 127,655	\$ 161,098
	<u>\$ 797,138</u>	<u>\$ 809,301</u>	<u>\$ 780,588</u>	<u>\$ 817,967</u>	<u>\$ 827,135</u>	<u>\$ 888,140</u>	<u>\$ 693,972</u>

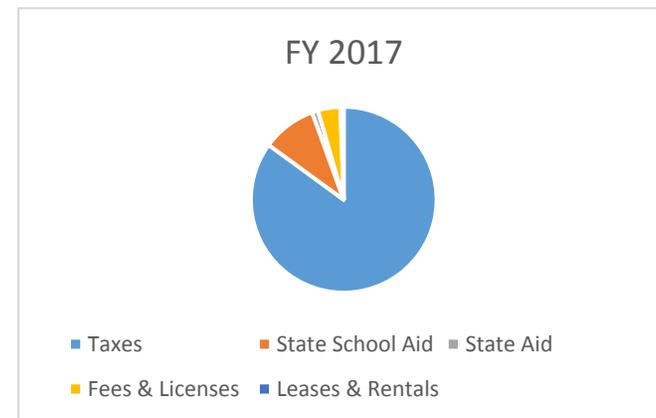
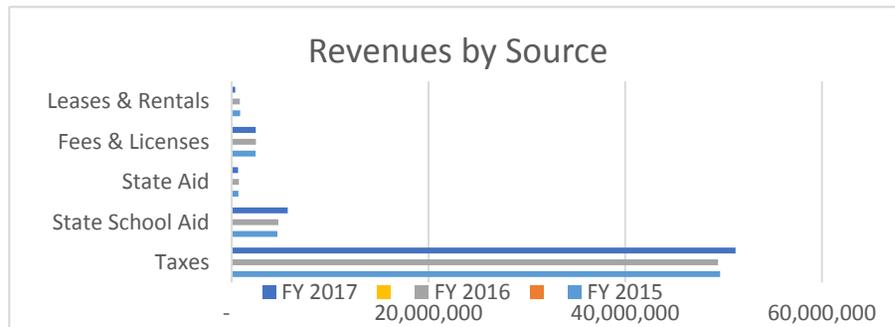
Other Income	
Fire Special Revenue	\$ 35,000
Technology Fund	\$ 25,000
Sherman Trust	\$ 16,410
Cemetery Fund	\$ 25,000
Volunteer Fire Dept	\$ 20,000
Inactive Accts	<u>\$ 6,245</u>
	\$ 127,655





Revenues: Summary

	Actual FY 2011	Actual FY 2012	Actual FY 2013	Actual FY 2014	Actual FY 2015	Budget FY 2016	Proposed FY 2017	Change
Taxes	\$ 41,141,863	\$ 43,913,999	\$ 45,434,519	\$ 46,512,322	\$ 47,599,420	\$ 48,175,360	\$ 49,957,055	3.70%
Prorated Collections	\$ 30,548	\$ 31,409	\$ 23,208	\$ -	\$ 98,966	\$ 20,000	\$ 50,000	150.00%
PILOT- Housing Authority	\$ 22,156	\$ 12,422	\$ 11,052	\$ 9,950	\$ 10,000	\$ 7,500	\$ 7,500	0.00%
Prior Year Collections	\$ 1,674,103	\$ 2,757,098	\$ 1,713,124	\$ 1,509,667	\$ 1,830,719	\$ 1,241,237	\$ 1,200,000	-3.32%
School Aid	\$ 5,131,300	\$ 5,072,149	\$ 4,794,137	\$ 4,507,144	\$ 4,303,672	\$ 4,279,754	\$ 4,733,705	10.61%
School Housing Aid	\$ 427,868	\$ 410,369	\$ 441,038	\$ 441,038	\$ 509,711	\$ 445,823	\$ 957,132	114.69%
Hotel and Meal	\$ 179,964	\$ 142,282	\$ 185,117	\$ 191,501	\$ 195,457	\$ 219,487	\$ 234,806	6.98%
Public Svc Corp	\$ 195,719	\$ 209,277	\$ 209,277	\$ 209,277	\$ 216,929	\$ 234,854	\$ 214,568	-8.64%
MV Excise	\$ 105,545	\$ 105,623	\$ 105,623	\$ 182,745	\$ 78,523	\$ 78,523	\$ 84,669	7.83%
State Library	\$ 99,162	\$ 102,565	\$ 102,367	\$ 102,367	\$ 103,446	\$ 101,476	\$ 104,692	3.17%
Muni Incentive	\$ -	\$ -	\$ -	\$ -	\$ 82,517	\$ 82,434	\$ -	-100.00%
Fees and Licenses	\$ 1,907,280	\$ 2,252,790	\$ 2,048,675	\$ 2,559,432	\$ 2,362,238	\$ 2,456,000	\$ 2,430,850	-1.02%
Leases and Rentals	\$ 797,138	\$ 809,301	\$ 780,588	\$ 817,967	\$ 827,135	\$ 888,140	\$ 693,972	-21.86%
	<u>\$ 51,712,646</u>	<u>\$ 55,819,284</u>	<u>\$ 55,848,725</u>	<u>\$ 57,043,410</u>	<u>\$ 58,218,733</u>	<u>\$ 58,230,588</u>	<u>\$ 60,668,949</u>	4.19%





Expenditures

The Town of Portsmouth uses the modified accrual basis of accounting, and under this method expenditures are recorded at the time liabilities are incurred.

Budget amounts are encumbered when contracts are signed for goods or services. At year-end, amounts which are encumbered but not yet expended are carried over to be paid when the goods or services are received. These amounts are included in budget-basis expenditures for the fiscal year in which they are encumbered, rather than the year in which goods or services are received. Appropriations that are not spent or encumbered lapse at the end of the fiscal year.

Expenditures are budgeted at the department level or activity level, as appropriate.

The Town's annual budget is adopted by the Town Council, but must also be sent to the Rhode Island Department of Municipal Finance. Municipal Finance confirms that the budget conforms to RI Statute 44-5-2 for tax increase limits.

Various reports are provided to Municipal Finance throughout the year so that they may monitor financial activity of the community. This includes quarterly financial reports and an annual five (5) year forecast.

Monthly reporting including non-payroll check register is posted monthly on the Town's web site. The FY 2016 budget including funding to upgrade the Town's accounting software. The Finance department and IT staff have been working with the software vendor on the conversion. It is planned that the new software will go live July 2016. This new software will allow all departments to have real time access to financial results of their departments. New fuel management software has also been installed and Public Works will now be able to produce detailed information on usage. This is all part of the Town's efforts to continuously improvements as well as its commitment to transparency.

Rhode Island Department of Revenue: Division of Municipal Affairs is a resource for financial information of Portsmouth and other Rhode Island Communities. <http://www.municipalfinance.ri.gov>



State of Rhode Island

Division of Municipal Finance

Department of Revenue



Expenditures: Town Council

Mission Statement

Our mission is to preserve the character and quality of life in the Town of Portsmouth by improving the quality of services and supporting well-balanced growth in the most cost-effective and responsible manner possible. We will treat all members of our community, town government, volunteers and employees with respect and dignity.

Vision

We envision providing innovative efficient municipal government operations deserving of public confidence, while demonstrating a strong commitment to preserving our culture and resources. We are committed to the health, safety, and welfare of the public we serve. We will ensure that town government is responsive and accessible. We see a future committed to continuing to build valuable partnerships, and collaborating with other communities, state agencies, and private organizations in order to meet challenges. We endeavor to plan for and take advantage of opportunities that will improve our community now and in the future.





Expenditures: Town Council

	Actual FY 2013	Actual FY 2014	Actual Jan-Dec 2014	Actual FY 2015	Actual Jan - Dec 2015	Budget FY 2016	Requested FY 2017	Proposed FY 2017	Change %
Salaries									
Council	\$ 8,700	\$ 8,699	\$ 4,165	\$ 8,699	\$ 4,350	\$ 8,700	\$ 8,700	\$ 8,700	0.00%
Admin	\$ 18,726	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
	\$ 27,426	\$ 8,699	\$ 4,165	\$ 8,700	\$ 4,350	\$ 8,700	\$ 8,700	\$ 8,700	0.00%
Benefits									
Payroll Taxes	\$ 2,050	\$ 666	\$ 319	\$ 665	\$ 333	\$ 666	\$ 666	\$ 666	0.00%
	\$ 2,050	\$ 666	\$ 319	\$ 666	\$ 333	\$ 666	\$ 666	\$ 666	0.00%
Operations									
Travel	\$ 700	\$ 700	\$ 350	\$ 350	\$ -	\$ -	\$ -	\$ -	0.00%
Postage/Misc	\$ 1,974	\$ 1,135	\$ 132	\$ 1,108	\$ 835	\$ 1,000	\$ 1,200	\$ 1,200	20.00%
Contingency	\$ 4,897	\$ 2,900	\$ 2,024	\$ 9,957	\$ 1,856	\$ 7,500	\$ 10,000	\$ 10,000	33.33%
	\$ 7,571	\$ 4,735	\$ 2,507	\$ 11,415	\$ 2,691	\$ 8,500	\$ 11,200	\$ 11,200	31.76%
Total	\$ 37,047	\$ 14,100	\$ 6,990	\$ 20,781	\$ 7,373	\$ 17,866	\$ 20,566	\$ 20,566	15.11%



Portsmouth This Week is a public access program produced by local volunteers that keep the community up to date on events and issues of the community.

Animal Control Officer discussing Town's spay and neuter program



Project Purple week is one of the many local projects supported by the Portsmouth Town Council



Expenditures: Town Administrator

Mission Statement

The Town Administrator is the chief executive officer and head of the administrative branch of government. He is responsible to the Town Council for the proper administration of all town affairs. The mission statement mirrors the Town Council's mission statement. The Town Administrator shall create an atmosphere that fosters excellence in delivery of public services, while nurturing and developing employees to reach their full potential.

Duties and Services Provided

- To submit to the Town Council a proposed budget 90 days before next fiscal year
- To see that laws and ordinances are enforced.
- To appoint heads of all administrative departments of town government.
- To assign additional duties to officers, agencies or departments established by the Charter.
- To prepare and submit to the council a complete annual report on finances and administrative activities of the town.
- To coordinate the activities and programs of all departments of the town; to review periodic reports from departments and request information from departments as necessary for proper administration of town business.

FY 17 Goals and Objectives

- Develop plan for Glen Farm
- Update personnel policies and job descriptions
- Continued efforts in support Recreation Department (Brown House, Elmhurst Park, and Weaver Cove)
- Review of organization including various committees
- Address space issues at Town Hall
- Continue efforts of consolidation of services within the town and with other communities.
- Develop staff training program





Expenditures: Town Administrator

	Actual FY 2013	Actual FY 2014	Actual Jan - Dec 2014	Actual FY 2015	Actual Jan - Dec 2015	Budget FY 2016	Requested FY 2017	Proposed FY 2017	Change %
Salaries									
Administrator	\$ 184,096	\$ 187,904	\$ 95,183	\$ 129,600	\$ 91,514	\$ 129,600	\$ 125,600	\$ 125,600	-3.09%
Deputy Stipend	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	0.00%
Staff	\$ -	\$ -	\$ 1,310	\$ 62,053	\$ 874	\$ 59,534	\$ 60,725	\$ 60,725	2.00%
Web and Overtime	\$ 786	\$ 3,694	\$ 697	\$ 1,539	\$ 1,533	\$ 1,450	\$ 1,700	\$ 1,700	17.24%
Longevity	\$ 4,905	\$ 4,904	\$ 5,253	\$ 5,253	\$ 5,358	\$ 5,358	\$ 5,465	\$ 5,465	2.00%
	\$ 189,787	\$ 196,502	\$ 102,444	\$ 198,446	\$ 99,279	\$ 195,942	\$ 198,490	\$ 198,490	1.30%
Benefits									
Payroll Taxes	\$ 14,087	\$ 13,606	\$ 6,849	\$ 14,012	\$ 7,376	\$ 14,990	\$ 15,184	\$ 15,184	1.30%
Health and Dental	\$ 17,838	\$ 16,194	\$ 8,965	\$ 16,595	\$ 9,156	\$ 20,419	\$ 21,069	\$ 21,069	3.18%
Cost Share	\$ -	\$ (1,635)		\$ -	\$ (893)	\$ (1,787)	\$ (3,977)	\$ (3,977)	122.55%
Pension: 401	\$ -	\$ -	\$ 13,375	\$ -	\$ 7,107	\$ 15,163	\$ 15,958	\$ 15,958	5.24%
	\$ 31,925	\$ 28,165	\$ 29,189	\$ 30,607	\$ 22,746	\$ 48,785	\$ 48,234	\$ 48,234	-1.13%
Operations									
Travel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ 200	\$ 200	100.00%
Dues and Reference	\$ -	\$ -	\$ -	\$ -	\$ 1,286	\$ 1,500	\$ 1,500	\$ 1,500	0.00%
Office Supplies	\$ 2,710	\$ 699	\$ 48	\$ 189	\$ 870	\$ 2,000	\$ 1,500	\$ 1,500	-25.00%
Copier	\$ 7,504	\$ 6,792	\$ 3,057	\$ 5,515	\$ 3,276	\$ 7,000	\$ 6,000	\$ 6,000	-14.29%
Public Relations	\$ 17	\$ 395	\$ 69	\$ 69	\$ -	\$ 200	\$ 200	\$ 200	0.00%
Postage/Misc	\$ 135	\$ 57	\$ 215	\$ 223	\$ 5,567	\$ 500	\$ 500	\$ 500	0.00%
	\$ 10,366	\$ 7,943	\$ 3,389	\$ 5,996	\$ 10,999	\$ 11,300	\$ 9,900	\$ 9,900	-12.39%
Total	\$ 232,078	\$ 232,610	\$ 135,022	\$ 235,049	\$ 133,024	\$ 256,027	\$ 256,624	\$ 256,624	0.23%



Expenditures: Town Clerk



Mission

- Store, maintain and access the Town's official documents.
- Efficiently perform those responsibilities assigned by state and federal statutes, the Portsmouth Town Charter and Town Code.
- Cooperate and interact with the Town administration, appointed and elected officials as well as fellow employees in creating an efficient accountable governing entity.
- Offer knowledgeable assistance to professionals who utilize the services of this office, as well as the general public for whom the Town Clerk's Office is often its only interaction with municipal

Office Activity

	2014	2015
Issued		
Marriage Licenses	114	112
Business Licenses	194	186
Dog Licenses	2,170	1,660
Vital Records	946	471
Land Evidence Instruments	3,887	3,721
Probate Court Cases	11	96
Municipal Court Cases	0	24

The Portsmouth Town Clerk's office is committed to education and training to keep up on current best practices. Staff participates and attends programs of both the RI and New England Associations of Town Clerks.



Portsmouth Top Dog Contest
 New contest created by Town Clerk office as part of license renewal. Winning dog will receive license #1 and be recognized at Town Council meeting

Citizens will vote on changing the Town Clerk position from an elected position to an appointed position as part of November 2016 election.

Portsmouth is one of eight of RI's 39 communities that still has an elected Town Clerk.



Expenditures: Town Clerk

	Actual FY 2013	Actual FY 2014	Actual Jul - Dec 2014	Actual FY 2015	Actual Jul - Dec 2015	Budget FY 2016	Requested FY 2017	Proposed FY 2017	Change %
Salaries									
Town Clerk*	\$ 160,952	\$ 198,713	\$ 86,530	\$ 152,793	\$ 78,169	\$ 78,954	\$ 80,535	\$ 80,535	2.00%
Deputy Clerk	\$ -		\$ -	\$ -	\$ -	\$ -	\$ 63,429	\$ 63,429	0.00%
Clerks (2)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 147,519	\$ 109,138	\$ 109,138	-26.02%
Longevity	\$ 14,609	\$ 5,621	\$ 10,611	\$ 10,611	\$ 5,848	\$ -	\$ -	\$ -	0.00%
Overtime/Temp	\$ 23,882	\$ 9,933	\$ 12,346	\$ 46,534	\$ 29,347	\$ 3,000	\$ 3,000	\$ 3,000	0.00%
	\$ 199,443	\$ 214,267	\$ 109,486	\$ 209,938	\$ 113,364	\$ 229,473	\$ 256,102	\$ 256,102	11.60%
Benefits									
Payroll Taxes	\$ 14,361	\$ 15,957	\$ 7,298	\$ 13,747	\$ 8,291	\$ 16,224	\$ 19,592	\$ 19,592	20.76%
Health & Dental	\$ 56,860	\$ 42,327	\$ 12,126	\$ 29,856	\$ 18,903	\$ 67,359	\$ 72,345	\$ 72,345	7.40%
Cost Share	\$ -	\$ (4,486)	\$ -	\$ -	\$ (6,323)	\$ (12,645)	\$ (13,920)	\$ (13,920)	10.08%
Pension (401)	\$ -	\$ 76,990	\$ -	\$ -	\$ 6,635	\$ 18,536	\$ 24,846	\$ 24,846	34.04%
	\$ 71,221	\$ 130,787	\$ 19,423	\$ 43,603	\$ 27,506	\$ 89,474	\$ 102,863	\$ 102,863	14.96%
Operations									
Travel	\$ 300	\$ 148	\$ 239	\$ 404	\$ 122	\$ 300	\$ 350	\$ 350	16.67%
Dues & Reference	\$ -	\$ 605	\$ 415	\$ 725	\$ 310	\$ 950	\$ 1,200	\$ 1,200	26.32%
Office Supplies	\$ 1,540	\$ 1,675	\$ 1,076	\$ 1,511	\$ 1,356	\$ 2,000	\$ 2,500	\$ 2,000	25.00%
Codification	\$ -	\$ -	\$ -	\$ -	\$ 2,069	\$ 5,000	\$ 10,000	\$ 7,500	100.00%
Probate Judge	\$ 2,000	\$ 2,000	\$ 1,000	\$ 2,000	\$ -	\$ 2,000	\$ 2,000	\$ 2,000	0.00%
Probate Supplies	\$ 2,777	\$ 1,545	\$ 717	\$ 1,995	\$ 1,320	\$ 3,000	\$ 3,000	\$ 2,500	0.00%
Municipal Court	\$ -	\$ 1,211	\$ 2,077	\$ 4,077	\$ 2,009	\$ 5,000	\$ 5,000	\$ 4,500	0.00%
Postage/Misc	\$ 505	\$ 772	\$ 355	\$ 998	\$ 231	\$ 700	\$ 750	\$ 750	7.14%
Land Evidence	\$ 27,524	\$ 24,040	\$ 13,051	\$ 27,581	\$ 9,229	\$ 30,000	\$ 32,000	\$ 30,000	6.67%
Trans-Dog Fund	\$ 2,634	\$ 2,821	\$ 35	\$ 3,528	\$ -	\$ 3,000	\$ 3,200	\$ 3,200	6.67%
	\$ 37,280	\$ 34,816	\$ 18,965	\$ 42,818	\$ 16,646	\$ 51,950	\$ 60,000	\$ 54,000	3.95%
Total	\$ 307,944	\$ 379,871	\$ 147,874	\$ 296,359	\$ 157,516	\$ 370,897	\$ 418,965	\$ 412,965	11.34%

Note: *All Non Union Employee's compensation includes wages, longevity and stipends



Expenditures: Canvassing

Mission

To protect the integrity of the electoral process and to effectively and efficiently administer the provision of the election laws of the United States and State of Rhode Island, including the governance and conduct of elections, voter registration, campaign finance, public funding of campaigns and other duties prescribed by law.

Current Board of Canvassers*	Term Start	Term End
Richard E. Carpender	04/14/11	03/17/20
Glenn D. Allen	04/08/13	04/08/19
Regina Shers	03/14/16	03/14/22

*Appointed by Town Council for six (6) year term

Number of Registered Voters: 13,649

Number of Voters at November 2015 Election: 6,991 (51.2%)

Statewide Participation (Nov 2015) 40.1%

Polling Locations are:

- | | |
|--|--------------------------------|
| Hope Brown Center (Prudence Island) | Portsmouth High School |
| Common Fence Point Community Hall | Portsmouth Middle School |
| Portsmouth Multi-Purpose Senior Center | Melville School |
| Portsmouth Town Council Chambers | St Barnabas Church Parish Hall |



Jacqueline Schulz: Registrar

In 2015 the Canvassing Office was part of the operational audit of several Town Hall functions.

The recommendation to combine the Canvassing function in the Town Clerk's office will receive further review to determine the impact and benefits prior to making a decision on this recommendation.



Expenditures: Canvassing

	Actual FY 2013	Actual FY 2014	Actual Jul - Dec 2014	Actual FY 2015	Actual Jul - Dec 2015	Budget FY 2016	Requested FY 2017	Proposed FY 2017	Change %
Salaries									
Registrar	\$ 52,155	\$ 72,976	\$ 37,850	\$ 74,192	\$ 38,737	\$ 54,266	\$ 63,677	\$ 63,677	17.34%
Clerks (1)	\$ -	\$ -		\$ -		\$ 22,288	\$ 54,695	\$ 54,695	145.40%
Longevity	\$ 3,602	\$ 4,179		\$ -		\$ -	\$ -	\$ -	0.00%
Overtime/Temp	\$ 1,951	\$ 1,980	\$ 5,872	\$ 5,872	\$ 2,618	\$ 2,500	\$ 2,500	\$ 2,500	0.00%
	\$ 57,708	\$ 77,876	\$ 43,722	\$ 80,064	\$ 41,354	\$ 79,054	\$ 120,872	\$ 120,872	52.90%
Benefits									
Payroll Taxes	\$ 4,320	\$ 5,840	\$ 3,224	\$ 5,883	\$ 3,224	\$ 6,048	\$ 9,247	\$ 9,247	52.90%
Health & Dental	\$ 16,894	\$ 20,152	\$ 7,114	\$ 14,599	\$ 7,306	\$ 18,620	\$ 27,253	\$ 27,253	46.36%
Cost Share	\$ -	\$ (2,138)		\$ -		\$ (3,719)	\$ (3,977)	\$ (3,977)	6.94%
Pension 401	\$ -	\$ -	\$ 2,343	\$ -	\$ 2,575	\$ 5,291	\$ 10,744	\$ 10,744	103.06%
	\$ 21,214	\$ 26,303	\$ 12,681	\$ 20,482	\$ 13,105	\$ 26,240	\$ 43,267	\$ 43,267	64.89%
Operations									
Board Members	\$ 1,250	\$ 1,250	\$ 625	\$ 1,250	\$ 625	\$ 1,250	\$ 1,250	\$ 1,250	0.00%
Election Exp	\$ 19,350	\$ -	\$ 19,100	\$ 18,275	\$ 8,421	\$ 15,000	\$ 31,000	\$ 20,000	33.33%
Temp Assistance	\$ 62,931	\$ 10,532	\$ 17,813	\$ 30,079	\$ 15,137	\$ 25,000	\$ 32,000	\$ 10,000	-60.00%
Custodian	\$ -	\$ -	\$ -	\$ -	\$ 120	\$ 400	\$ 800	\$ 500	25.00%
Police Detail	\$ 1,043	\$ -	\$ 1,881	\$ 1,881	\$ 2,902	\$ 2,500	\$ 5,000	\$ 4,000	60.00%
Rent/Polling Sites	\$ 250	\$ -	\$ 500	\$ 500	\$ 1,025	\$ 800	\$ 1,600	\$ 1,600	100.00%
Travel	\$ -	\$ 96	\$ 659	\$ 931		\$ 750	\$ 800	\$ 800	6.67%
Office Supplies	\$ 526	\$ 822	\$ 851	\$ 3,337	\$ 1,327	\$ 1,500	\$ 3,000	\$ 3,000	100.00%
Copier and IT	\$ 1,270	\$ 396	\$ 464	\$ 637	\$ 691	\$ 1,200	\$ 1,200	\$ 1,000	-16.67%
Special Election	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,800	\$ 5,000	0.00%
Printing	\$ 911	\$ 222	\$ 914	\$ 2,435	\$ 1,800	\$ 1,500	\$ 1,750	\$ 1,750	16.67%
Postage/Misc	\$ 3,503	\$ 930	\$ 1,347	\$ 2,601	\$ 588	\$ 3,000	\$ 3,000	\$ 2,500	-16.67%
Advertising	\$ 3,562	\$ -	\$ 3,214	\$ 3,214	\$ 2,427	\$ 3,500	\$ 5,000	\$ 4,000	14.29%
	\$ 94,596	\$ 37,350	\$ 47,368	\$ 65,140	\$ 35,062	\$ 56,400	\$ 111,200	\$ 55,400	-1.77%
Total	\$ 173,518	\$ 141,529	\$ 103,771	\$ 165,687	\$ 89,522	\$ 161,694	\$ 275,339	\$ 219,539	35.77%



Expenditures: Finance (includes Personnel, Technology, Tax Collection and Assessment Divisions)

Mission Statement:

The Finance department provides a quality, comprehensive, proactive financial management program. The focus of the department is on excellence in customer service delivery with professional, courteous, and knowledgeable staff. The Finance department provides leadership, expertise and guidance in the overall management of the Town's fiscal matters to ensure a financially strong and effective municipal government. The department promotes responsible resource allocation through the Town's annual budget plan and ensures that the appropriate policies and internal controls are in place to safeguard town assets. The department serves as a reliable source of accurate and timely information and works collaboratively to find practical and effective solutions to achieve the desired goals of the department, the Administration, the Town Council, and the community.



J Lathrop, CPA Finance Director

The Human Resources function is dedicated to providing the highest quality internal and external customer service by focusing on the Town's most valuable resource, its people. While supporting the values, goals and challenges of the Town, we promote a stable work environment characterized by the fair treatment of all staff, open communications, personal accountability, trust and mutual respect.

The Information Technology function provides the highest quality technological services to the Town through thoughtful planning, fiscal responsibility, and accessible and team oriented problem solving, resulting in an organization which continuously improves its technology tools to better serve the departments who can in turn, better serve the Town of Portsmouth.

The Purchasing function is to facilitate best practices and achieve economies of scale in the procurement of goods and services necessary for the effective and efficient operation of Portsmouth and to ensure that such goods and services represents best value, quality service, and timely delivery and that all funding sources for such goods and services are expended within the regulations and guidelines mandated by the State of Rhode Island and Town of Portsmouth.



The Collection and Assessment function is responsible for the determination of accurate values of all taxable property in a fair, efficient, and cost effective manner in accordance with the local and state laws so that the distribution of the tax burden is fair and equitable, and to effectively and accurately administer the billing, collection and accounting of all taxes in a professional fair and courteous manner.

Matthew Helfend, Tax Assessor/Collector



Expenditures: Finance (includes Personnel, Technology, Tax Collection and Assessment Divisions)



Bryant University & Portsmouth

Looking to develop the next generation of government leaders and gaining the resources of a major university, Portsmouth has teamed up with the Bryant University Graduate Program and a group of students are reviewing operations at various departments and developing a program of performance measures that will assist Portsmouth in its continued efforts in improving operational efficiency.

Portsmouth also maintains a separate Tax Assessment Board of Review

This was created under the Article V Chapter 503 of the Town Charter and is required by State Law

Current Members

John Endrusick, Chair	term expires 12/13/16
Hugh Atkins, Vice-Chair	term expires 08/24/18
Ali Khorsand	term expires 09/28/18
Bradley Finnegan	term expires 01/12/18

Included in FY 17 Operations is Cost for Space Study of Town Hall

REORGANIZATION EFFORTS

In 2015 the Town performed a review of the Finance and Personnel Operations. This study suggested the consolidation of the Finance and Tax Collection and Assessment Offices.

It also recommended the separation of the Personnel function to make it part of the Town Administrator's Office.

For FY 17 Tax Collection and Assessment will be a division of the Finance Office. Due to logistical issues, the separation of the Personnel function is not currently an option. This will be considered as part of FY 2018 budget.

Technology has been overseen by Finance, but performed by an outside vendor. In FY 2016 there have been efforts to consolidate this function with the School Department. There is a solution for F Y 2017 where the school will provide IT services to nonpublic safety areas of the Town. The outside vendor will continue to service public safety and manage large scale technology projects.



Expenditures: Finance

	Actual FY 2013	Actual FY 2014	Actual Jul - Dec 2014	Actual FY 2015	Actual Jul - Dec 2015	Budget FY 2016	Requested FY 2017	Proposed FY 2017	Change %
Salaries									
Director	\$ 292,215	\$ 266,229	\$ 159,643	\$ 307,870	\$ 168,019	\$ 112,200	\$ 114,400	\$ 114,400	1.96%
Deputy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 73,340	\$ 73,340	0.00%
Personnel Coordinator	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,081	\$ 75,081	0.00%
Clerks (2)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 223,251	\$ 109,390	\$ 109,390	-51.00%
Longevity	\$ 9,892	\$ 14,072	\$ -	\$ 10,950	\$ -	\$ 11,169	\$ 12,978	\$ 12,978	16.20%
Overtime/Temp	\$ 5,967	\$ 10,579	\$ 6,969	\$ 11,545	\$ 8,042	\$ 5,000	\$ 5,000	\$ 5,000	0.00%
	\$ 308,074	\$ 290,880	\$ 166,611	\$ 330,365	\$ 176,061	\$ 351,620	\$ 390,189	\$ 390,189	10.97%
Benefits									
Payroll Taxes	\$ 24,786	\$ 23,136	\$ 12,544	\$ 25,880	\$ 13,125	\$ 26,899	\$ 29,849	\$ 29,849	10.97%
Health and Dental	\$ 49,466	\$ 52,837	\$ 22,701	\$ 53,707	\$ 26,230	\$ 57,885	\$ 79,887	\$ 79,887	38.01%
Cost Share	\$ -	\$ (3,141)	\$ -	\$ -	\$ -	\$ (3,315)	\$ (4,785)	\$ (4,785)	44.34%
Pension 401	\$ -	\$ -	\$ 141,193	\$ 113,955	\$ 11,493	\$ 25,001	\$ 27,812	\$ 27,812	11.24%
	\$ 74,252	\$ 72,832	\$ 176,438	\$ 193,543	\$ 50,849	\$ 106,470	\$ 132,763	\$ 132,763	24.70%





Expenditures: Finance (Finance and Personnel)

	Actual	Actual	Actual	Actual	Actual	Budget	Requested	Proposed	Change %
Operations	FY 2013	FY 2014	Jul - Dec 2014	FY 2015	Jul - Dec 2015	FY 2016	FY 2017	FY 2017	
Payroll Processing	\$ 7,933	\$ 7,769	\$ 2,703	\$ 7,492	\$ 6,228	\$ 8,000	\$ 10,000	\$ 10,000	25.00%
Travel	\$ 79	\$ 48	\$ 187	\$ 409	\$ 912	\$ 250	\$ 500	\$ 500	100.00%
Training (all non public safety)	\$ 13,176	\$ 8,415	\$ 5,104	\$ 8,859	\$ 22,130	\$ 18,000	\$ 25,000	\$ 25,000	38.89%
Dues & Reference	\$ 18,591	\$ 16,638	\$ 16,615	\$ 22,965	\$ 18,695	\$ 17,500	\$ 18,500	\$ 18,500	5.71%
Office Supplies	\$ 1,761	\$ 15,701	\$ 1,905	\$ 3,736	\$ 746	\$ 3,500	\$ 3,000	\$ 3,000	-14.29%
Postage/Misc	\$ 2,417	\$ 2,645	\$ 1,171	\$ 2,238	\$ 1,092	\$ 2,500	\$ 2,500	\$ 2,500	0.00%
Telephone (all)	\$ 68,907	\$ 60,519	\$ 22,576	\$ 69,357	\$ 29,115	\$ 65,000	\$ 65,000	\$ 65,000	0.00%
Community Notification	\$ 8,381	\$ 8,997	\$ 5,817	\$ 3,872	\$ 8,997	\$ 7,500	\$ 7,500	\$ 7,500	0.00%
Auditing	\$ 22,250	\$ 157,478	\$ -	\$ 16,000	\$ 24,555	\$ 30,000	\$ 35,000	\$ 35,000	16.67%
Professional Services	\$ 2,136	\$ 21,965	\$ -	\$ 13,000	\$ 14,633	\$ 35,000	\$ 35,000	\$ 35,000	0.00%
Advertising	\$ 46,526	\$ 42,112	\$ 6,028	\$ 16,721	\$ 10,507	\$ 30,000	\$ 25,000	\$ 25,000	-16.67%
Testing	\$ -	\$ -	\$ 3,300	\$ 4,233	\$ 12,365	\$ 3,000	\$ 7,500	\$ 7,500	150.00%
Liability and Prop Ins	\$ 249,519	\$ 239,160	\$ 257,083	\$ 257,951	\$ 252,556	\$ 222,990	\$ 235,000	\$ 235,000	5.39%
Claims Expense*	\$ 124,330	\$ 4,440	\$ (4,729)	\$ (4,822)	\$ 3,432	\$ 10,000	\$ 10,000	\$ 10,000	0.00%
Insurance Deductibles	\$ -	\$ -	\$ -	\$ 7,810	\$ 2,500	\$ -	\$ -	\$ -	0.00%
OPEB	\$ 838,881	\$ 653,791	\$ -	\$ 640,072	\$ -	\$ 719,513	\$ 812,470	\$ 812,470	12.92%
Non Fire/Police/PW Pension	\$ 486,401	\$ 481,420	\$ 128,381	\$ 513,522	\$ 180,105	\$ 458,449	\$ 492,069	\$ 492,069	7.33%
Workers Comp Ins	\$ 151,327	\$ 91,178	\$ 106,358	\$ 108,858	\$ 114,222	\$ 100,000	\$ 115,000	\$ 115,000	15.00%
Ins Fund*(Public Safety)	\$ 159	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ 40,000	\$ 40,000	0.00%
Life Insurance	\$ 35,579	\$ 36,601	\$ 18,481	\$ 37,472	\$ 23,445	\$ 37,500	\$ 35,000	\$ 35,000	-6.67%
Employee Asst Program	\$ 1,431	\$ 1,908	\$ 1,908	\$ 1,908	\$ 1,908	\$ 2,000	\$ 2,000	\$ 2,000	0.00%
Vaccine Program	\$ 1,101	\$ 335	\$ 445	\$ 445	\$ -	\$ 500	\$ 500	\$ 500	0.00%
Vision Care*	\$ 2,128	\$ 2,745	\$ 767	\$ 1,942	\$ 1,605	\$ 2,750	\$ 2,500	\$ 2,500	-9.09%
Retirement Contingency*	\$ 312,246	\$ 92,551	\$ 23,518	\$ 41,632	\$ 8,349	\$ 40,000	\$ 40,000	\$ 40,000	0.00%
Unemployment	\$ 1,477	\$ 12,028	\$ -	\$ 3,564	\$ -	\$ 7,500	\$ 5,000	\$ 5,000	-33.33%
Emergency Asst	\$ 23,400	\$ -	\$ -	\$ -	\$ 111	\$ 2,500	\$ 2,000	\$ 2,000	-20.00%
Transfer to Transfer Station	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,500	\$ -	\$ -	-100.00%
Misc	\$ 32,169	\$ 2,161	\$ 121	\$ 3,640	\$ 891	\$ 5,000	\$ 5,000	\$ 5,000	0.00%
	\$ 2,452,305	\$ 1,960,606	\$ 597,739	\$ 1,782,877	\$ 739,098	\$ 1,874,452	\$ 2,031,039	\$ 2,031,039	8.35%
Total	\$ 2,834,631	\$ 2,324,318	\$ 940,788	\$ 2,306,784	\$ 966,008	\$ 2,332,542	\$ 2,553,991	\$ 2,553,991	9.49%



Expenditures: Finance (Collection and Assessment)

	Actual FY 2013	Actual FY 2014	Actual Jul - Dec 2014	Actual FY 2015	Actual Jul - Dec 2015	Budget FY 2016	Proposed FY 2017	Change %
Salaries								
Collector/Assessor	\$ 186,180	\$ 218,669	\$ 124,065	\$ 250,550	\$ 129,529	\$ 67,626	\$ 79,560	17.65%
Staff	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 191,432	\$ 219,860	14.85%
Longevity	\$ 12,819	\$ 8,585	\$ 8,783	\$ 13,475	\$ 9,093	\$ 13,879	\$ 16,409	18.23%
Overtime/Temp	\$ 11,809	\$ 1,082	\$ 113	\$ 190	\$ 39	\$ 500	\$ -	-100.00%
	\$ 210,808	\$ 222,038	\$ 132,961	\$ 264,215	\$ 138,661	\$ 273,437	\$ 315,829	15.50%
Benefits								
Payroll Taxes	\$ 16,283	\$ 18,523	\$ 10,015	\$ 20,937	\$ 10,367	\$ 20,918	\$ 24,161	15.50%
Health and Dental	\$ 40,520	\$ 45,387	\$ 20,039	\$ 50,791	\$ -	\$ 65,908	\$ 70,783	7.40%
Cost Share	\$ -	\$ (4,336)	\$ -	\$ -	\$ 20,032	\$ (9,700)	\$ (7,246)	-25.30%
Pension 401	\$ -	\$ -	\$ 17,366	\$ -	\$ 7,185	\$ 15,347	\$ 18,313	19.33%
	\$ 56,803	\$ 64,098	\$ 47,419	\$ 71,728	\$ 37,584	\$ 92,473	\$ 106,011	14.64%
Operations								
Software Licenses	\$ 15,750	\$ 16,125	\$ 16,525	\$ 16,525	\$ 7,525	\$ 15,525	\$ 15,525	0.00%
Travel	\$ 165	\$ -	\$ 8	\$ 224	\$ 279	\$ 100	\$ 200	100.00%
Mapping Services	\$ 264	\$ -	\$ -	\$ 334	\$ -	\$ 1,870	\$ 1,750	-6.42%
Office Supplies	\$ 4,129	\$ 4,659	\$ 4,003	\$ 5,082	\$ 3,884	\$ 5,850	\$ 5,750	-1.71%
Postage/Misc	\$ 11,022	\$ 12,848	\$ 11,848	\$ 12,842	\$ 11,081	\$ 12,500	\$ 12,500	0.00%
Collection Fees	\$ 655	\$ -	\$ -	\$ 6,048	\$ 1,724	\$ 3,000	\$ 3,000	0.00%
Revaluation*	\$ -	\$ 30,531	\$ 9,869	\$ 9,869	\$ 50,914	\$ 157,500	\$ 157,500	0.00%
Tax Assmt Brd of Review	\$ 666	\$ 486	\$ 10	\$ 688	\$ -	\$ 1,050	\$ 1,050	0.00%
GIS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	0.00%
	\$ 32,651	\$ 118,225	\$ 42,263	\$ 51,613	\$ 75,407	\$ 202,395	\$ 202,275	-0.06%
Total	\$ 300,262	\$ 404,361	\$ 222,643	\$ 387,555	\$ 251,652	\$ 568,305	\$ 624,115	9.82%



Expenditures: Finance (Technology)

	Actual FY 2013	Actual FY 2014	Actual Jul - Dec 2014	Actual FY 2015	Actual Jul - Dec 2015	Budget FY 2016	Requested FY 2017	Proposed FY 2017	Change %
Software & Licenses	\$ 8,755	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	0.00%
IT Services	\$ 64,244	\$ -	\$ -	\$ -	\$ -	\$ 65,000	\$ 60,000	\$ 60,000	-7.69%
IT Equipment	\$ -	\$ -	\$ 43,923	\$ 9,650	\$ 40,827	\$ 20,000	\$ 15,000	\$ 15,000	-25.00%
	\$ 72,999	\$ -	\$ 43,923	\$ 9,650	\$ 40,827	\$ 85,000	\$ 85,000	\$ 85,000	0.00%

IT Services includes shared cost with School Department and cost of outside vendor

FY 2016 Technology Accomplishment

- Hardware Upgrade
- Upgrade of 50 Computers
- Camera System
- Software Upgrades
- Office 365
- Phoenix Accounting Software
- Sophos antivirus

New Technology

- Portsmouth Room: Smart Board
- OSHEAN: Fiber Optic connection

FY 2017 Technology Goals & Projects

- Wi-Fi Hotspots
- OSHEAN: Off Island Disaster Recover/Backup
- Virtualize and consolidate servers
- Review Phone System Options (VOIP)
- Improve IT security and polices
- On line Permitting, Licensing and Bill Pay
- Develop Prudence Island Internet Option





Expenditures: Legal

Mission

To provide exceptional legal services to the Town, its elected and appointed officials, boards, agencies and departments and further the Town's policy and public objectives through effective legal representation.



The Town Solicitor is appointed by the Town Council and provides legal counsel to the Town Council, Town Administrator, Town staff and Town boards and commissions, exclusive of the School Department and police prosecutions.

The Town Solicitor accepts service of process on behalf of the Town and defends the Town in all lawsuits not handled by the town insurance carrier. The Solicitor files actions on behalf of the Town where necessary for civil remedies, including enforcement actions against public nuisances and violations of all Town Ordinances.

The Town Solicitor attends all meetings of the Town Council, Planning Board and Zoning Board of Review, as well as other board meetings from time to time on an as needed basis.

Kevin Gavin is the Town's Solicitor. Police Prosecutions are handled by the Town's Prosecuting Attorney, Cort Chappell. The School Department retains legal representation independent of the town.

	Actual FY 2013	Actual FY 2014	Actual Jul - Dec 2014	Actual FY 2015	Actual Jul - Dec 2015	Budget FY 2016	Requested FY 2017	Proposed FY 2017	Change %
Town Solicitor	\$ 252,679	\$ 124,593	\$ 53,681	\$ 119,424	\$ 49,555	\$ 125,000	\$ 120,000	\$ 120,000	-4.00%
Asst Solicitor Prosecution	\$ -	\$ 15,975	\$ 7,700	\$ 14,856	\$ 8,513	\$ 20,000	\$ 20,000	\$ 20,000	0.00%
Labor Issues	\$ -	\$ 122,307	\$ 8,457	\$ 11,016	\$ 14,286	\$ 5,000	\$ 10,000	\$ 10,000	100.00%
Other	\$ -	\$ 173,959	\$ 30,915	\$ 78,981	\$ 5,085	\$ 100,000	\$ 50,000	\$ 50,000	-50.00%
Reserve For Claims	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000	0.00%
	\$ 252,679	\$ 436,834	\$ 100,753	\$ 224,276	\$ 77,438	\$ 250,000	\$ 400,000	\$ 400,000	60.00%

The Town has several ongoing lawsuits where there is a possibility of judgment against the Town that is not covered by insurance. This budget includes funds reserved towards cost of these potential judgments.



Expenditures: Planning (includes Inspection, Zoning and Business Development)

Mission Statement

The mission of the Planning Department is to serve the residents, property and business owners of the Town and to facilitate orderly development, which is in keeping with the goals outlined in the Comprehensive Community Plan. The Planning Department serves as an informational office for residents, developers and business owners; it provides access to Town regulations, offers guidance, and coordinates with the Planning Board and Zoning Officer to insure proper development patterns throughout the Town. The Planning Department works directly with the Planning Board and Town Council to address short-term issues, including development review and permitting, long-range planning issues, including implementation of the Town's Comprehensive Community Plan, economic development, and grant writing and project management.

The Building and Inspection function is to provide a high level of service to the taxpayer, while insuring the Health, Safety and Well-being of the citizens of the Town. The Building and Inspection Division is responsible for the implementation of the Rhode Island Building Codes, Minimum Housing Code, and the implementation and enforcement of the Town Zoning Ordinance. Building and Inspections directs applicants for any building project through the requirements of zoning, the permitting process, plan review, and the necessary inspections for any given project. The Building and Inspections area also takes enforcement actions against violations of the Minimum Housing code and the Town Zoning Ordinance.

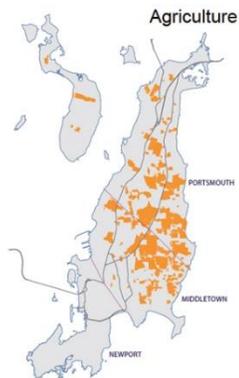


The Economic Development function is dedicated to create opportunities for economic development through desirable business growth, expansion, retention and attraction in working as partners to develop a climate conducive of maintaining the quality of life of the community. It serves as a conduit between the commercial economic interest in Portsmouth and the municipal government. It assists the developing of properties within the town in an effort to improve the aesthetics of the community while growing the tax base. This function reviews ordinances, policies and practices to determine their impact on existing and proposed commercial development.



Expenditures: Planning (includes Inspection, Zoning and Business Development)

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Permits	604	616	682	612	535
New Construction					
Commercial	1	0	4	1	0
Residential	19	21	40	46	44
Other					
Inspections Made	1554	1795	1852	2304	2210
Zoning Enforcement	72	115	89	376	252
Complaints Received					120
Notice of Violations					29



The Town has been a part of the Aquidneck Island Planning Commission. Town Council direction is required with respect to funding this partnership.

Reorganization Efforts

The Town continues to look at how it operates. As part of the recent PMEA contract negotiations, the Town Planner Position was removed from the Union and made a Department Head.

The Planning Department oversees several divisions as part of the Town's efforts to consolidate similar functions and improve communications within the operation.

The Planning Department now oversees the:

- *Building and Inspection Function
- *Wastewater Management
- *Economic Development and Grant Coordination
- *Zoning



Expenditures: Planning (includes Inspection, Zoning and Business Development)

	Actual FY 2013	Actual FY 2014	Actual Jan - Dec 2014	Actual FY 2015	Actual Jan - Dec 2015	Budget FY 2016	Requested FY 2017	Proposed FY 2017	Change %
Salaries									
Planner *	\$ 73,254	\$ 81,149	\$ 45,433	\$ 96,148	\$ 69,167	\$ 79,308	\$ 95,000	\$ 95,000	19.79%
Assistant Planner	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,372	\$ 45,372	0.00%
Wastewater Mgt District Mgr	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 92,314	\$ 53,933	\$ 53,933	-41.58%
Longevity	\$ 5,128	\$ 5,205	\$ 6,128	\$ 6,128	\$ 6,345	\$ 6,345	\$ 6,472	\$ 6,472	2.00%
Overtime/Temp	\$ 7,742	\$ 7,144	\$ 5,619	\$ 7,861	\$ 2,933	\$ 1,000	\$ 500	\$ 500	-50.00%
	\$ 86,124	\$ 93,498	\$ 57,180	\$ 110,137	\$ 78,444	\$ 178,967	\$ 201,277	\$ 201,277	12.47%
Benefits									
Payroll Taxes	\$ 6,432	\$ 6,981	\$ 4,286	\$ 8,230	\$ 5,775	\$ 13,691	\$ 15,398	\$ 15,398	12.47%
Health and Dental	\$ 16,240	\$ 16,069	\$ 8,398	\$ 15,624	\$ 15,181	\$ 39,259	\$ 63,207	\$ 63,207	61.00%
Cost Share	\$ -	\$ (3,770)	\$ -	\$ -	\$ -	\$ (5,700)	\$ (10,381)	\$ (10,381)	82.12%
Pension 401	\$ -	\$ -	\$ 2,553	\$ -	\$ 2,934	\$ 7,775	\$ 15,544	\$ 15,544	99.92%
	\$ 22,672	\$ 19,280	\$ 15,238	\$ 23,854	\$ 23,890	\$ 55,025	\$ 68,224	\$ 68,224	23.99%
Operations									
Travel	\$ 14	\$ -	\$ 31	\$ 63	\$ 37	\$ 200	\$ 200	\$ 200	0.00%
Mapping and Office	\$ 358	\$ 593	\$ 151	\$ 523	\$ 196	\$ 1,000	\$ 1,000	\$ 750	-25.00%
Committees	\$ 192	\$ 80	\$ -	\$ 90	\$ -	\$ 500	\$ 750	\$ 500	0.00%
Storm Water Management	\$ 116	\$ 1,478	\$ -	\$ 79	\$ -	\$ 2,500	\$ 4,000	\$ 4,000	60.00%
Aquidneck Island Planning	\$ 18,000	\$ 18,000	\$ -	\$ 18,000	\$ -	\$ 18,000	\$ 18,000	\$ -	-100.00%
Planning and Development	\$ -	\$ 3,980	\$ 543	\$ 993	\$ -	\$ 10,000	\$ 10,000	\$ 5,000	-50.00%
PI Ferry Planning	\$ -	\$ 14,612	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Community Survey	\$ 15,782	\$ -	\$ -	\$ -	\$ 8	\$ 15,000	\$ -	\$ -	-100.00%
Comprehensive Plan	\$ 2,961	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 5,000	\$ 5,000	-50.00%
Wastewater and CLSSP	\$ -	\$ 1,428	\$ -	\$ 615	\$ 1,758	\$ 2,500	\$ 5,000	\$ 5,000	100.00%
Rights of Way	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ 2,500	-75.00%
	\$ 37,423	\$ 40,171	\$ 725	\$ 20,363	\$ 2,000	\$ 69,700	\$ 53,950	\$ 22,950	-67.07%
Total	\$ 146,219	\$ 152,949	\$ 73,143	\$ 154,354	\$ 104,334	\$ 303,692	\$ 323,451	\$ 292,451	-3.70%

*As part of the PMEA CBA negotiations, the Town Planner position is no longer part of the Union. This change also means that the position will not be eligible for overtime or longevity. Salary for this position to account for this change.



Expenditures: Planning (includes Inspection, Zoning and Business Development)

	Actual FY 2013	Actual FY 2014	Actual Jan - Dec 2014	Actual FY 2015	Actual Jul - Dec 2015	Budget FY 2016	Requested FY 2017	Proposed FY 2017	Change %
Salaries									
Building Official	\$ 111,962	\$ 119,105	\$ 68,329	\$ 138,897	\$ 71,305	\$ 75,399	\$ 66,351	\$ 66,351	-12.00%
Asst Bldg Official	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 43,925	\$ 43,925	0.00%
Zoning Enforcer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Clerk	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 67,503	\$ 54,695	\$ 54,695	-18.97%
Longevity	\$ 10,788	\$ 10,788	\$ 11,725	\$ 11,725	\$ 12,139	\$ 12,139	\$ 11,502	\$ 11,502	-5.25%
Overtime/Temp	\$ 3,139	\$ 4,523	\$ 2,849	\$ 4,395	\$ 2,800	\$ 4,000	\$ 2,000	\$ 2,000	-50.00%
	\$ 125,889	\$ 134,416	\$ 82,903	\$ 155,017	\$ 86,245	\$ 159,041	\$ 178,473	\$ 178,473	12.22%
Benefits									
Payroll Taxes	\$ 9,354	\$ 10,012	\$ 6,204	\$ 11,524	\$ 6,398	\$ 12,167	\$ 13,653	\$ 13,653	12.22%
Health and Dental	\$ 36,872	\$ 32,138	\$ 16,797	\$ 31,248	\$ 16,573	\$ 39,259	\$ 63,207	\$ 63,207	61.00%
Cost Share	\$ -	\$ (3,364)				\$ (3,642)	\$ (7,880)	\$ (7,880)	116.36%
Pension 401	\$ -	\$ -	\$ 5,389		\$ 2,565	\$ 5,181	\$ 10,607	\$ 10,607	104.73%
	\$ 46,226	\$ 38,786	\$ 28,389	\$ 42,771	\$ 25,536	\$ 52,965	\$ 79,587	\$ 79,587	50.26%
Operations									
Vehicle: Fuel	\$ 1,668	\$ 1,680	\$ 926	\$ 1,135	\$ 266	\$ 1,900	\$ 1,500	\$ 1,500	-21.05%
Vehicle: Maintenance	\$ 442	\$ 230	\$ -	\$ 1,580	\$ -	\$ 500	\$ 750	\$ 750	50.00%
Office Supplies	\$ 886	\$ 1,560	\$ 1,216	\$ 1,428	\$ 208	\$ 1,350	\$ 1,350	\$ 1,350	0.00%
Contract Services	\$ 9,028	\$ 11,441	\$ 6,455	\$ 13,930	\$ 5,161	\$ 15,000	\$ 10,000	\$ 10,000	-33.33%
Building Code Review Bd	\$ 23	\$ 100			\$ 9	\$ 100	\$ 100	\$ 100	0.00%
Zoning Review Bd	\$ 11,293	\$ 12,872	\$ 6,422	\$ 11,146	\$ 5,411	\$ 13,000	\$ 12,500	\$ 12,500	-3.85%
Zoning Bd: Rec Sec	\$ 1,600	\$ 160	\$ -	\$ -	\$ -	\$ 2,500	\$ 500	\$ 500	-80.00%
Safety Shoes	\$ 200	\$ 200	\$ -	\$ 104	\$ 60	\$ 200	\$ 300	\$ 300	50.00%
PI Inspections	\$ 25	\$ 43	\$ 14	\$ 64	\$ 101	\$ 100	\$ 200	\$ 200	100.00%
Postage and Misc	\$ 145	\$ 171	\$ 179	\$ 295	\$ 104	\$ 1,000	\$ 1,000	\$ 1,000	0.00%
	\$ 25,310	\$ 28,457	\$ 15,213	\$ 29,683	\$ 11,320	\$ 35,650	\$ 28,200	\$ 28,200	-20.90%
Total	\$ 197,425	\$ 201,659	\$ 126,505	\$ 227,471	\$ 123,101	\$ 247,656	\$ 286,260	\$ 286,260	15.59%



Expenditures: Planning (includes Inspection, Zoning and Business Development)

	Actual FY 2013	Actual FY 2014	Actual Jan - Dec 2014	Actual FY 2015	Actual Jan - Dec 2015	Budget FY 2016	Requested FY 2017	Proposed FY 2017	Change %	
Salaries										
Admin Officer	\$ 20,874	\$ 22,593	\$ 11,433	\$ 23,163	\$ 11,076	\$ 23,594	\$ 24,064	\$ 24,064	1.99%	
Longevity	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%	
Overtime/Temp	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%	
	\$ 20,874	\$ 22,593	\$ 11,433	\$ 23,163	\$ 11,076	\$ 23,594	\$ 24,064	\$ 24,064	1.99%	
Benefits										
Payroll Taxes	\$ 1,597	\$ 1,728	\$ 875	\$ 1,819	\$ 847	\$ 1,805	\$ 1,841	\$ 1,841	1.99%	
Health and Dental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%	
Cost Share	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			0.00%	
	\$ 1,597	\$ 1,728	\$ 875	\$ 1,819	\$ 847	\$ 1,805	\$ 1,841	\$ 1,841	1.99%	
Operations										
Recording Secty	\$ 2,463	\$ 4,331	\$ 1,341	\$ 4,324	\$ 1,573	\$ 2,750	\$ 3,000	\$ 3,000	9.09%	
Maps	\$ -	\$ -				\$ 100	\$ 100	\$ 100	0.00%	
Office Supplies	\$ 1,077	\$ 1,090	\$ 248	\$ 639	\$ 179	\$ 1,000	\$ 1,000	\$ 1,000	0.00%	
Contract Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250	\$ 100	\$ 100	-60.00%	
Postage & Misc	\$ -	\$ -	\$ 53	\$ -	\$ -	\$ 100	\$ 100	\$ 100	0.00%	
	\$ 3,540	\$ 5,422	\$ 1,643	\$ 4,963	\$ 1,752	\$ 4,200	\$ 4,300	\$ 4,300	2.38%	
Total	\$ 26,011	\$ 29,743	\$ 13,950	\$ 29,945	\$ 13,676	\$ 29,599	\$ 30,205	\$ 30,205	2.05%	
Economic Development										
	Actual FY 2013	Actual FY 2014	Actual Jan - Dec 2014	Actual FY 2015	July-Dec FY 2015	Actual Jan - Dec 2015	Budget FY 2016	Requested FY 2017	Proposed FY 2017	Change %
Operations	\$ 28,529	\$ 28,326	\$ 13,986	\$ 28,360	\$ 13,986	\$ 13,827	\$ 28,500	\$ 28,500	\$ 28,500	0.00%



Expenditures: Police

Mission Statement

The Portsmouth Police Department is committed to establishing a partnership with all members of our community, to pro-actively solve problems and reduce crime. The primary mission of the police force is crime prevention and the protection of life and property. The laws and police procedures related to them are promulgated to police agencies for the purpose of maintaining order and continuity. The basis, however, of all police action is the law, and the law enforcement profession will be measured by its contribution to the welfare of its citizens, its concern for excellence, and the guidance it provides its members in obtaining a high level of ethical practice. Service will be rendered with courtesy, civility, and in adherence to the provisions of the State and the U.S. Constitution. We are committed to responding to the needs of the community with respect, fairness, compassion, and integrity. Department functions include Animal Control, Harbor Master, School Resource Officer, and Prudence Island Services.



Tom Lee, Police Chief



On the November 2016 Ballot citizens will decide on a new Police Station

Second Annual Police Awards Ceremony, May 2015





Expenditures: Police

Community Service



Newport Police Color Guard in Annual Aquidneck Island Police Parade



Police Chief Tom Lee and Office Scott Sullivan receive donation from Portsmouth Business Association to fund School Resource Officer



Portsmouth Citizens learning about Police work as part of the Portsmouth Citizen Police Academy



Office Sullivan receiving Justice Award for Community Service from State Attorney General Peter Kilmartin



Expenditures: Police: Activity, Accomplishments and Goals

Crime Report Data	2014	2015
Homicide	-	-
Kidnapping/Abduction	1	-
Forcible Rape	3	6
Forcible Sodomy	1	-
Fondling	1	3
Robbery	-	1
Aggravated Assault	3	3
Simple Assault	93	136
Intimidation	6	11
Burglary/Breaking and Entering	47	39
Shoplifting	5	5
Motor Vehicle Theft	4	10
Counterfeiting/Forgery	6	3
Fraud, False Pretenses	2	24
Fraud, Credit Card/ATM	11	9
Stolen Property Offenses	6	3
Vandalism	106	144
Drug Narcotic Violation	119	103
Statutory Rape, Non Force	1	-
Pornography, Obscene Material	1	1
Weapons Law Violations	15	10
Bad Checks	32	12
Disorderly Conduct	75	76
Driving Under the Influence	138	82
Family Offenses, Non Violent	55	35
Liquor Law Violations	25	9
Runaways	32	14
Trespass	24	11
All other Offenses	360	306
Traffic, Town By-Law Offenses	1,423	1,065
TOTAL OFFENSES:	2,748	2,039



Calls for Service

2015 22,305

2014 28,267

Traffic Data

2014

2015

Citations Issued	2,557	1,990
Warnings Issued	4,263	3,278
Notice & Demand	263	260
MV Accident Reports	594	505
Total Traffic Stops	6,694	5,902





Expenditures: Police: Activity, Accomplishments and Goals



Accreditation

The Portsmouth Police Department is in the process of seeking statewide accreditation through the Rhode Island Police Accreditation Commission. Sergeant Maryanne Perry has been appointed as the Accreditation Manager. As part of this effort we have developed and trained officers on 102 new policies. The process of accreditation ensures police professionalism. Standard policies are created in accordance with state guidelines and best practices from police agencies across the country. All officers are trained and tested on each standard and have to show compliance before a police agency receives accreditation.

Traffic safety continues to be a top priority for the police department and over the last fiscal year we recorded a 15 percent reduction in motor vehicle accidents. The department was able to train, hire and recruit 6 officers and will be fully staffed for the first time in over 5 years when 3 new recruits graduate from the Rhode Island Municipal Police Academy in May. New personnel management software was purchased allowing supervisors to better track performance and training of subordinates. The department purchased 3 new police vehicles as part of our 5 year fleet improvement plan



Community Policing

We had several successful community policing initiatives during the year, with another class graduating from the Citizen's Police Academy. We conducted our second annual National Out in August with officers delivering ice cream to Portsmouth youth all over town and also conducted our first open house in October with over 300 visitors to the police station.

A new position of School Resource Officer was established with the assistance of the Town Council and the School Committee. The goal of the position is to enhance safety in our schools, improve communication between the schools and the police department and serve as an outreach worker to our youth.



Expenditures: Police

	Actual FY 2013	Actual FY 2014	Actual Jan-Dec 2014	Actual FY 2015	Actual Jan - Dec 2015	Budget FY 2016	Requested FY2017	Proposed FY 2017	Change %
Salaries									
Chief	\$ 1,911,865	\$ 89,188	\$ 931,596	\$ 1,920,776	\$ 1,022,084	\$ 102,119	\$ 104,161	\$ 104,161	2.00%
Deputy	\$ -	\$ 75,065	\$ -	\$ -	\$ -	\$ 93,168	\$ 95,032	\$ 95,032	2.00%
Lieutenants (5)	\$ -	\$ 312,010	\$ -	\$ -	\$ -	\$ 355,280	\$ 362,385	\$ 362,385	2.00%
Sergeants (4)	\$ -	\$ 227,379	\$ -	\$ -	\$ -	\$ 258,912	\$ 264,092	\$ 264,092	2.00%
Detective Insp (3)	\$ -	\$ 164,652	\$ -	\$ -	\$ -	\$ 187,485	\$ 191,235	\$ 191,235	2.00%
Accreditation (1)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 66,023	\$ 66,023	0.00%
Patrol (20)	\$ -	\$ 1,013,319	\$ -	\$ -	\$ -	\$ 1,112,842	\$ 1,106,203	\$ 1,044,735	-6.12%
SRO	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 74,315	\$ 61,468	\$ 61,468	-17.29%
Records Clerk	\$ -	\$ 45,243	\$ -	\$ -	\$ -	\$ 52,559	\$ 54,695	\$ 54,695	4.06%
Differential Stipend	\$ 3,120	\$ 3,100	\$ 1,560	\$ 3,240	\$ 1,560	\$ 3,359	\$ 3,120	\$ 3,120	-7.12%
Holiday Pay	\$ 90,423	\$ 87,860	\$ 51,096	\$ 91,532	\$ 56,494	\$ 97,034	\$ 94,586	\$ 88,702	-8.59%
Adj for Staff Reduction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Longevity	\$ 141,752	\$ 127,223	\$ 52,602	\$ 126,110	\$ 58,202	\$ 122,445	\$ 127,938	\$ 127,573	4.19%
Overtime/Temp	\$ 338,914	\$ 305,421	\$ 214,906	\$ 461,080	\$ 224,520	\$ 250,000	\$ 250,000	\$ 250,000	0.00%
	\$ 2,486,074	\$ 2,590,845	\$ 1,251,760	\$ 2,602,738	\$ 1,362,861	\$ 2,709,518	\$ 2,780,938	\$ 2,713,221	0.14%
Benefits									
Payroll Taxes	\$ 185,409	\$ 184,167	\$ 94,075	\$ 197,038	\$ 100,723	\$ 207,278	\$ 212,742	\$ 207,561	0.14%
Health & Dental	\$ 551,159	\$ 483,875	\$ 223,448	\$ 428,870	\$ 231,677	\$ 597,019	\$ 678,342	\$ 646,751	8.33%
Cost Share	\$ -	\$ (55,230)	\$ -	\$ -	\$ (35,821)	\$ (71,642)	\$ (72,606)	\$ (67,506)	-5.77%
Pension 401	\$ -	\$ -	\$ 376,354	\$ 37,027	\$ 26,580	\$ 54,894	\$ 69,382	\$ 59,547	8.48%
Pension DB	\$ 840,495	\$ 857,892	\$ 358,826	\$ 1,435,304	\$ 661,657	\$ 1,242,190	\$ 1,290,567	\$ 1,407,520	13.31%
	\$ 1,577,063	\$ 1,515,069	\$ 1,052,703	\$ 2,098,239	\$ 984,816	\$ 2,029,739	\$ 2,178,427	\$ 2,253,873	11.04%
Salaries & Benefits	\$ 4,063,137	\$ 4,105,914	\$ 2,304,463	\$ 4,700,977	\$ 2,347,677	\$ 4,739,257	\$ 4,959,365	\$ 4,967,094	4.81%

Chief and Deputy Chief salaries include holiday and longevity pay.



Expenditures: Police

	Actual FY 2013	Actual FY 2014	Actual Jan-Dec 2014	Actual FY 2015	Actual Jan - Dec 2015	Budget FY 2016	Requested Fy 2017	Proposed FY 2017	Change %
Operations									
Uniform Allowance	\$ 46,200	\$ 46,200	\$ 44,800	\$ 44,800	\$ 49,000	\$ 47,600	\$ 49,000	\$ 49,000	2.94%
Vehicle: Fuel	\$ 88,377	\$ 81,362	\$ 36,408	\$ 47,680	\$ 24,427	\$ 80,000	\$ 80,000	\$ 60,000	-25.00%
Vehicle: Maintenance	\$ 61,309	\$ 61,059	\$ 25,627	\$ 60,233	\$ 19,628	\$ 60,000	\$ 60,000	\$ 50,000	-16.67%
Maint: Emergency Radio	\$ 13,652	\$ 14,061	\$ -	\$ 942	\$ -	\$ 14,061	\$ 14,061	\$ 14,061	0.00%
Maint: Radio Other	\$ 2,459	\$ 2,481	\$ -	\$ 1,947	\$ -	\$ 2,500	\$ 2,500	\$ 2,500	0.00%
Maint: Equipment	\$ 4,461	\$ 6,957	\$ 2,583	\$ 4,741	\$ 3,011	\$ 5,000	\$ 5,000	\$ 4,500	-10.00%
Maint: Computer	\$ 5,156	\$ 916		\$ 1,363	\$ 1,013	\$ 5,000	\$ 5,000	\$ 5,000	0.00%
Maint: Building	\$ 18,437	\$ 6,570	\$ 1,733	\$ 12,699	\$ 3,633	\$ 12,000	\$ 12,000	\$ 10,000	-16.67%
Janitorial Service	\$ 13,000	\$ 13,067	\$ 5,925	\$ 13,260	\$ 12,133	\$ 13,500	\$ 29,124	\$ 29,124	115.73%
Electricity	\$ 18,514	\$ 15,904	\$ 7,017	\$ 19,889	\$ 8,396	\$ 20,000	\$ 20,000	\$ 20,000	0.00%
Heat	\$ 2,201	\$ 3,576	\$ 750	\$ 1,695	\$ 314	\$ 3,000	\$ 3,000	\$ 2,500	-16.67%
Office Supplies	\$ 7,064	\$ 6,205	\$ 3,973	\$ 6,827	\$ 2,686	\$ 6,500	\$ 6,500	\$ 6,500	0.00%
Postage/Misc	\$ 1,161	\$ 1,529	\$ 769	\$ 1,141	\$ 440	\$ 1,200	\$ 1,200	\$ 1,200	0.00%
Continuing Education	\$ 21,336	\$ 3,445	\$ 821	\$ 19,586	\$ 11,413	\$ 24,000	\$ 24,000	\$ 24,000	0.00%
Training	\$ 2,345	\$ 3,575	\$ 3,926	\$ 4,426	\$ 575	\$ 10,000	\$ 12,000	\$ 12,000	20.00%
Firearms Training	\$ 7,495	\$ 7,500	\$ -	\$ 12,825	\$ 4,409	\$ 8,000	\$ 8,000	\$ 8,000	0.00%
Accreditation Program	\$ -	\$ 4,000	\$ -	\$ 1,707	\$ 2,000	\$ 4,000	\$ 4,000	\$ 4,000	0.00%
Investigations	\$ 355	\$ 400	\$ 164	\$ 424		\$ 700	\$ 700	\$ 700	0.00%
Fingerprinting Service	\$ 6,360	\$ 6,480	\$ 7,660	\$ 12,040	\$ 4,320	\$ 7,000	\$ 7,000	\$ 7,000	0.00%
Program Support	\$ 29,656	\$ 28,827	\$ 27,673	\$ 25,505	\$ 17,422	\$ 30,000	\$ 30,000	\$ 28,000	-6.67%
Police Academy	\$ 3,100	\$ 3,654	\$ 40	\$ 6,502	\$ 6,392	\$ 8,000	\$ 8,000	\$ 7,500	-6.25%
Equipment	\$ 11,514	\$ 8,176	\$ 1,493	\$ 5,960	\$ 65	\$ 1,000	\$ 10,000	\$ 10,000	900.00%
Vehicles	\$ 26,658	\$ 95,474	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Vehicles (3) 16 Lease	\$ 26,658	\$ 95,474	\$ -	\$ -	\$ -	\$ -	\$ 35,015	\$ 35,015	0.00%
Vehicles (2) 17 Lease	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,343	\$ 23,343	0.00%
Misc	\$ 2,678	\$ 4,817	\$ 2,855	\$ 3,247	\$ 1,037	\$ 2,800	\$ 2,800	\$ 2,800	0.00%
	\$ 393,488	\$ 426,235	\$ 174,218	\$ 309,439	\$ 172,314	\$ 365,861	\$ 426,100	\$ 416,743	13.91%
Total	\$ 4,456,625	\$ 4,532,149	\$ 2,478,680	\$ 5,010,416	\$ 2,519,991	\$ 5,105,118	\$ 5,385,465	\$ 5,383,837	5.46%



Expenditures: Police: Animal Control

Mission Statement

The Portsmouth Animal Control is a division of the Town's Police Department. The Mission of Animal Control is to protect the health and safety of our residents and to protect animals and promote their humane treatment.

The Town does not maintain an animal shelter, but contracts with the Potter League for this service. The contract with the Potter League expires in June 2017.



Town New Animal Control Vehicle



Spay/Neuter Program

State Law requires a portion of animal licenses to be put in separate funds for spay/neuter program. Animal Control Officer, Ariel Fisher ran the Town's first annual program free/reduced cost program in 2015.



To address concerns of the growing coyote population on Aquidneck Island Portsmouth is working with the URI Coyote program to track and manage this issue.

	2014	2015
Complaints	487	540
Citations	39	50
Total Fines	\$ 920	\$ 2,275



Expenditures: Police: Animal Control

	Actual FY 2013	Actual FY 2014	Actual Jan - Dec 2014	Actual FY 2015	Actual Jan - Dec 2015	Budget FY 2016	Requested FY 2017	Proposed FY 2017	Change %
Salaries									
Wages	\$ 30,543	\$ 35,283	\$ 19,219	\$ 37,614	\$ 20,080	\$ 38,404	\$ 45,897	\$ 45,897	19.51%
Overtime/Temp	\$ 1,826	\$ 2,643	\$ 814	\$ 1,573	\$ 1,506	\$ 1,500	\$ 2,000	\$ 2,000	33.33%
	\$ 32,369	\$ 37,926	\$ 20,033	\$ 39,187	\$ 21,586	\$ 39,904	\$ 47,897	\$ 47,897	20.03%
Benefits									
Payroll Taxes	\$ 2,486	\$ 2,834	\$ 1,497	\$ 2,928	\$ 1,612	\$ 3,053	\$ 3,664	\$ 3,664	20.03%
Health	\$ 5,932	\$ 5,612	\$ 3,242	\$ 6,030	\$ 3,497	\$ 7,548	\$ 8,134	\$ 8,134	7.76%
Cost Share	\$ -	\$ -	\$ -	\$ -	\$ (483)	\$ (965)	\$ (1,155)	\$ (1,155)	19.69%
Pension 401	\$ -	\$ -	\$ 1,874	\$ -	\$ 1,958	\$ 3,072	\$ 4,590	\$ 4,590	49.41%
	\$ 8,418	\$ 8,446	\$ 6,613	\$ 8,957	\$ 6,585	\$ 9,636	\$ 15,233	\$ 15,233	19.87%
Operations									
Uniforms	\$ 1,400	\$ 1,400	\$ 243	\$ 322	\$ 848	\$ 1,400	\$ 1,400	\$ 1,400	0.00%
Office Supplies	\$ 778	\$ 1,119	\$ 295	\$ 3,527	\$ -	\$ 750	\$ 1,000	\$ 750	0.00%
Shelter Operations	\$ 55,642	\$ 55,990	\$ 26,243	\$ 55,235	\$ 26,086	\$ 56,100	\$ 56,100	\$ 56,100	0.00%
Vehicle 16 Lease	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,484	\$ 6,484	0.00%
Vehicle: Fuel	\$ 1,789	\$ 1,559	\$ 788	\$ 1,097	\$ 579	\$ 2,000	\$ 2,000	\$ 1,500	-25.00%
Vehicle: Maintenance	\$ 651	\$ 407	\$ 216	\$ 216	\$ -	\$ 1,000	\$ 1,000	\$ 500	-50.00%
Postage/Misc	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200	\$ 200	\$ 200	0.00%
	\$ 60,260	\$ 60,475	\$ 27,785	\$ 60,397	\$ 27,514	\$ 61,450	\$ 68,184	\$ 66,934	8.92%
Total	\$ 101,047	\$ 106,847	\$ 54,431	\$ 108,541	\$ 55,685	\$ 110,990	\$ 131,314	\$ 130,064	14.03%



Expenditures: Police: Harbor Master



Portsmouth has one of the largest coastlines of any Rhode Island community. It has more moorings that any community in the state (900+). Protecting this natural resource while providing safe boating opportunities is the mission of the Portsmouth Harbor Master. The Harbor Master is supervised by the Police Department that works closely with the Town's Harbor Commission.

In FY 2015 the Town increased the mooring fees. As part of this increase, any funds in excess of expenditures will be placed in a restricted account to address replacement of the Harbor Master boat.

The Harbor Master accounts are still considered part of the general fund, but based on the nature of the account may be converted to an enterprise fund in FY 2018.

2015 Harbor Master Activity

Calls for service	71
Citations Issued	26
Incident Reports	9
Arrest	5
New Mooring issued	23
Mooring Wait List	215





Expenditures: Police: Harbor Master

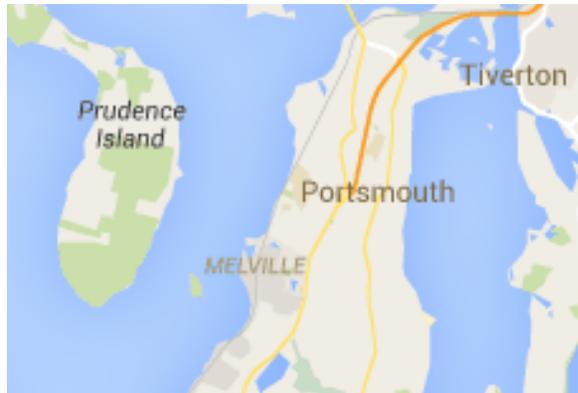
	Actual FY 2013	Actual FY 2014	Actual Jan - Dec 2014	Actual FY 2015	Actual Jan - Dec 2015	Budget FY 2016	Requested FY 2017	Proposed FY 2017	Change %
Salaries									
Harbormaster	\$ 18,310	\$ 23,506	\$ 14,357	\$ 24,120	\$ 14,937	\$ 24,000	\$ 20,000	\$ 20,000	-16.67%
Assistant to HM							\$ 15,000	\$ 15,000	0.00%
Overtime/Temp	\$ 12,450	\$ 18,713	\$ 9,677	\$ 16,603	\$ 7,847	\$ 10,000	\$ 2,500	\$ 2,500	-75.00%
	\$ 30,760	\$ 42,219	\$ 24,034	\$ 40,723	\$ 22,784	\$ 34,000	\$ 37,500	\$ 37,500	10.29%
Benefits									
Payroll Taxes	\$ 1,540	\$ 3,110	\$ 1,566	\$ 2,533	\$ 1,635	\$ 2,601	\$ 2,869	\$ 2,869	10.29%
	\$ 1,540	\$ 3,019	\$ 1,566	\$ 2,533	\$ 1,635	\$ 2,601	\$ 2,869	\$ 2,869	10.29%
Operations									
Buoy Maintenance	\$ 3,200	\$ 3,659		\$ 3,049	\$ 1,400	\$ 4,000	\$ 4,000	\$ 3,500	-12.50%
Boat: Fuel	\$ 1,872	\$ 713	\$ 606	\$ 1,123	\$ 1,811	\$ 2,000	\$ 2,500	\$ 1,750	-12.50%
Boat: Maintenance	\$ 3,391	\$ 2,902	\$ 838	\$ 2,769	\$ 4,459	\$ 3,500	\$ 5,000	\$ 5,000	42.86%
Equipment	\$ 5,035	\$ 927	\$ 512	\$ 856	\$ 2,542	\$ 3,500	\$ 3,500	\$ 3,500	0.00%
Office Supplies	\$ 95	\$ 67		\$ 3		\$ 100	\$ 100	\$ 100	0.00%
Reserve for Boat	\$ -	\$ -		\$ -		\$ 55,199	\$ 55,199	\$ 55,681	0.87%
Postage/Misc	\$ 52	\$ 63		\$ 1	\$ 4	\$ 100	\$ 100	\$ 100	0.00%
	\$ 13,645	\$ 8,331	\$ 1,956	\$ 7,801	\$ 10,216	\$ 68,399	\$ 70,399	\$ 69,631	1.80%
Total	\$ 45,945	\$ 56,133	\$ 27,556	\$ 51,057	\$ 34,635	\$ 105,000	\$ 110,768	\$ 110,000	4.76%

FY 2017 includes an assistant for the Harbor Master. This will be a part time seasonal position.

Reserve for Boat amount actual amount will be determined at the end of the fiscal year is the net amount of revenues over expenditures.



Expenditures: Prudence Island



Several islands are part of the Town of Portsmouth: Prudence Island, Patience Island, Hog Island, Hope, and Despair Island. Prudence Island receives year round services. The other islands receive minimal services on a seasonal basis.

There are no bridges to the islands. Prudence Island does have ferry service. A new ferry operator was put into place in 2014. There is limited ferry service to Hog Island.



Increasing year round and seasonal residents on Prudence Island have put additional stress on services, particularly public safety in recent years.

Services currently provided by the Town of Portsmouth to Prudence Island include two full time public work employees, one full time public safety officer, and annual support for the Prudence Island Volunteer Fire Department. This support is funding and equipment. The ability for the PI Volunteer Fire Department to address EMT needs is a significant issue for the island



Expenditures: Prudence Island

	Actual FY 2013	Actual FY 2014	Actual Jan - Dec 2014	Actual FY 2015	Actual Jan - Dec 2015	Budget FY 2016	Requested FY 2017	Proposed FY 2017	Change %
Salaries									
Wages	\$ 56,366	\$ 57,004	\$ 28,961	\$ 58,234	\$ 30,131	\$ 60,260	\$ 63,745	\$ 63,745	5.78%
Holiday Pay	\$ 864	\$ 878	\$ 668	\$ 896	\$ 695	\$ 927	\$ 981	\$ 981	5.83%
Longevity	\$ 3,916	\$ 3,975	\$ 4,634	\$ 4,634	\$ 4,821	\$ 4,821	\$ 5,100	\$ 5,100	5.79%
Overtime/Temp	\$ 3,657	\$ 3,954	\$ 3,164	\$ 5,230	\$ 1,294	\$ 3,000	\$ 3,000	\$ 1,500	-50.00%
	\$ 64,803	\$ 65,812	\$ 37,427	\$ 68,993	\$ 36,941	\$ 69,008	\$ 72,826	\$ 71,326	3.36%
Benefits									
Payroll Taxes	\$ 4,791	\$ 4,825	\$ 2,737	\$ 5,084	\$ 2,758	\$ 5,279	\$ 5,571	\$ 5,456	3.36%
Health	\$ 16,746	\$ 15,137	\$ 8,398	\$ 14,404	\$ 9,198	\$ 17,638	\$ 21,069	\$ 21,069	19.45%
Cost Share					\$ (904)	\$ (1,808)	\$ 1,913	\$ (1,913)	5.81%
Pension 401	\$ -	\$ -	\$ 2,296	\$ -	\$ 829	\$ 1,706	\$ 1,964	\$ 1,964	15.12%
	\$ 21,537	\$ 19,962	\$ 13,432	\$ 19,488	\$ 11,880	\$ 22,815	\$ 30,517	\$ 26,576	16.49%
Operations									
Uniforms	\$ 1,400	\$ 1,400	\$ 914	\$ 1,400	\$ 1,400	\$ 1,400	\$ 1,400	\$ 1,400	0.00%
Transportation	\$ 64	\$ 8	\$ 70	\$ 131		\$ 150	\$ 150	\$ 1,500	900.00%
Vehicle: Fuel	\$ 1,749	\$ 1,298	\$ 743	\$ 902	\$ 332	\$ 1,500	\$ 1,500	\$ 1,200	-20.00%
Vehicle: Maintenance	\$ 452	\$ 39	\$ 184	\$ 985	\$ 325	\$ 500	\$ 500	\$ 500	0.00%
Postage.Misc	\$ -	\$ -		\$ -		\$ -	\$ -	\$ -	0.00%
	\$ 3,665	\$ 2,745	\$ 1,911	\$ 3,418	\$ 2,057	\$ 3,550	\$ 3,550	\$ 4,600	29.58%
PI Special Svc Total	\$ 90,005	\$ 88,518	\$ 52,770	\$ 91,899	\$ 50,878	\$ 95,373	\$ 106,893	\$ 102,502	7.48%

As part of PMEA CBA negotiations, the Prudence Island Special Officer will become an EMT to support the Prudence Island Volunteer Fire Department and public safety on the island.





Expenditures: Fire

Mission Statement

The Portsmouth Fire Department endeavors to provide the highest level of public safety services to our residents and visitors. We will strive to protect of the lives, property and the environment of our community through professional fire suppression, emergency medical treatment and transportation, disaster management, fire prevention, and public education.

Services Provided:

- Emergency response to fires, hazardous conditions and technical rescues
- Emergency response to medical emergencies
- Emergency response for search and rescue situations
- Fire safety education
- Fire investigation services
- Planning for large scale emergencies and disasters
- Explore grant opportunities to reduce cost of services
- Support PIVFD operations on Prudence Island



Fire Chief Mike Cranson and Deputy Chief Mike O'Brien





Expenditures: Fire



In November 2015 a full time Fire Marshal was hired. His priorities have been the enforcement of the RI Fire Code through inspections and pre-construction plan review. The emphasis thus far, has been on manufacturing facilities, residential board and care facilities, apartment buildings and education facilities.

Fire Marshall Andrew White

	2014	2015
Total Calls	2,725	2,879
Emergency Medical Calls	1,869	1,946
Motor Vehicle Accidents	159	167
Water Emergencies	71	67
Ambulance Revenue	\$789,956	\$623,581
Resident Write Offs	\$203,632	\$129,023

Resident Write off Jul 2015 – Dec 2015: \$104,917





Expenditures: Fire

	Actual FY 2013	Actual FY 2014	Actual Jan - Dec 2014	Actual FY 2015	Actual Jan - Dec 2015	Budget FY 2016	Requested FY 2017	Proposed FY 2017	Change %
Salaries									
Chief	\$ 1,734,207	\$ 86,904	\$ 976,671	\$ 89,203	\$ 1,023,097	\$ 109,287	\$ 111,373	\$ 111,373	1.91%
Deputy	\$ -	\$ 74,984	\$ -	\$ 76,968	\$ -	\$ 94,198	\$ 96,784	\$ 96,784	2.75%
Captains (4)	\$ -	\$ 230,642	\$ -	\$ 236,736	\$ -	\$ 248,767	\$ 257,808	\$ 257,808	3.63%
Lieutenants (8)	\$ -	\$ 424,567	\$ -	\$ 440,161	\$ -	\$ 462,528	\$ 481,113	\$ 481,113	4.02%
Fire Fighters (20)	\$ -	\$ 938,135	\$ -	\$ 1,010,760	\$ -	\$ 1,078,533	\$ 1,059,283	\$ 1,059,283	-1.78%
Fire Marshall	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,000	\$ 67,280	\$ 67,280	22.33%
EMT Cert	\$ 117,200	\$ 142,000	\$ 168,000	\$ 168,000	\$ 169,000	\$ 163,000	\$ 163,000	\$ 163,000	0.00%
Dispatch	\$ -	\$ 130,212	\$ -	\$ 128,650	\$ -	\$ 143,942	\$ 179,978	\$ 179,978	25.04%
Holiday Pay	\$ 74,348	\$ 80,313	\$ 49,399	\$ 85,682	\$ 52,331	\$ 79,987	\$ 99,887	\$ 99,887	24.88%
Longevity	\$ 112,972	\$ 109,331	\$ 84,711	\$ 116,055	\$ 83,194	\$ 104,050	\$ 117,440	\$ 117,440	12.87%
Overtime/Temp	\$ 515,363	\$ 368,673	\$ 225,703	\$ 426,020	\$ 200,824	\$ 300,000	\$ 300,000	\$ 400,000	33.33%
	\$ 2,554,090	\$ 2,585,761	\$ 1,504,484	\$ 2,778,235	\$ 1,528,447	\$ 2,839,292	\$ 2,933,946	\$ 3,033,946	6.86%
Benefits									
Payroll Taxes	\$ 190,519	\$ 193,041	\$ 111,913	\$ 208,286	\$ 113,545	\$ 217,206	\$ 224,447	\$ 232,097	6.86%
Health and Dental	\$ 403,117	\$ 392,853	\$ 271,278	\$ 455,145	\$ 300,296	\$ 480,006	\$ 579,654	\$ 579,654	20.76%
Health Saving Acct	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 53,000	\$ 41,250	\$ 41,250	-22.17%
Cost Share	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Pension 401	\$ -	\$ -	\$ 319,655	\$ 35,935	\$ 19,254	\$ 39,481	\$ 44,568	\$ 44,568	12.88%
Pension DB	\$ 746,335	\$ 916,692	\$ 302,329	\$ 1,209,317	\$ 580,078	\$ 1,145,156	\$ 1,301,809	\$ 1,301,809	13.68%
	\$ 1,339,971	\$ 1,502,586	\$ 1,005,175	\$ 1,908,683	\$ 1,013,172	\$ 1,934,849	\$ 2,191,728	\$ 2,199,378	13.67%
Salaries & Benefits	\$ 3,894,061	\$ 4,088,347	\$ 2,509,659	\$ 4,686,918	\$ 2,541,619	\$ 4,774,141	\$ 5,125,674	\$ 5,233,324	9.62%

Chief and Deputy Chief Wages include longevity, holiday pay and stipends.



Expenditures: Fire

	Actual FY 2013	Actual FY 2014	Actual Jan - Dec 2014	Actual FY 2015	Actual Jan - Dec 2015	Budget FY 2016	Requested FY 2017	Proposed FY 2017	Change %
Operations									
Uniform Allowance	\$ 46,721	\$ 60,761	\$ 62,359	\$ 63,309	\$ 67,716	\$ 68,000	\$ 68,000	\$ 68,000	0.00%
Vehicle: Fuel: Diesel	\$ 33,494	\$ 34,289	\$ 14,367	\$ 20,400	\$ 11,470	\$ 32,000	\$ 30,000	\$ 20,000	-37.50%
Vehicle: Fuel: Gas	\$ 10,254	\$ 10,226	\$ 5,171	\$ 6,935	\$ 3,822	\$ 11,000	\$ 11,000	\$ 7,500	-31.82%
Vehicle: Maintenance	\$ 24,215	\$ 26,779	\$ 21,848	\$ 67,511	\$ 20,983	\$ 40,000	\$ 40,000	\$ 35,000	-12.50%
Vehicle 16 Lease	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,267	\$ 14,267	0.00%
17 Lease	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,500	\$ 12,500	0.00%
17 Ambulance Lease	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 52,500	\$ 52,500	0.00%
Maint: Radio	\$ 3,170	\$ 4,000	\$ 3,912	\$ 3,912	\$ 2,417	\$ 4,200	\$ 4,200	\$ 4,200	0.00%
Maint: Computer	\$ 5,250	\$ 7,218	\$ 6,730	\$ 6,771	\$ 6,840	\$ 9,000	\$ 9,000	\$ 9,000	0.00%
Maint: Building	\$ 11,681	\$ 13,364	\$ 3,555	\$ 12,489	\$ 3,372	\$ 12,500	\$ 12,500	\$ 10,000	-20.00%
Electricity	\$ 13,229	\$ 11,557	\$ 4,640	\$ 12,934	\$ 5,487	\$ 13,500	\$ 13,500	\$ 13,500	0.00%
Heat	\$ 7,050	\$ 10,844	\$ 750	\$ 4,236	\$ 3,339	\$ -	\$ -	\$ 4,000	0.00%
Office Supplies	\$ 2,350	\$ 3,927	\$ 1,532	\$ 3,845	\$ 3,036	\$ 3,000	\$ 3,000	\$ 3,000	0.00%
Postage/Misc	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Continuing Education	\$ 12,375	\$ 11,392	\$ 4,411	\$ 13,627	\$ 10,338	\$ 12,500	\$ 15,000	\$ 12,500	0.00%
Training	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
NFPA & SARA Compliance	\$ 8,308	\$ 6,140	\$ 6,590	\$ 6,590		\$ 6,500	\$ 6,500	\$ 6,500	0.00%
Emergency Mgmt	\$ 3,457	\$ 5,041	\$ 2,002	\$ 4,617	\$ 4,396	\$ 5,000	\$ 5,000	\$ 5,000	0.00%
Medical Supplies	\$ 28,268	\$ 39,137	\$ 22,165	\$ 37,481	\$ 10,928	\$ 40,000	\$ 40,000	\$ 40,000	0.00%
Amb Billing Svc	\$ -	\$ 43,495	\$ 18,372	\$ 41,027	\$ 20,571	\$ 35,000	\$ -	\$ 40,000	14.29%
Hydrant	\$ 197,908	\$ 206,927	\$ 3,541	\$ 205,372	\$ 3,541	\$ 205,000	\$ -	\$ 205,000	0.00%
Clothing	\$ 14,425	\$ 11,167	\$ 8,519	\$ 11,759	\$ 9,867	\$ 10,000	\$ 10,000	\$ 10,000	0.00%
Equipment	\$ 14,929	\$ 15,524	\$ 11,525	\$ 20,202	\$ 11,071	\$ 20,000	\$ 20,000	\$ 15,000	-25.00%
Grant Matches	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,500	\$ -	0.00%
Misc	\$ 4,762	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ -	\$ -	-100.00%
	\$ 441,846	\$ 521,789	\$ 201,990	\$ 543,018	\$ 199,194	\$ 528,200	\$ 371,467	\$ 587,467	11.22%
Total	\$ 4,335,907	\$ 4,610,136	\$ 2,711,649	\$ 5,229,935	\$ 2,740,813	\$ 5,302,341	\$ 5,497,141	\$ 5,820,791	9.78%



Expenditures: Public Works

Mission Statement

The Portsmouth Department of Public Works mission is to provide a responsive and high quality public service to all Portsmouth residents in the maintenance and improvement of Town-owned property and infrastructure through positive interaction, interdepartmental relationships, and cost effective management.

Department Functions:

- * Fleet Management
- * Snow Removal
- * Tree and Grounds Services
- * Pavement Management
- * Transfer Station Refuse Operations
- * Storm Water/Basin Management
- * Parks and Grounds Maintenance



Dave Kehew, Director Public Works

Department Accomplishments

- *Oversaw replacement of Transfer Station Building
- *Upgraded Senior Center Kitchen
- *Installed/Replaced 145 Street Signs
- *Cleaned 2750+ Catch Basins
- * Oversaw new roof at Phelps House
- *Installed new Fuel/Fleet Management Equipment
- *Fire Department and Town Hall H.V.A.C.
- *Pavement Preservation
- *Picked up 1,400+/- Christmas trees

FY 2017 Projects, Goals & Priorities

- Prudence Island Paving
- Aquidneck Paving Program (Beta's Report and Paving Plan available on Town Website)
- Development of Town Wide Signage Program
- Development of separate facility management department in cooperation with Portsmouth Schools
- Improvement of Transfer Station Operations
- Continue Development of Department Training Program
- Review of Snow Removal Operations, including Schools



Expenditures: Public Works

	Actual FY 2013	Actual FY 2014	Actual Jan - Dec 2014	Actual FY 2015	Actual Jan - Dec 2015	Budget FY 2016	Requested FY 2017	Proposed FY 2017	Change %
Salaries									
Director	\$ 798,451	\$ 87,454	\$ 426,842	\$ 93,239	\$ 480,132	\$ 103,777	\$ 105,845	\$ 105,845	1.99%
Deputy	\$ -	\$ 75,459		\$ 80,452	\$ -	\$ 89,598	\$ 91,383	\$ 91,383	1.99%
Foreman (x)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 109,828	\$ 111,752	\$ 111,752	1.75%
Mechanics (x)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 115,558	\$ 117,329	\$ 117,329	1.53%
Operators (x)	\$ -	\$ 675,919	\$ -	\$ 703,824	\$ -	\$ 586,980	\$ 597,792	\$ 597,792	1.84%
Part Time Clerical (15 hrs)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,600	\$ 15,600	0.00%
Seasonal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000	0.00%
Holiday Pay	\$ -	\$ -	\$ 4,474	\$ 7,030	\$ 4,563	\$ -	\$ -	\$ -	0.00%
Longevity	\$ 64,854	\$ 63,050	\$ 20,050	\$ 56,501	\$ 21,489	\$ 43,634	\$ 44,615	\$ 44,615	2.25%
Overtime	\$ 19,397	\$ 20,400	\$ 10,253	\$ 24,127	\$ 13,688	\$ 20,000	\$ 25,000	\$ 25,000	25.00%
	\$ 882,702	\$ 922,282	\$ 461,618	\$ 965,173	\$ 519,872	\$ 1,069,375	\$ 1,135,316	\$ 1,129,316	5.61%
Benefits									
Payroll Taxes	\$ 67,230	\$ 70,691	\$ 34,231	\$ 80,853	\$ 38,244	\$ 76,964	\$ 86,852	\$ 86,393	12.25%
Health & Dental	\$ 264,812	\$ 252,048	\$ 131,169	\$ 258,569	\$ 129,558	\$ 334,045	\$ 366,029	\$ 366,029	9.57%
Cost Share	\$ -	\$ (21,757)	\$ -	\$ -	\$ -	\$ (36,756)	\$ (42,169)	\$ (42,169)	14.73%
Pension 401	\$ -	\$ -	\$ 158,017	\$ 112,934	\$ 58,201	\$ 114,001	\$ 114,326	\$ 114,326	0.29%
Pension DB	\$ 247,942	\$ 258,919	\$ 89,286	\$ 357,145	\$ 108,130	\$ 150,767	\$ 164,418	\$ 164,418	9.05%
	\$ 579,984	\$ 559,901	\$ 412,703	\$ 809,501	\$ 334,133	\$ 639,021	\$ 689,456	\$ 688,997	7.82%

Proposed is the use of Seasonal Summer help to supplement staffing and address various needs, particularly at parks and recreation facilities. This will also promote development of the next generation of DPW leaders as current staff will manage this resource.

This proposal is subject to discussions with the union and depends on the outcome of the facility management RFP and review.

Wages for Director and Deputy include longevity, holiday pay and stipends.

Working with the Town's Public Works and Union a fence was constructed at Glen Park to protect the Linden trees.





Expenditures: Public Works

(Line Items may be reallocated if the Town decides to consolidate facilities management with School Department)

	Actual	Actual	Actual	Actual	Actual	Budget	Requested	Proposed	Change %
	FY 2013	FY 2014	Jan - Dec 2014	FY 2015	Jan - Dec 2015	FY 2016	FY 2017	FY 2017	
Operations									
Shoe Allowance	\$ 5,600	\$ 5,600	\$ 9,800	\$ 9,800	\$ 12,700	\$ 10,600	\$ 13,600	\$ 14,300	34.91%
CDL Stipend	\$ -	\$ -	\$ 1,004	\$ 2,629	\$ 915	\$ 10,500	\$ 13,500	\$ 12,000	14.29%
Vehicles; Town Hall	\$ 223	\$ 50	\$ 17	\$ 17	\$ 22	\$ 1,000	\$ 3,000	\$ 1,000	0.00%
Vehicle: Fuel: Diesel	\$ 48,139	\$ 29,751	\$ 9,373	\$ 24,894	\$ 8,353	\$ 30,000	\$ 30,000	\$ 25,000	-16.67%
Vehicle: Fuel: Gas	\$ 36,538	\$ 33,609	\$ 13,695	\$ 26,215	\$ 8,923	\$ 35,000	\$ 35,000	\$ 25,000	-28.57%
Maint: Radio	\$ 5,888	\$ 2,128	\$ -	\$ 2,375	\$ 2,329	\$ 3,000	\$ 6,000	\$ 5,000	66.67%
Maint: Equipment	\$ 66,344	\$ 83,354	\$ 33,910	\$ 83,492	\$ 38,701	\$ 80,000	\$ 85,000	\$ 85,000	6.25%
Maint: Building	\$ 5,949	\$ 3,572	\$ 2,913	\$ 9,096	\$ 4,379	\$ 8,000	\$ 10,000	\$ 9,000	12.50%
Maint: Trees	\$ 9,465	\$ 9,608	\$ -	\$ -	\$ -	\$ 15,000	\$ 20,000	\$ 15,000	0.00%
Maint: Grounds	\$ 113,996	\$ 82,104	\$ 37,981	\$ 88,451	\$ 93,003	\$ 100,000	\$ 115,000	\$ 115,000	15.00%
Facilities Mgmt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -	0.00%
Custodial	\$ 15,873	\$ 15,150			\$ 8,667	\$ 16,000	\$ 16,000	\$ 16,000	0.00%
Street Signs	\$ 5,127	\$ 4,298	\$ 3,581	\$ 6,913	\$ 1,663	\$ 6,000	\$ 6,000	\$ 7,500	25.00%
Grass Cutting	\$ 52,350	\$ 54,370	\$ 37,335	\$ 56,003	\$ 38,453	\$ 57,680	\$ 60,000	\$ 60,000	4.02%
Mosquito Control	\$ 9,034	\$ 6,941	\$ 4,657	\$ 8,820	\$ 2,688	\$ 7,000	\$ 9,000	\$ 7,500	7.14%
Electricity	\$ 5,152	\$ 5,219	\$ 1,948	\$ 5,650	\$ 2,539	\$ 6,000	\$ 6,000	\$ 6,000	0.00%
Electricity Town Hall	\$ 25,695	\$ 26,451	\$ 11,177	\$ 36,906	\$ 15,046	\$ 30,000	\$ 30,000	\$ 30,000	0.00%
Street Lights	\$ 111,883	\$ 122,918	\$ 49,112	\$ 121,110	\$ 55,200	\$ 135,000	\$ 135,000	\$ 135,000	0.00%
Heat(fuel oil)	\$ 9,965	\$ 14,021	\$ 2,088	\$ 13,381	\$ 921	\$ 10,000	\$ 10,000	\$ 10,000	0.00%
Heat(natural gas)	\$ 7,477	\$ 8,834	\$ 1,290	\$ 9,359	\$ 1,616	\$ 7,500	\$ 7,500	\$ 7,500	0.00%
Office Supplies	\$ 3,715	\$ 3,097	\$ 1,652	\$ 2,951	\$ 2,111	\$ 3,500	\$ 3,700	\$ 3,000	-14.29%
Postage/Misc	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
PI Transportation	\$ 7,717	\$ 6,824	\$ 1,397	\$ 4,136	\$ 4,405	\$ 9,000	\$ 18,000	\$ 15,000	66.67%
Tree Commission	\$ -	\$ -	\$ 7,065	\$ 16,383	\$ 6,530	\$ 100	\$ 500	\$ 500	400.00%
Tools & Equipment	\$ 12,331	\$ 15,540	\$ 10,209	\$ 16,993	\$ 18,903	\$ 20,000	\$ 20,000	\$ 20,000	0.00%
Misc	\$ -	\$ 1,721	\$ -	\$ -	\$ -	\$ 1,500	\$ -	\$ -	-100.00%
	\$ 558,461	\$ 535,160	\$ 240,204	\$ 545,572	\$ 328,066	\$ 602,380	\$ 662,800	\$ 624,300	3.64%
Total	\$ 2,021,147	\$ 2,017,343	\$ 1,114,525	\$ 2,320,247	\$ 1,182,071	\$ 2,310,776	\$ 2,487,572	\$ 2,442,613	5.71%



Expenditures: Public Works: Snow Removal and Road Improvements

Mission Statement

Our mission is to make the roads safe for our motorists at all times using a comprehensive approach for treatment and removal of snow for 111 miles of road utilizing 20 plow trucks, one front loader and one backhoe, in a cooperative effort of Public Works, vendors and part time employees.

To report a road or snow plow issues you should visit our Fix It Form on the Town's web site <http://www.portsmouthri.com/FormCenter>

	Actual FY 2013	Actual FY 2014	Actual Jan - Dec 2014	Actual FY 2015	Actual Jan - Dec 2015	Budget FY 2016	Requested FY 2017	Proposed FY 2017	Change %
Labor Cost									
Overtime Snow	\$ 77,194	\$ 46,000	\$ 1,330	\$ 126,248	\$ -	\$ 75,000	\$ 75,000	\$ 70,000	-6.67%
Payroll Taxes	\$ 5,905	\$ 3,519		\$ 9,658	\$ -	\$ 5,738	\$ -	\$ 5,355	-6.67%
	\$ 83,099	\$ 49,519	\$ 1,330	\$ 135,906	\$ -	\$ 80,738	\$ 75,000	\$ 75,355	-6.67%
Snow: Contract	\$ 21,643	\$ 2,226	\$ -	\$ 28,245	\$ -	\$ 5,000	\$ 10,000	\$ 5,000	0.00%
Total Labor	\$ 104,742	\$ 51,745	\$ 1,330	\$ 164,151	\$ -	\$ 85,738	\$ 160,000	\$ 80,355	6.28%
Materials: Snow	\$ 83,886	\$ 125,151	\$ 30,290	\$ 130,680	\$ 45,022	\$ 91,000	\$ 91,000	\$ 95,000	4.40%
Road Improvement	\$ 500,000	\$ 1,000,000	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 750,000	-25.00%
	\$ 583,886	\$ 1,125,151	\$ 30,290	\$ 1,130,680	\$ 45,022	\$ 1,091,000	\$ 1,091,000	\$ 845,000	-22.55%
Total	\$ 688,628	\$ 1,176,896	\$ 31,620	\$ 1,294,831	\$ 45,022	\$ 1,176,738	\$ 1,251,000	\$ 925,355	-21.36%

Rhode Island Annual Snowfall

	Winter 2012	Winter 2013	Winter 2014	Winter 2015	Winter 2016
inches	15.3	41.4	42.1	59.9	19.4

Miles of Road Paved

	2011	2012	2013	2014	2015
miles	1.3	0.0	10.6	10.6	9.6





Expenditures: Parks and Recreation

Mission Statement

The Parks and Recreation Department mission is to provide opportunities for life enhancements through programs, services, special events and facilities that are beneficial to all of Portsmouth's residents.

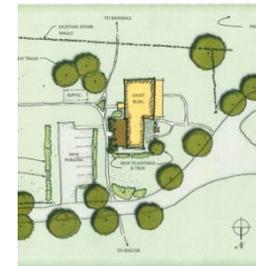
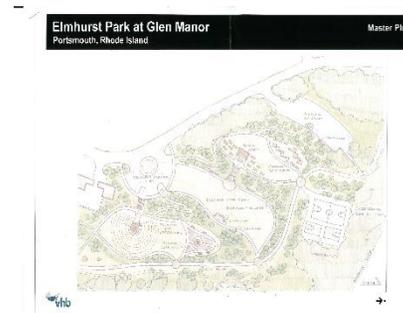
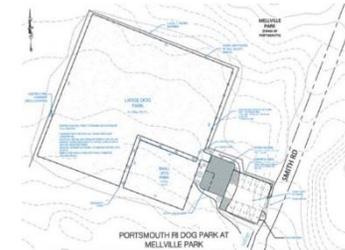
Portsmouth's Parks, Recreation Fields, Beaches & Open Space

Parks

Patriots Park
Legion Park
Heritage Park
Oakland Forest
Founder's Brook
Melville Park
Dog Park
JFK Park
Elmhurst Park
Mt. Hope Park

Beaches

Sandy Point
McCorrie Beach
Gardner Seveney Sports Complex
Glen Park
Brown House
Polo Field
Equestrian Center
Melville Campgrounds
School Playgrounds
Weaver Cove



facility

Recreation Projects

- Brown House
 - Renovate Property and establish as center for recreation
- SSS Fields
 - Develop as additional sports fields
- Elmhurst Park
 - Develop former Elmhurst School property as public park

The Town of Portsmouth has been very fortunate that it has many hardworking, dedicated citizens that are willing to volunteer their time to support the various parks and facilities. As the Town only created a Recreation Director position, these citizen committees are the main reason for the continued upkeep and maintenance of these facilities.



Expenditures: Parks and Recreation

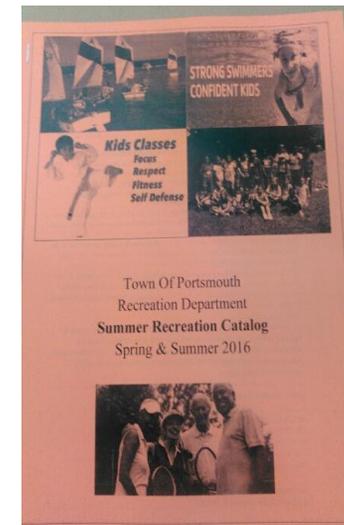
Accomplishments of Rec & Parks

1. Holiday Vacation Camp For Kids
2. Holiday Gift Wrapping and Gingerbread House Building
3. Thursday Night Free Tutoring for Portsmouth Residents
4. Early Morning Senior Walking At PHS Gym
5. Development of Town of Portsmouth Rec Catalog
 - a. Sailing Program, Swimming Lessons, Summer Camp, Tennis, Adult Cards, Karate Lessons, Summer Academic Enrichment
6. Easter Egg Hunt at The Brown House
7. Baby Sitter Safety Classes At Portsmouth Library
8. Summer Outdoor Movie Nights



Goals and Up Coming Events

1. Fall and Winter Recreation Catalog
2. Summer Family Movie Night
3. Halloween - Indoor Family Trick or Treat Night
4. Summer 2016 Sandy Point Beach Fair
5. Bus Day Trip Program





Expenditures: Parks and Recreation



Tim Dunbar, Recreation Director

	Actual FY 2013	Actual FY 2014	Actual Jan - Dec 2014	Actual FY 2015	Actual Jan - Dec 2015	Budget FY 2016	Requested FY 2017	Proposed FY 2017	Change %
Salaries									
Rec Dir	\$ -	\$ -	\$ -	\$ 23,789	\$ 56,007	\$ 20,800	\$ 20,800	\$ 20,800	0.00%
Staff (non beach)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	0.00%
Beach	\$ 62,142	\$ 65,200	\$ 64,487	\$ 65,040	\$ -	\$ 65,000	\$ 55,000	\$ 55,000	-15.38%
	\$ 62,142	\$ 65,200	\$ 64,487	\$ 88,829	\$ 56,007	\$ 85,800	\$ 90,800	\$ 90,800	5.83%
Benefits									
Payroll Taxes	\$ 1,540	\$ 3,019	\$ -	\$ 1,442	\$ 4,285	\$ 6,564	\$ 6,946	\$ 6,946	5.83%
	\$ 1,540	\$ 3,019	\$ -	\$ 1,442	\$ 4,285	\$ 6,564	\$ 6,946	\$ 6,946	5.83%
Operations									
Beach Supplies	\$ 1,959	\$ 850	\$ 887	\$ 5,106	\$ 2,784	\$ 2,500	\$ 2,500	\$ 2,500	0.00%
Office Supplies	\$ -	\$ -	\$ -	\$ 102	\$ 539	\$ 200	\$ 200	\$ 200	0.00%
Contract Svc	\$ -	\$ -	\$ -	\$ 455	\$ 1,176	\$ 5,000	\$ 5,000	\$ 5,000	0.00%
Postage/Misc	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200	\$ 200	\$ 100	-50.00%
	\$ 1,959	\$ 850	\$ 887	\$ 5,663	\$ 4,499	\$ 7,900	\$ 7,900	\$ 7,800	-1.27%
Total	\$ 65,641	\$ 69,069	\$ 65,374	\$ 95,934	\$ 64,791	\$ 100,264	\$ 105,646	\$ 105,546	5.27%



Expenditures: Parks and Recreation

Glen Park	Actual FY 2013	Actual FY 2014	Actual Jan - Dec 2014	Actual FY 2015	Actual Jul - Dec 2015	Budget FY 2016	Requested FY 2017	Proposed FY 2017	Change %
BLDG/GROUNDS MAINTENANCE	\$ 1,654	\$ 3,061	\$ 789	\$ 2,424	\$ 4,747	\$ 4,000	\$ 4,000	\$ 4,000	0.00%
BUILDING/GROUNDS PAYROLL	\$ 582	\$ -	\$ 525	\$ 593	\$ 441	\$ 800	\$ 800	\$ 800	0.00%
ELECTRICITY-GLEN PARK	\$ 1,171	\$ 1,040	\$ 473	\$ 1,002	\$ 397	\$ 500	\$ 500	\$ 500	0.00%
WATER	\$ 179	\$ 175	\$ 158	\$ 761	\$ 202	\$ 200	\$ 200	\$ 200	0.00%
REFUSE DISPOSAL	\$ 457	\$ 242	\$ 153	\$ 667	\$ 431	\$ 400	\$ 400	\$ 400	0.00%
PAPER GOODS	\$ 122	\$ 304	\$ 148	\$ 148	\$ 299	\$ 200	\$ 200	\$ 200	0.00%
COMMITTEE	\$ 41	\$ -	\$ -	\$ 16	\$ -	\$ 400	\$ 400	\$ 400	0.00%
	\$ 4,206	\$ 4,822	\$ 2,247	\$ 5,611	\$ 6,516	\$ 6,500	\$ 6,500	\$ 6,500	0.00%

Melville Park	Actual FY 2013	Actual FY 2014	Actual Jan - Dec 2014	Actual FY 2015	Actual Jul - Dec 2015	Budget FY 2016	Requested FY 2017	Proposed FY 2017	Change %
ADVERTISING	\$ 47	\$ 338	\$ -	\$ -	\$ -	\$ 500	\$ 500	\$ 500	0.00%
PRINTING	\$ 251	\$ 108	\$ -	\$ 257	\$ -	\$ 200	\$ 200	\$ 200	0.00%
POND 1 ALGAE TREATMENT	\$ 550	\$ 3,875	\$ -	\$ -	\$ 7,600	\$ 3,000	\$ 3,000	\$ 3,000	0.00%
COASTAL SYSTEMS WATER WATCH	\$ 550	\$ 600	\$ 600	\$ 600	\$ 650	\$ 600	\$ 600	\$ 600	0.00%
POSTAGE	\$ 7	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
ROAD REPAIR, BUSH TRIMMING	\$ 400	\$ 2,125	\$ -	\$ -	\$ -	\$ 1,500	\$ 1,500	\$ 1,500	0.00%
POND 9 DAM TREE REMOVAL	\$ -	\$ 3,000	\$ -	\$ -	\$ -	\$ 2,500	\$ 2,500	\$ 2,500	0.00%
TRAIL MAINTENANCE	\$ 1,443	\$ 1,396	\$ -	\$ 211	\$ -	\$ 1,500	\$ 1,500	\$ 1,500	0.00%
MISC	\$ -	\$ 19	\$ -	\$ -	\$ -	\$ 200	\$ 200	\$ 200	0.00%
POND 8 REMEDIATION	\$ 67	\$ 3,500	\$ 659	\$ 1,509	\$ -	\$ 1,500	\$ 1,500	\$ 1,500	0.00%
	\$ 3,315	\$ 14,960	\$ 1,259	\$ 2,577	\$ 8,250	\$ 11,500	\$ 11,500	\$ 11,500	0.00%





Expenditures: Civic Support

	Actual FY 2013	Actual FY 2014	Actual Jan - Dec 2014	Budget FY 2015	Actual Jan - Dec 2015	Budget FY 2016	Requested FY 2017	Proposed FY 2017	Change %
Portsmouth Action for Youth	\$ 54,865	\$ 54,865	\$ 31,625	\$ 31,625	\$ -	\$ -	\$ -	\$ -	0.00%
Portsmouth Library	\$ 445,477	\$ 463,296	\$ 238,148	\$ 476,296	\$ 240,000	\$ 480,000	\$ 494,400	\$ 487,500	1.56%
Prudence Island School	\$ 61,583	\$ -	\$ 19,713	\$ 39,427	\$ -	\$ -	\$ -	\$ -	0.00%
Portsmouth Historical Society	\$ 1,934	\$ 1,934	\$ -	\$ 1,934	\$ -	\$ 2,000	\$ 6,000	\$ 4,000	100.00%
Portsmouth Senior Center	\$ 46,128	\$ 50,000	\$ 25,000	\$ 50,000	\$ 35,000	\$ 70,000	\$ 70,000	\$ 70,000	0.00%
Sr Citizens Bus	\$ 1,200	\$ 1,547	\$ -	\$ 1,575	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	0.00%
Substance Abuse Task Force	\$ 12,967	\$ 10,000	\$ 15,000	\$ 27,500	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	0.00%
	\$ 624,154	\$ 581,642	\$ 329,486	\$ 628,357	\$ 297,000	\$ 574,000	\$ 592,400	\$ 583,500	1.66%
Prudence Island Vol Fire	\$ 34,039	\$ 63,892	\$ 36,737	\$ 83,587	\$ 71,553	\$ 143,105	\$ 148,800	\$ 148,800	3.98%
Total	\$ 658,193	\$ 645,534	\$ 366,223	\$ 711,944	\$ 368,553	\$ 717,105	\$ 741,200	\$ 732,300	2.12%





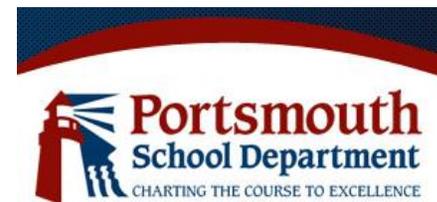
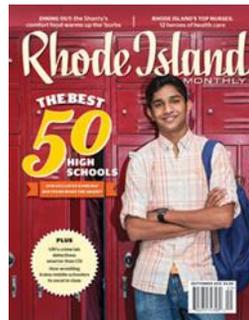
Expenditures: Schools

	Actual FY 2013	Actual FY 2014	Actual Jan - Dec 2014	Budget FY 2015	Actual Jan - Dec 2015	Budget FY 2016	Requested FY 2017	Proposed FY 2017	Change %
Local Appropriations	\$ 30,248,093	\$ 30,248,093	\$ 15,424,047	\$ 30,848,093	\$ 15,424,047	\$ 30,848,093	\$ 31,599,566	\$ 31,599,566	2.44%
State Aid	\$ 4,794,137	\$ 4,507,144	\$ 2,119,191	\$ 4,238,381	\$ 2,139,877	\$ 4,279,754	\$ 4,733,705	\$ 4,733,705	10.61%
	\$ 35,042,230	\$ 34,755,237	\$ 17,543,237	\$ 35,086,474	\$ 17,563,924	\$ 35,127,847	\$ 36,333,271	\$ 36,333,271	3.43%

State Aid is a pass thru item. The amount received from the State is passed on in its entirety to the School Dept. The Town adopts its budget prior to State. FY 2016 actual amounts for State Aid were \$4,815,937, which reflects group home aid. FY 17 proposals are based on State projections.

Enrollment Projections			
Year	PK-12	Dif.	%
2014-15	2,563	0	0.0%
2015-16	2,481	-82	-3.2%
2016-17	2,429	-52	-2.1%
2017-18	2,371	-58	-2.4%
2018-19	2,357	-14	-0.6%
2019-20	2,309	-48	-2.0%
2020-21	2,262	-47	-2.0%
2021-22	2,233	-29	-1.3%
2022-23	2,262	+29	+1.3%
2023-24	2,233	--29	-1.3%
2024-25	2,218	<u>-15</u>	<u>-0.1%</u>
per nesdec.org		-287	-11.1%

School Rank	Teacher-student ratio (2012/13)	Per-pupil spending (2012/13)	AP Exams (2013/14)		NECAP (2013/14)				SAT Exams (2013/14)			Graduation rate, by percent (2013/14)
			Number of scores at college-level mastery	Percentage of scores at college-level mastery	Percent at/above proficiency, Grade 11 math	Percent at/above proficiency, Grade 11 reading	Percent at/above proficiency, Grade 11 science	Percent at/above proficiency, Grade 11 writing	Average score, math	Average score, reading	Average score, writing	
1. Barrington HS	1:12	\$14,217	492	90%	79%	98%	68%	82%	588	578	566	94%
2. Classical HS	1:21	\$16,909	530	46%	55%	100%	39%	85%	531	541	519	96.6%
3. Portsmouth HS	1:13	\$14,981	364	76%	63%	94%	58%	81%	542	537	505	96.9%
4. East Greenwich HS	1:15	\$14,987	254	82%	71%	95%	57%	85%	598	576	582	96.1%
5. North Kingstown Sr HS	1:14	\$15,070	280	80%	59%	93%	55%	76%	544	547	531	89%





Expenditures: Debt Service

Net Bonded Debt per capita

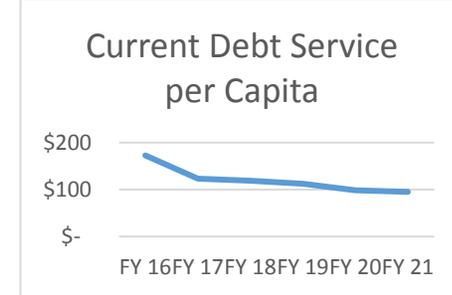
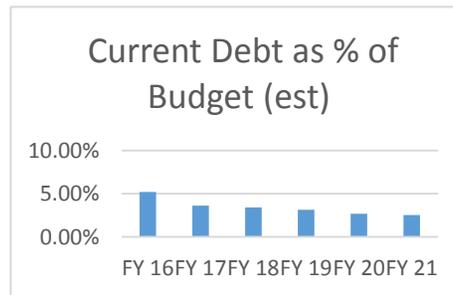
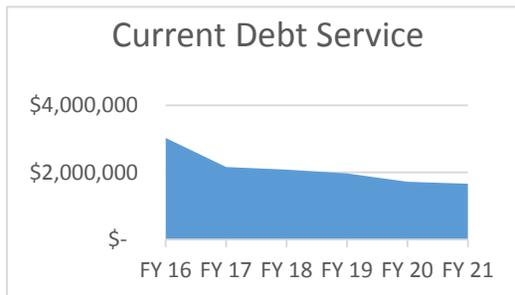


Section 45-12-2 of Rhode Island General Law limits the amount a municipality may borrow to 3% of the full assessed value of the taxable property with the municipality. In addition municipalities may issue debt by special acts of the General Assembly and by ministerial approval by the State’s Auditor General. The Rhode Island State Legislature enacted legislation in 2007 allowing for approval by the State’s Auditor General of debt outside the 3% debt limit for communities with an “A” rating or better.

The Town of Portsmouth has a stricter debt policy. This policy states general obligation debt cannot exceed 2% of the Town’s taxable property. In addition, the ratio of annual debt service payments shall not exceed 15 percent of the operating budget’s expenditures.

Current Debt Service

	2006A	2007A	2008B	2009	2010	2010	2012	2013A	2013B	RIHEB 13	2014A	2015A	RIHEB 15	
FY 16	\$ 3,027,193	\$ 178,500	\$ 131,188	\$ 107,588	\$ 589,788	\$ 172,325	\$ 566,500	\$ 250,471	\$ 70,591	\$ 164,619	\$ 153,458	\$ 189,260	\$ 414,335	\$ 38,570
FY 17	\$ 2,160,732	\$ -	\$ 130,950	\$ 104,400	\$ 568,613	\$ 168,575	\$ -	\$ 247,235	\$ 69,332	\$ 158,269	\$ 149,633	\$ 180,600	\$ 357,025	\$ 26,100
FY 18	\$ 2,083,368	\$ -	\$ -	\$ 100,275	\$ 542,056	\$ 164,200	\$ -	\$ -	\$ 68,053	\$ 153,551	\$ 145,808	\$ 177,000	\$ 350,275	\$ 382,150
FY 19	\$ 1,969,845	\$ -	\$ -	\$ 95,775	\$ 515,863	\$ 159,200	\$ -	\$ -	\$ 67,784	\$ 147,465	\$ 106,983	\$ 169,800	\$ 343,525	\$ 363,450
FY 20	\$ 1,722,184	\$ -	\$ -	\$ 87,588	\$ 494,325	\$ 154,200	\$ -	\$ -	\$ 65,492	\$ -	\$ 69,229	\$ 166,200	\$ 337,900	\$ 347,250
FY 21	\$ 1,662,957	\$ -	\$ -	\$ 84,438	\$ 468,050	\$ 149,200	\$ -	\$ -	\$ 64,223	\$ -	\$ 67,546	\$ 162,600	\$ 333,400	\$ 333,500
FY 21+	\$ 8,051,109	\$ -	\$ -	\$ 230,650	\$ -	\$ 526,800	\$ -	\$ -	\$ 956,958	\$ -	\$ 397,933	\$ 466,200	\$ 4,219,318	\$ 1,253,250
	\$ 20,677,388	\$ 178,500	\$ 262,138	\$ 810,714	\$ 3,178,695	\$ 1,494,500	\$ 566,500	\$ 497,706	\$ 1,362,433	\$ 623,904	\$ 1,090,590	\$ 1,511,660	\$ 6,355,778	\$ 2,744,270

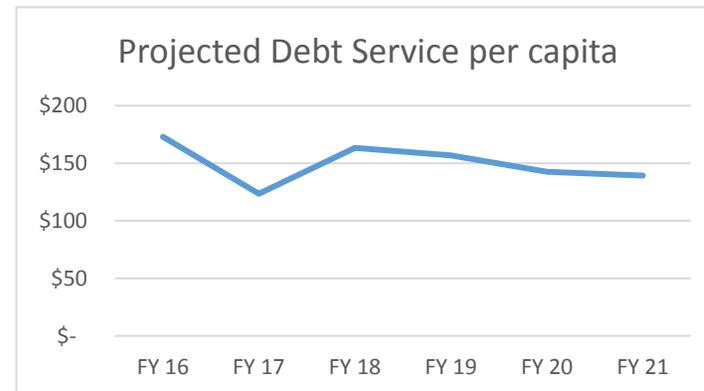
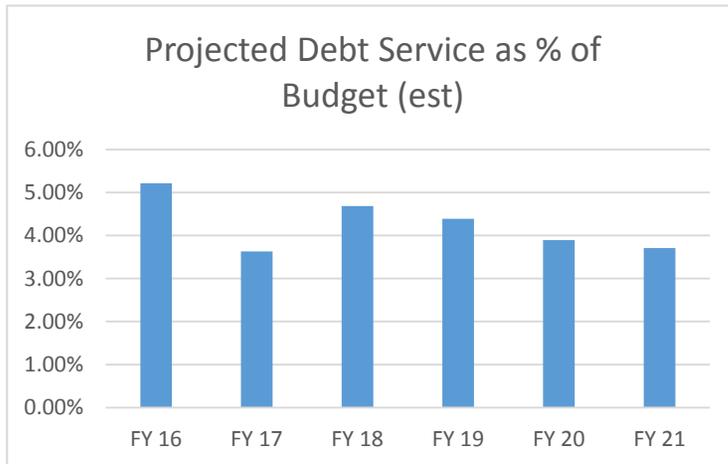
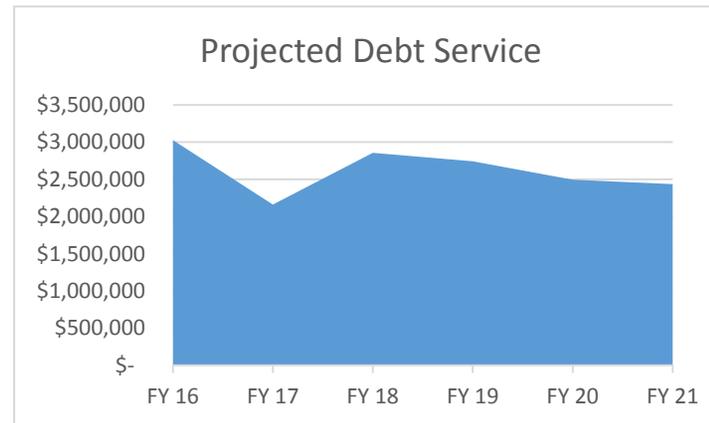




Expenditures: Debt Service

The FY 2017 capital request will result in \$1.5 million of new debt to be issued. The proposed Police Station to be on the November ballot will require \$10 million of additional debt. Both the FY 17 capital debt as well as the police station debt (if approved) will be issued in spring of 2017. No debt service payment will be required in FY 2017. Debt service will start in 2018 and below are projected impacts for FY 2018 and beyond.

	Current	2017	Police	New Total
FY 16	\$ 3,027,193	\$ -	\$ -	\$ 3,027,193
FY 17	\$ 2,160,732	\$ -	\$ -	\$ 2,160,732
FY 18	\$ 2,083,368	\$ 115,000	\$ 658,000	\$ 2,856,368
FY 19	\$ 1,969,845	\$ 115,000	\$ 658,000	\$ 2,742,845
FY 20	\$ 1,722,184	\$ 115,000	\$ 658,000	\$ 2,495,184
FY 21	\$ 1,662,957	\$ 115,000	\$ 658,000	\$ 2,435,957
FY 21+	<u>\$ 8,051,109</u>	<u>\$ 1,840,000</u>	<u>\$ 10,523,438</u>	<u>\$ 20,414,547</u>
	\$ 20,677,388	\$ 2,300,000	\$ 13,155,438	\$ 36,132,826





Expenditures: Capital

The importance of capital investment or spending cannot be understated. It plays an important role in the quality of life for local residents and enhances a municipality's capacity for creating a more competitive business environment. Likewise, financing this investment cannot be treated lightly.

Portsmouth has shown its commitment towards a philosophy of minimizing long term debt. This foresight is paying dividends as the Town looks at the possibility for new Police Station. This major project can be accomplished without an increase in annual debt service.

The Town has committed funds to various Capital Projects over the years. Some of these funds have unspent balances that are being recommended to be closed out and used on other projects, such as recently approved improvements to softball fields.

Other projects such as Triple SSS fields, Town Hall Roof and Repointing of Senior Center, need to be addressed. It is recommended a procedure for project management be implemented to track projects and provide information in a transparent manner to the Town management and Portsmouth citizens.



Current Projects Funded/Partially Funded: Not Completed.

FY 13 Senior Center Repointing \$78,000 (Grant)	Need to Issue RFP
FY 14 Prudence Island Generator (Grant)	Finalizing Contract
FY 15 Elmhurst School (grant)	In Design Phase (Town's match in FY 17 request)
FY 15 Town Hall Roof \$30,000	No activity
FY 15 Fuel Management System \$53,000	Installed, need to complete programming report function
FY 16 Town Hall Painting	No Activity
FY 16 Glen Stables \$50,000	No Activity,
FY 16 SSS Property & \$100,000	No Activity
FY 16 Town Hall HVAC \$570,000	In Progress
FY 16 Brown House \$50,000	Design Phase 90% complete
FY 16 Prudence Island Roads \$2,500,000	In Design Phase
FY 15 & 16 Police Station \$150,000	Concept Study Completed. Survey and Geographic Work Completed. RFP for architectural services complete



Expenditures: Capital

Town:

Elmhurst Park \$170,000
To meet the match requirement of DEM grant for design and phase I work

Leonard Brown House \$350,000
Renovate facility for use by Recreation Department and citizens. It will also be a resource for various recreation groups in the community by provide common office space, meeting rooms and record storage.

Salt Shed \$100,000
To address environment issues of stalling road salt outside uncovered. Preserve product that may be washed away by weather.

Two (2) Police Cruisers \$100,000
Continuation of fleet replacement program. Vehicles to be leased and are included in Police Department operating budget

Fire Department Ambulance \$250,000
Replace existing ambulance and become front line vehicle. Existing vehicles will become back up. Vehicle to be leased. Funding for year payment to come from funds of previous volunteer fire department that served the community.

Deputy Chief Vehicle \$55,000
Replace existing vehicle. 2006 Ford Expedition \$122,680 miles

Public Work Vehicles & Equipment \$250,000
Public Works has requested funds for replacement of vehicles and equipment. As the Town is looking at alternatives for facilities management that will impact other areas such as landscaping and snow plowing approval of specific items is not appropriate. As these process get flushed out over the next few months a reexamination of needs will be required.



first





Expenditures: Capital

School:

Current Projects Funded/Partially Funded: Not Completed

FY 16 Hathaway: Generator	\$80,000	To be completed during April school break
FY 16 Hathaway: Roof	\$200,000	Engineering completed: RFP to be issued 4/16
FY 16 Hathaway: Boiler & Lights	\$684,278	Boiler portion complete: Lighting waiting for RIDE approval
FY 16 Middle School: Moisture Abatement	\$ 16,000	Engineering completed: RFP to be issued subject to RIDE
FY 16 Middle School: Boiler & Lights	\$654,370	Engineering completed: RFP to be issued subject to RIDE
FY 16 High School: Asbestos Abatement	\$22,500	Waiting for RIDE approval
FY 16 High School: Repointing	\$17,000	Waiting for RIDE approval
FY 16 High School: Stair Treads	\$75,000	Waiting for RIDE approval
FY 16 High School: Boiler & Lights	\$886,334	Engineering completed: RFP to be issued

Current Request:

Hathaway Elementary

Roof: Address drainage issues: water pooling on flat portion of roof	\$203,000
Exterior Masonry: Repoint, lintel work and join sealant replacement	\$ 63,654
Floors: Remove and replace asbestos tiles	\$ 60,000
Electrical: Replace switchgear	\$ 62,500

Melville Elementary

Roof: Replace roof on gymnasium and K sections	\$185,658
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Portsmouth High School

Sanitary Systems: Replace three (3) injector pumps	\$ 31,827
Exterior: Repoint, lintel work and join sealant replacement	\$ 27,500
Sports Complex: Additional lighting at entrance and under bleachers	\$ 12,500

Portsmouth Middle School

HVAC: Replace Air conditioner in server room	<u>\$ 12,000</u>
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Total **\$646,139**



Expenditures: Other

Fiscal Year 2017 will provide many challenges to Portsmouth, and at this time there are many unknown variables that must be considered. There must be a plan to address these issues. Included in this budget are several measures to address some of these known and unknown issues.

OPEB (Other Post-Employment Benefits)

The Town had an unfunded liability of \$13,009,817 as of June 30, 2014. The School had an unfunded liability of \$3,922,350. Both are addressing this issue through contract negotiations and healthcare plan redesign, but this is only a start. This budget includes a \$250,000 payment to the Trust fund established to address this issue.

Turbine Fund

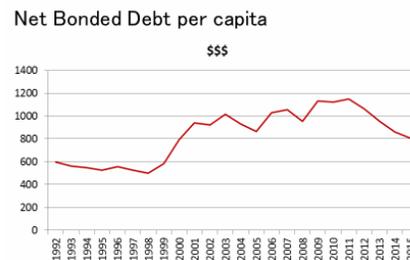
The resolution of the Town's Wind Turbine was the result of hard work by many individuals. The agreement with Wind Energy allows the Town to move forward. However, funds received by Wind Energy will not completely payoff all Town debt related to this project. Funds are being transferred to the Turbine Fund to address this shortfall.

Contingency

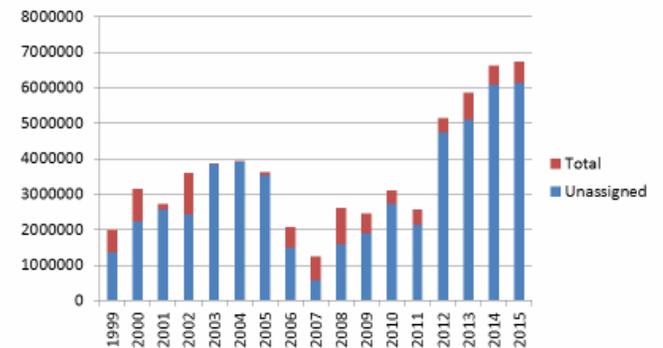
The Town has many projects where cost and funding are uncertain at this time. They include work on the seawall of Mt. Hope Bridge Park, the Town's possible cooperation in repairs to ferry landing in Bristol, Navy tank farm property, and Elmhurst Park to name a few. Funds are being designated for these issues. Any use of these funds will need Town Council approval.

Fund Balance

As has been past practice, funds are being allocated to the fund balance to build this reserve to the desired level of 16%. This prudent and fiscally responsible action is contributes to the Town's Triple A rating.



Fund Balance: last 16 years





Expenditures: Summary

	Actual FY 2013	Actual FY 2014	Actual FY 2015	Budget FY 2016	Proposed FY 2017	Change %
By Dept.						
Town Council	\$ 37,047	\$ 14,100	\$ 20,779	\$ 17,866	\$ 20,566	15.11%
Town Admin	\$ 232,078	\$ 232,610	\$ 235,049	\$ 256,027	\$ 256,624	0.23%
Town Clerk	\$ 307,944	\$ 379,871	\$ 296,359	\$ 370,897	\$ 412,965	11.34%
Canvassing	\$ 173,518	\$ 141,529	\$ 165,687	\$ 161,694	\$ 219,539	35.77%
Finance	\$ 2,834,631	\$ 2,324,318	\$ 2,306,784	\$ 2,332,542	\$ 2,553,991	9.49%
Tax	\$ 300,262	\$ 404,361	\$ 387,555	\$ 568,305	\$ 624,115	9.82%
Technology	\$ 72,999	\$ -	\$ 9,650	\$ 85,000	\$ 85,000	0.00%
Legal	\$ 252,679	\$ 436,834	\$ 224,276	\$ 250,000	\$ 400,000	60.00%
Police	\$ 4,456,625	\$ 4,532,149	\$ 5,468,203	\$ 5,105,118	\$ 5,383,837	5.46%
PI Special Svc	\$ 90,005	\$ 88,518	\$ 91,899	\$ 95,373	\$ 102,502	7.47%
Animal Control	\$ 101,047	\$ 106,847	\$ 108,541	\$ 110,990	\$ 130,064	17.19%
Harbormaster	\$ 45,945	\$ 56,133	\$ 51,507	\$ 105,000	\$ 110,000	4.76%
Fire	\$ 4,335,907	\$ 4,610,136	\$ 5,229,935	\$ 5,302,341	\$ 5,820,791	9.78%
Public Works	\$ 2,021,147	\$ 2,017,343	\$ 2,320,247	\$ 2,310,776	\$ 2,442,613	5.71%
PW: Snow/Road	\$ 688,628	\$ 1,176,896	\$ 1,133,825	\$ 1,176,738	\$ 925,355	-21.36%
Building Insp	\$ 197,425	\$ 201,659	\$ 227,471	\$ 247,656	\$ 286,260	15.59%
Planning	\$ 146,219	\$ 152,949	\$ 154,354	\$ 303,692	\$ 292,451	-3.70%
Planning Board	\$ 26,011	\$ 29,743	\$ 29,945	\$ 29,599	\$ 30,205	2.05%
Economic Dev	\$ 28,529	\$ 28,326	\$ 28,360	\$ 28,500	\$ 28,500	0.00%
Rec/Beach	\$ 62,142	\$ 65,200	\$ 71,292	\$ 100,264	\$ 105,546	5.27%
Glen Park	\$ 4,206	\$ 4,822	\$ 5,611	\$ 6,500	\$ 6,500	0.00%
Melville Park	\$ 3,315	\$ 14,960	\$ 2,577	\$ 11,500	\$ 11,500	0.00%
Sub Total	\$ 16,418,309	\$ 17,019,304	\$ 18,569,906	\$ 18,976,378	\$ 20,248,924	6.71%



Expenditures: Summary

	Actual FY 2013	Actual FY 2014	Actual FY 2015	Budget FY 2016	Proposed FY 2017	Change %
Civic Support	\$ 624,154	\$ 581,642	\$ 628,357	\$ 574,000	\$ 583,500	1.66%
PIVFD	\$ 34,039	\$ 63,892	\$ 83,587	\$ 143,105	\$ 148,800	3.98%
Civic Support	\$ 658,193	\$ 645,534	\$ 711,944	\$ 717,105	\$ 732,300	2.12%
Melville	\$ 196,234	\$ 231,746	\$ 205,179	\$ -	\$ -	0.00%
Manor House	\$ 256,930	\$ 256,842	\$ 269,692	\$ 290,769	\$ -	-100.00%
Non Core Function	\$ 453,164	\$ 488,588	\$ 474,871	\$ 290,769	\$ -	-100.00%
Debt Service	\$ 2,797,686	\$ 3,203,453	\$ 2,899,450	\$ 2,858,368	\$ 2,160,732	-24.41%
Transfer to WTG	\$ -	\$ 275,000	\$ 275,000	\$ -	\$ 250,000	0.00%
PI Foundation	\$ 40,000	\$ 40,000	\$ 40,000	\$ -	\$ -	0.00%
Contingency	\$ 1,500	\$ 455,527	\$ 258,840	\$ -	\$ 400,000	0.00%
	\$ 2,839,186	\$ 3,973,980	\$ 3,473,290	\$ 2,858,368	\$ 2,810,732	-1.67%
Total Municipal	\$ 20,368,852	\$ 22,127,406	\$ 23,230,011	\$ 22,842,620	\$ 23,791,956	4.16%
OPEB	\$ -	\$ -	\$ -	\$ -	\$ 250,000	0.00%
Fund Balance	\$ -	\$ -	\$ -	\$ 155,933	\$ 293,722	88.36%
	\$ 20,368,852	\$ 22,127,406	\$ 23,230,011	\$ 22,998,553	\$ 24,335,678	5.81%
School: Local	\$ 30,248,093	\$ 30,248,093	\$ 30,848,093	\$ 30,848,093	\$ 31,599,566	2.44%
School: State Aid	\$ 4,794,137	\$ 4,507,144	\$ 4,238,381	\$ 4,279,754	\$ 4,733,705	10.61%
Total School	\$ 35,042,230	\$ 34,755,237	\$ 35,086,474	\$ 35,127,847	\$ 36,333,271	3.43%
Total Budget	\$ 55,411,082	\$ 56,882,643	\$ 58,316,485	\$ 58,126,400	\$ 60,668,949	4.37%

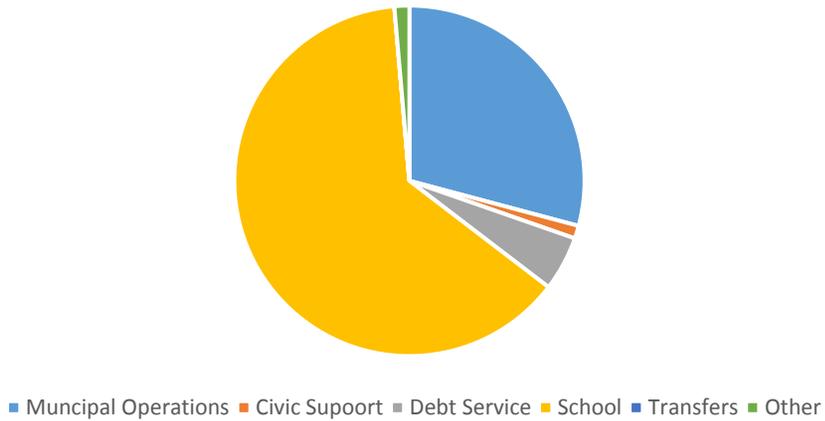


Expenditures: Analysis

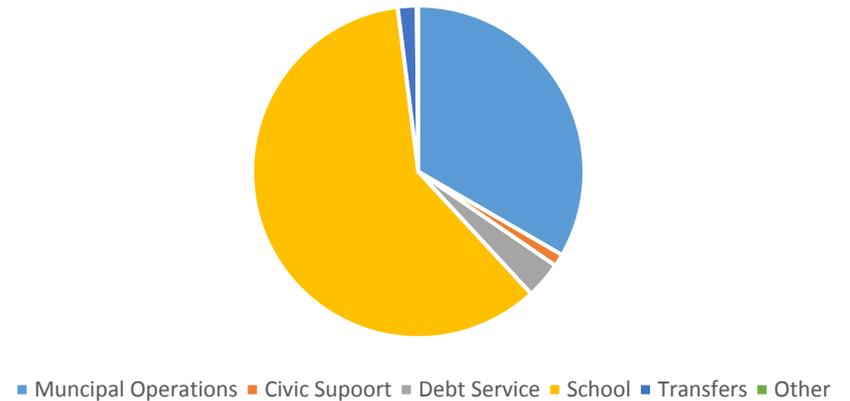
Expenditures as a Percentage (%) of Overall Budget

	<u>FY 13</u>	<u>FY 14</u>	<u>FY 15</u>	<u>FY 16</u>	<u>FY 17</u>
Municipal Operations	29.14%	29.92%	31.84%	32.65%	33.35%
Civic Support	1.19%	1.13%	1.22%	1.23%	1.21%
Debt Service	5.05%	5.63%	4.97%	4.92%	3.56%
School	63.24%	61.10%	60.17%	60.43%	59.89%
Transfers	0.00%	0.55%	0.54%	0.27%	1.84%
Other	1.38%	1.66%	1.26%	0.50%	0.15%

FY 13 Expenditures



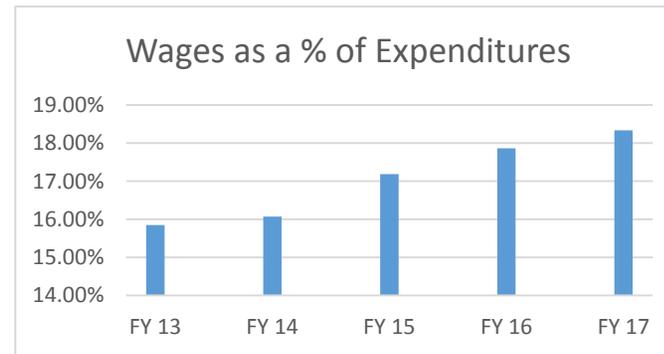
FY 17 Expenditures





Expenditures: Analysis

	FY 13	FY 14	FY 15	FY 16	FY 17
Wages					
Town Council	\$ 27,425	\$ 8,699	\$ 8,700	\$ 8,700	\$ 8,700
Town Admin	\$ 189,787	\$ 196,502	\$ 198,446	\$ 195,942	\$ 198,490
Town Clerk	\$ 199,443	\$ 214,267	\$ 209,938	\$ 229,473	\$ 256,102
Canvassing	\$ 57,708	\$ 77,876	\$ 80,064	\$ 79,054	\$ 120,872
Finance	\$ 308,074	\$ 290,880	\$ 330,365	\$ 351,620	\$ 390,189
Tax	\$ 210,808	\$ 222,038	\$ 264,215	\$ 273,437	\$ 315,829
Police	\$ 2,486,074	\$ 2,590,845	\$ 2,602,738	\$ 2,709,518	\$ 2,713,221
PI Special Svc	\$ 90,005	\$ 88,518	\$ 91,899	\$ 95,373	\$ 106,893
Animal Control	\$ 32,369	\$ 37,926	\$ 39,187	\$ 39,904	\$ 47,897
Harbormaster	\$ 30,760	\$ 42,219	\$ 40,723	\$ 34,000	\$ 37,500
Fire	\$ 3,894,061	\$ 4,088,347	\$ 4,686,918	\$ 4,774,141	\$ 5,233,324
Public Works	\$ 882,702	\$ 922,282	\$ 965,173	\$ 1,069,375	\$ 1,129,316
PW: Snow/Road	\$ 77,194	\$ 46,000	\$ 126,248	\$ 75,000	\$ 70,000
Building Insp	\$ 125,889	\$ 134,416	\$ 155,017	\$ 159,041	\$ 178,473
Planning	\$ 86,124	\$ 93,498	\$ 110,137	\$ 178,967	\$ 201,277
Planning Board	\$ 20,874	\$ 22,593	\$ 22,163	\$ 23,594	\$ 24,064
Rec/Beach	<u>\$ 62,142</u>	<u>\$ 65,200</u>	<u>\$ 88,829</u>	<u>\$ 85,800</u>	<u>\$ 90,800</u>
	\$ 8,781,439	\$ 9,142,106	\$10,020,760	\$10,382,939	\$11,122,947
% of Expenditures	15.85%	16.07%	17.18%	17.86%	18.33%

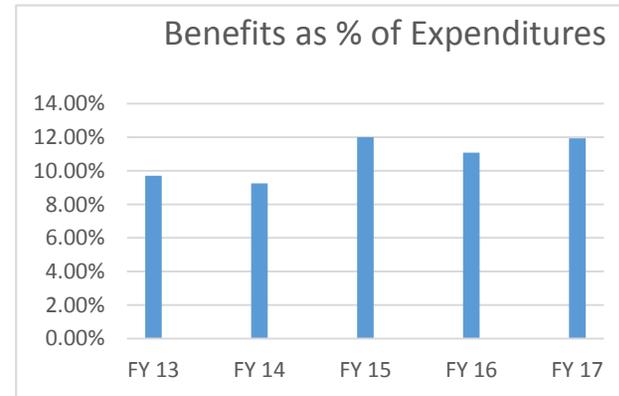




Expenditures: Analysis

Benefits

Town Council	\$ 2,050	\$ 666	\$ 666	\$ 666	\$ 666
Town Admin	\$ 31,925	\$ 28,165	\$ 30,607	\$ 48,785	\$ 48,234
Town Clerk	\$ 71,221	\$ 130,787	\$ 43,603	\$ 89,474	\$ 102,863
Canvassing	\$ 21,214	\$ 26,303	\$ 20,482	\$ 26,240	\$ 43,267
Finance	\$ 74,252	\$ 72,832	\$ 193,543	\$ 106,470	\$ 132,763
Fin:OPEB	\$ 838,881	\$ 653,791	\$ 640,072	\$ 719,513	\$ 812,470
Fin: Pension	\$ 486,401	\$ 481,420	\$ 513,522	\$ 458,449	\$ 492,069
Fin: Worker Comp	\$ 151,327	\$ 91,178	\$ 108,858	\$ 100,000	\$ 115,000
Fin: Life	\$ 35,579	\$ 36,601	\$ 37,472	\$ 37,500	\$ 35,000
Tax	\$ 56,803	\$ 64,098	\$ 71,728	\$ 92,473	\$ 106,011
Police	\$ 1,577,063	\$ 1,515,069	\$ 2,098,239	\$ 2,029,739	\$ 2,253,873
PI Special Svc	\$ 21,537	\$ 19,962	\$ 19,488	\$ 22,815	\$ 30,517
Animal Control	\$ 8,418	\$ 8,446	\$ 8,957	\$ 9,636	\$ 15,233
Harbormaster	\$ 1,540	\$ 3,019	\$ 2,533	\$ 2,601	\$ 2,869
Fire	\$ 1,339,971	\$ 1,502,586	\$ 1,908,683	\$ 1,934,849	\$ 2,199,378
Public Works	\$ 579,984	\$ 559,901	\$ 809,501	\$ 639,021	\$ 688,997
PW: Snow/Road	\$ 5,905	\$ 3,519	\$ 9,658	\$ 5,738	\$ 5,355
Building Insp	\$ 46,226	\$ 38,786	\$ 452,771	\$ 52,965	\$ 79,587
Planning	\$ 22,672	\$ 19,280	\$ 23,854	\$ 55,025	\$ 68,224
Planning Board	\$ 1,597	\$ 1,728	\$ 1,819	\$ 1,805	\$ 1,841
Rec/Beach	<u>\$ 1,540</u>	<u>\$ 3,019</u>	<u>\$ 1,442</u>	<u>\$ 6,564</u>	<u>\$ 6,946</u>
	\$ 5,376,106	\$ 5,261,156	\$ 6,997,498	\$ 6,440,328	\$ 7,241,163
% of Expenditures	9.70%	9.25%	12.00%	11.08%	11.94%



	FY 13	FY 14	FY 15	FY 16	FY 17
Wages & Benefits	\$14,157,545	\$14,403,262	\$17,018,258	\$16,823,267	\$18,364,110
% of Expenditures	25.55%	25.32%	29.18%	28.94%	30.27%



Expenditures: Health Benefits

The Town of Portsmouth participates in the RI Interlocal Trust Health Insurance Pool with other RI Municipalities. This is a self-insured pool, but unlike a traditional self-insurance program, the communities have banded together to address the issue of years with abnormal numbers of claims in order to avoid the spikes and dips of a traditional self-insured program.

Health Pool Participants as of September 2015

Bristol – Town	New Shoreham - Schools
Bristol Warren Regional Schools	New Shoreham - Town
Burrillville - Schools	Newport - Schools
Burrillville - Town	Newport - City
Central Falls - City	North Kingstown - Schools
Central Falls - Schools	North Kingstown - Town
Charlestown - Town	North Smithfield - Schools
Coventry - Town	North Smithfield - Town
Coventry - Central Coventry Fire District	Northern RI Collaborative
East Greenwich - Town	Portsmouth - Schools
East Greenwich - Housing Authority	Portsmouth - Town
East Greenwich - Free Library Association	Portsmouth - Water & Fire District
East Providence - City	Richmond - Town
East Providence - Schools	Smithfield - Schools
East Bay Educational Collaborative	Smithfield - Town
Glocester - Town	Tiverton - Schools
Hopkinton - Town	Tiverton - Town
Jamestown - Schools	Warren - Town
Jamestown - Town	Warwick - City
Little Compton - Schools	West Bay Collaborative
Little Compton - Town	
Middletown - Schools	
Middletown - Town	
Narragansett - Town	



Expenditures: Health Benefits

		Deductible	Deductible	Deductible	CoPay	CoPay	CoPay	CoPay	CoPay	CoPay	CoPay	CoPay	CoPay
		In Network	Out Network	Family	PCP	Specialist	ER	Urgent	RX-1	RX-2	RX-3	RX-4	RX-4
Police	BC Healthmate	\$ 250	\$ 250	\$ 500	\$ 15	\$ 15	\$ 200	\$ 50	\$ 7	\$ 25	\$ 40	\$ 40	\$ 40
Fire	Blue HAS	\$ 2,000	\$ 2,000	\$ 4,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Public Works	BC Healthmate	\$ 250	\$ 250	\$ 500	\$ 15	\$ 15	\$ 200	\$ 50	\$ 7	\$ 25	\$ 40	\$ 40	\$ 40
Town Hall	BC Healthmate	\$ 250	\$ 250	\$ 500	\$ 15	\$ 15	\$ 200	\$ 50	\$ 7	\$ 25	\$ 40	\$ 40	\$ 40

FY 2017 Health Insurance rates will increase 13% from FY 2016 levels

	Projected FY 17 Rates		Cost Share
	Family	Single	
Police	\$ 21,084	\$ 8,899	15%/20%
Fire	\$ 16,598	\$ 6,917	<i>see note</i>
Public Works	\$ 19,885	\$ 6,914	15%/20%
Town Hall	\$ 19,885	\$ 7,669	15%/20%

Note: Fire has a high deductible plan. The first \$2,000 single or \$4,000 family of expenses are not covered. After reaching this point of expenses all cost are covered 100%. An HSA plan has been established as part of this program. The Town will contribute \$1,500 for those individuals with a family plan and \$750 for those individual plans. As part of recent CBA, these amounts will change FY 18 \$1,000/\$500 and in FY 19 \$500/\$250.





Expenditures: Health Benefits

Rhode Island Interlocal Risk Management Trust

HEALTH POOL SUMMARY-by Member

July 2014 to June 2015

Member	YTD Funding	YTD Costs	Loss Ratio
Individual Member names omitted. Purpose of this summary to show overall YTD results, and allow Members to see their ranking within Pool results.	\$1,416,547	\$2,087,951	147.4%
	\$1,224,814	\$1,739,275	142.0%
	\$5,918,107	\$7,458,632	126.0%
	\$8,055,274	\$10,044,488	124.7%
	\$6,335,085	\$6,999,240	110.5%
	\$5,088,132	\$5,592,146	109.9%
	\$7,006,895	\$7,549,455	107.7%
	\$629,165	\$660,300	104.9%
	\$2,302,079	\$2,309,413	100.3%
	\$9,538,757	\$9,529,695	99.9%
	\$6,955,602	\$6,917,719	99.5%
	\$821,086	\$815,300	99.3%
	\$2,244,846	\$2,174,090	96.8%
	\$5,384,914	\$5,153,741	95.7%
	\$18,728,332	\$17,351,271	92.6%
	\$2,288,899	\$2,114,274	92.4%
	\$6,816,959	\$6,224,898	91.3%
	\$1,365,882	\$1,236,712	90.5%
	\$13,081,011	\$11,457,480	87.6%
	\$2,177,306	\$1,890,276	86.8%
\$5,491,516	\$4,502,551	82.0%	
\$1,921,263	\$1,419,095	73.9%	
\$3,952,748	\$2,876,353	72.8%	
\$715,486	\$502,852	70.3%	
ALL COMBINED	\$119,460,707	\$118,607,210	99.3%

Below 90%
Above 105%





Enterprise Funds

Enterprise Funds

Generally Accepted Accounting Principles (GAAP) require state and local governments to use enterprise fund types to account for "business-type activities" - activities similar to those found in the private sector. Business type activities include services primarily funded through user charges.

It is important to note that the total cost of the activity does not have to be paid for by user fees. The government (or other governmental entity) may subsidize a significant portion of the costs of the enterprise fund.

The Town of Portsmouth currently has four (4) Enterprise Funds: Transfer Station, Septic Loan Program, Wind Turbine and Glen Manor House. The Wind Turbine Fund will be closed in FY 2017 as the operation has ceased operations and final payoff of obligations will occur in November 2016.

The Glen Manor House is a new enterprise fund for FY 2017. Review of the operations led to the determination that it meets the requirements to be treated as an enterprise fund.

The Town will review Harbor Master operations in FY 2017 and this operation may be reclassified as an enterprise fund in FY 2018.



Enterprise Funds: Transfer Station

	Actual FY 2011	Actual FY 2012	Actual FY 2013	Actual FY 2014	Actual FY 2015	July-Dec FY 2015	Budget FY 2016	Proposed FY 2017	Change %
Revenue									
Transfer Station Fees	\$ 548,764	\$ 514,588	\$ 526,311	\$ 518,639	\$ 539,186	\$ 19,621	\$ 556,500	\$ 649,186	17%
Recycling Credit	\$ -	\$ -	\$ -	\$ 30,597	\$ 10,803	\$ 38,303	\$ 39,500	\$ 22,200	-44%
Transfer from GF	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,500	\$ 5,500	0%
Other	\$ 69,450	\$ 67,886	\$ 28,189	\$ 26,498	\$ 32,902	\$ -	\$ 30,000	\$ 30,260	1%
Total	\$ 618,214	\$ 582,474	\$ 554,500	\$ 575,734	\$ 582,891	\$ 57,924	\$ 631,500	\$ 707,146	12%
Expenditure									
Solid Waste Disposal	\$ 535,739	\$ 424,127	\$ 446,756	\$ 499,682	\$ 465,366	\$ 205,220	\$ 425,000	\$ 398,897	-6%
Recycling	\$ 32,115	\$ 31,530	\$ 13,735	\$ 11,631	\$ 265	\$ -	\$ 25,000	\$ 28,000	12%
Recycling Programs	\$ -	\$ -	\$ -	\$ 2,160	\$ -	\$ -	\$ 5,000	\$ 11,431	129%
Utilities	\$ 8,645	\$ 6,801	\$ 6,619	\$ 6,892	\$ 7,406	\$ 1,937	\$ 7,000	\$ 7,000	0%
Debt Service	\$ -	\$ 39,612	\$ 36,516	\$ 35,989	\$ 34,849	\$ 682	\$ 49,693	\$ 58,318	17%
Capital (Park Recycle)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 8,500	70%
Repairs & Maintenance	\$ 16,335	\$ 10,580	\$ 115	\$ 480	\$ -	\$ -	\$ 2,500	\$ 6,000	140%
Security	\$ 43,704	\$ 38,041	\$ 32,294	\$ 5,990	\$ -	\$ -	\$ 33,000	\$ 52,000	58%
Isand Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000	\$ 132,000	76%
Miscellaneous	\$ 2,916	\$ 6,872	\$ 2,138	\$ 10,720	\$ 10,517	\$ -	\$ 4,307	\$ 5,000	16%
Total	\$ 639,454	\$ 557,563	\$ 538,173	\$ 573,544	\$ 518,403	\$ 207,839	\$ 631,500	\$ 707,146	12%
NET Surplus/(Deficit)	\$ (21,241)	\$ 24,911	\$ 16,327	\$ 2,190	\$ 64,488	\$ (149,915)	\$ -	\$ -	n/a



Sanne Kure-Jensen
Recycling Coordinator



Portsmouth's Transfer Station



Enterprise Funds: Septic Loan Program

Many homes are not in compliance with the State of Rhode Island and CRMC regulations for septic systems due to their proximity to the coastal waterline. Older systems such as cesspools are being phased out and many other systems need to be upgraded to nitrogen septic systems. This places a hardship on many citizens and property owners.

The Town created a loan program that is administered for the Town by the Rhode Island Housing Authority. The Town borrows funds at low cost and relends these funds to citizens in the form of low interest loans for the purpose of addressing this issue.

Recently, the Town has been approved to participate in the State's Community Septic System Loan Program (CSSLP). This program's loans interest rates are lower than the Town's.

The Town will continue to maintain this program for current borrowers as well as property owners that may not meet all the requirements of the CSSLP program.

The Town will have a debt service of \$60,226 in FY 2017 on outstanding amounts. Payments from program participants will be used to pay down this debt.



Cross section of a typical cesspool





Enterprise Funds: Glen Manor House

The Glen Manor House



Completed in 1923, the Manor House was designed by architect John Russell Pope, who also designed the Jefferson Memorial in Washington, D.C., and is based on the French Petit Trianon at Versailles.

The property was conceived by H.A.C. Taylor, who passed away prior to completion. Construction continued under the guidance of his son, Moses. Moses passed away in 1928, but the home continued to be a family residence until 1959, when it was sold to the Sisters of Sacred Heart and became the home of their school Elmhurst. The school was closed in 1972 and the property was purchased by the Town of Portsmouth.

Managed by a volunteer group, the Glen Manor House Authority, and its resident manager, the property is available for special functions, including weddings, receptions, corporate meetings, events and private gatherings.

For more information go to:
<http://glenmanorhouse.com/>





Enterprise Funds: Glen Manor House

	Actual FY 2013	Actual FY 2014	Actual FY 2015	Budget FY 2016	Proposed FY 2017	Change %
Revenues	\$ 427,023	\$ 456,558	\$ 505,750	\$ 505,000	\$ 550,000	8.91%
Expenditures						
CUSTODIAL SERVICES	\$ 15,756	\$ 11,968	\$ 16,556	\$ 16,000	\$ 16,000	0.00%
CONTRACT PERSONNEL	\$ 51,797	\$ 47,698	\$ 48,500	\$ 49,470	\$ 50,220	1.52%
ADVERTISING	\$ 16,213	\$ 19,349	\$ 12,910	\$ 15,000	\$ 15,500	3.33%
PRINTING	\$ 1,080	\$ 3,825	\$ 160	\$ 2,000	\$ 1,500	-25.00%
ELECTRICITY	\$ 4,591	\$ 4,969	\$ 6,773	\$ 6,500	\$ 6,750	3.85%
HEATING FUEL - OIL	\$ 16,303	\$ 34,021	\$ 27,744	\$ 28,602	\$ 27,500	-3.85%
PROPANE GAS-MANOR HOUSE	\$ 817	\$ 481	\$ 692	\$ 1,022	\$ 1,000	-2.15%
TELEPHONE	\$ 2,356	\$ 2,345	\$ 2,437	\$ 2,500	\$ 2,500	0.00%
WATER	\$ 2,035	\$ 1,492	\$ 3,442	\$ 3,000	\$ 3,500	16.67%
REFUSE DISPOSAL	\$ 1,571	\$ 1,274	\$ 1,950	\$ 2,000	\$ 2,000	0.00%
PROF SERVICES	\$ 895	\$ 1,319	\$ 2,238	\$ 2,000	\$ 2,000	0.00%
POSTAGE	\$ 597	\$ 728	\$ 253	\$ 500	\$ 650	30.00%
MEMBERSHIP DUES	\$ 375	\$ 390	\$ 390	\$ 750	\$ 750	0.00%
SUPPLIES	\$ 5,673	\$ 5,960	\$ 6,182	\$ 6,500	\$ 6,500	0.00%
COMMISSIONS	\$ 51,797	\$ 55,197	\$ 65,220	\$ 60,000	\$ 67,500	12.50%
BUILDING MAINTENANCE	\$ 13,239	\$ 7,523	\$ 10,791	\$ 12,000	\$ 12,500	4.17%
GROUNDS MAINTENANCE	\$ 19,236	\$ 10,287	\$ 14,506	\$ 12,000	\$ 13,000	8.33%
	\$ 204,331	\$ 208,824	\$ 220,745	\$ 219,844	\$ 229,370	4.33%
CIP FUND	\$ 56,698	\$ 50,195	\$ 58,393	\$ 70,925	\$ 70,925	0.00%
Total	\$ 261,029	\$ 259,019	\$ 279,138	\$ 290,769	\$ 300,295	3.28%
Surplus/Deficit	\$ 165,994	\$ 197,539	\$ 226,612	\$ 214,231	\$ 249,705	16.56%



Enterprise Funds: Wind Turbine



The Portsmouth Wind Turbine has been removed and the Town will receive a payment from Wind Energy in May 2016. This payment and \$250,000 from the General Fund will payoff existing debt related to the endeavor. The payoff is due November 2016.



Special Revenue and Other Funds

The Town manages multiple special revenue funds, as well as capital funds, proprietary funds and fiduciary funds. It has been an ongoing project to review these accounts and merge and close funds that are dormant or whose purpose no longer exists. Details of these funds are in the Town's Comprehensive Annual Financial Review.

Existing accounts Include:

Emma Sherman Trust Funds, Cemetery Funds, EDC, Bench Program, Town Common, West Side Project, Explore Program, EMA Meds, Historical Records, Haskins Fund, Recreation Trail Day, Friends of Glen Park, Buella Request, Drug Seizure, NARC Forfeiture, Tank Farm, Tech Upgrade, Glen Farm Stable Donations, Spay/Neuter, Commons Maintenance, Conservation Grant, and various fire revenues.

This Budget includes a transfer of \$16,410 from the Sherman Trust to the general fund to be used for ambulance supplies. These funds are the remains of a Trust of the Portsmouth Nursing Association that was to be used for the sick and invalid of Portsmouth.

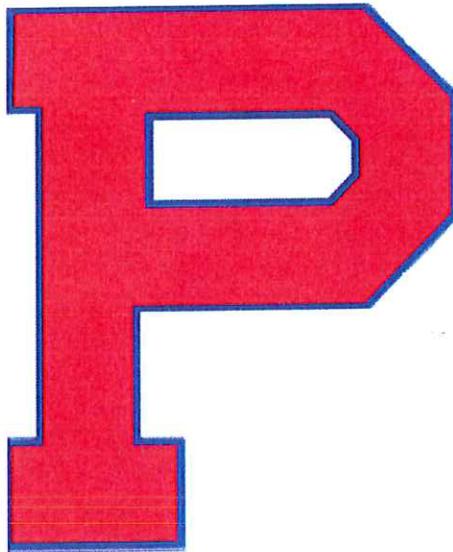
For several years the Town has not had a Fire Marshall. Funds collected from work associated with a Fire Marshall have been placed in special revenue accounts. Now that there is a Fire Marshall and is funded from the general fund, these funds should be transferred to the general fund. \$25,000 will be transferred in FY 2017 with the balance transferred in subsequent years. There is currently in excess of \$100,000 in these funds.

The Town does not own a cemetery, yet has a cemetery fund. In this budget, \$25,000 will be transferred to the general fund for park maintenance and it is recommended that \$25,000 be transferred to those groups that own and maintain the multiple historical cemeteries in town. \$90,000 will remain in the cemetery fund.

PORTSMOUTH PUBLIC SCHOOLS

FISCAL YEAR

2017 BUDGET



BUDGET MESSAGE

Superintendent's Budget Message

March 22, 2016

Portsmouth Public Schools continue to work towards implementation of our vision and strategic plan. Our focus and alignment of expenditures to the district strategic plan demonstrates the commitment to our mission:

The mission of the Portsmouth Public School District is to engage all students in rigorous learning opportunities supported by a guaranteed and challenging curriculum and superior teaching to prepare them to thrive in an ever changing world.

During the budget discussions in January and February, we worked to prioritize requests in concert with the five main objectives of our District Strategic Improvement Plan:

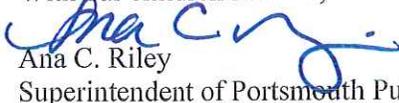
- Objective 1 – Every Student will learn at high levels
- Objective 2 – Upon graduation, all students are well prepared to embark upon their intended college or career pathway
- Objective 3 – Effective leadership of Human Capital
- Objective 4 – Stakeholder support to create and sustain an educational and physical infrastructure that will work for the 21st century
- Objective 5 – Manage the financial, physical and technological infrastructure of the district in order to support the other objectives

Our budget process allows for input from all stakeholders. Maximum impacts on student achievement were placed at the forefront of all discussions. This process allows the allocation of funds to the areas that will best support an increase in student achievement and are aligned to the Strategic Improvement Plan. Working in partnership with the town administration we are requesting a 2.0% increase in our budget over last year's request. This would require a \$753,473 allocation from the town. We feel this is the minimal amount necessary to support our continued work on behalf of students.

Our Capital Improvement request reflects FY17 in our Capital Plan. These are funds which provide necessary health and safety repairs to our buildings. We have also submitted our plan to the Rhode Island Department of Education for reimbursement on these projects which go directly to the town. This year the town received \$957,132 through this process.

We are grateful for the commitment of our administrators and staff; every day they put students first. Their work makes the difference in the life of every student. We are grateful to our parent and community organizations whose collective work provides enrichment opportunities for our students. We appreciate the collaboration and support from our School Committee.

With our children in mind,



Ana C. Riley
Superintendent of Portsmouth Public Schools

BUDGET PRESENTATION

FY17 Budget



Portsmouth School Department

Ana C. Riley

March 22, 2016

Strategic Plan

5 Major Objectives



Every student will learn at high levels

Upon graduation, all students are well prepared to embark upon their intended college or career pathway

Effective leadership of Human Capital

Stakeholder support to create and sustain an educational and physical infrastructure that will work for the 21st century

Manage the financial, physical and technological infrastructure of the district in order to support the other objectives

Objective 1

Ensuring excellence in student achievement across
all grade levels



Instructional
Coaches

Elementary (K-5)
Special Education
Coordinator

MTSS
Professional
Development

Vertical
alignment of
Math curriculum

Objective 2

Upon graduation, students are well prepared to embark upon their intended college or career pathway



PSAT

Naviance - use AP
Potential data to
increase
opportunities

Review of
graduation
requirements - at
state and local levels

Objective 3

Effective Leadership of Human Capital



Safety Officer

Student Assistance
Counselor

Shared Facilities Director

School Resource Officer

Reductions due to
enrollment/programming:
Certified ~ 5 FTEs

Objective 4

Harness stakeholder support to create and sustain an educational and physical infrastructure that will work for the 21st century



1:1 Student Initiative
Grade 6

Furniture and Fixtures

iPads for all elementary teachers

Objective 5

Manage the financial, physical and technological infrastructure of the district in order to enable support of the previous 4 objectives



Completed Stage II application

Little Compton
tuition agreement -
.7 CPIU increase

Special Education
increased high-cost
reimbursement
\$130,000

Recommended Budget Requests



- Three professional development days for staff to ensure aligned K-12 curriculum implementation
- Funding of SRO, Student Assistance Counselor and Safety officer
- In-house special education services to better meet the needs of all students – Elementary Coordinator
- TOSA (teacher on special assignment) to support math curriculum articulation
- Implement an integrated approach for 1:1 in grade 6

FY17 Proposed Budget Changes

Category	FY16 Budget	FY17 Proposed Budget	\$ Change	% Change
Salaries	\$ 21,757,131	\$ 22,087,675	\$ 330,543	1.5%
Employee Benefits	\$ 8,315,758	\$ 8,633,342	\$ 317,584	3.8%
Professional Services	\$ 1,021,661	\$ 1,336,058	\$ 314,397	30.8%
Property Services	\$ 640,950	\$ 615,096	\$ (25,854)	-4.0%
Other Purchased Services	\$ 3,656,221	\$ 3,502,507	\$ (153,714)	-4.2%
Supplies	\$ 1,269,351	\$ 1,223,402	\$ (45,949)	-3.6%
Property	\$ 358,625	\$ 498,691	\$ 140,066	39.1%
Miscellaneous	\$ 243,333	\$ 99,507	\$ (143,827)	-59.1%
Transfer Out	\$ 5,000	\$ -	\$ (5,000)	-100.0%
Total Expenditures	\$ 37,268,030	\$ 37,996,278	\$ 728,247	2.0%

FY17 Proposed Budget Revenues



Category	FY16 Budget	FY17 Proposed Budget	\$ Change	% Change
Federal Revenue	\$ 130,000	\$ 140,000	\$ 10,000	7.7%
State Aid	\$ 4,815,937	\$ 4,733,548	\$ (82,389)	-1.7%
Local Revenue	\$ 1,474,000	\$ 1,523,164	\$ 49,164	3.3%
Town Appropriation	\$ 30,848,093	\$ 31,599,566	\$ 751,473	2.4%
Total Revenue	\$ 37,268,030	\$ 37,996,278	\$ 728,248	2.0%

STRATEGIC PLAN

Portsmouth Public Schools
Strategic Plan
2014-2019

Portsmouth School District 2014-2019 Strategic Plan

The mission of the Portsmouth Public Schools

To engage all students in rigorous learning opportunities supported by a high quality and challenging curriculum and superior teaching to prepare them to thrive in an ever changing world.

Professional Learning Communities

The Portsmouth Public Schools have embraced ownership of Professional Learning Communities based on a solid body of research that Professional Learning Communities and a culture of collaborative coaching and learning is a powerful way to achieve and sustain a high performing school district (Rick Dufour, 2002; Robert Marzano and Rick Dufour, 2011). It is a shift from a focus on teaching to a focus on learning.

Through our Professional Learning Communities, we will ensure that every student learns. We will, as colleagues, continuously explore four essential questions:

- What do we want each student to learn?
- How will we know when each student has learned it?
- How will we respond when a student experiences difficulty in learning?
- How will we respond when a student already knows it?

Through our Professional Learning Communities, we will build shared knowledge and find common ground on the questions and use the answers for each individual student to ensure high levels of learning.

We will also foster a powerful culture of collaboration embracing the truth that the team is always smarter than the smartest person on the team. We will work in teams engaging one another in the continuous process of using data and student work to help each student reach higher levels of student achievement. We will focus on results and will judge ourselves and our effectiveness based on evidence of improved student achievement and we will work interdependently to ensure every single student is progressing.

Goals

Five goals will guide our work:

- Goal #1: Every student will learn at high levels
- Goal #2: Upon graduation, all Portsmouth Students are well prepared to embark upon their intended college or career pathway
- Goal #3: Effective leadership of Human Capital
- Goal #4: The district will have harnessed stakeholder support to create and sustain an educational and physical infrastructure that will work for the 21st century
- Goal #5: Manage the financial, physical and the technological infrastructure of the Portsmouth district in order to enable it to support Goal 1 – 4.

Goal #1: Ensuring excellence in student achievement across all grade levels.

Clearly continuous improvements in student achievement should be front and center of Portsmouth's strategic plan. Superior academic performance at the lower grades in Portsmouth clearly supports broader student success goals at and after High School. This objective aligns with RIDE's number one objective of "all students achieving."

Portsmouth will judge its progress in improving student achievement across the following categories:

- Increase the absolute percentage of students achieving proficiency and advanced standing
- Narrow achievement gaps for all learners
- Increase the percentage of students achieving distinction
- Measure individual student growth and ensure every student is progressing

In addition, the High School will be measured by: high school graduation rate, PSAT/SAT/ACT scores, number of students taking AP classes, and number of students achieving at least a 3 on the AP exam.

These categories are the same ones used by RIDE currently in assessing which schools achieve Commended Status.

Portsmouth Schools will strive for "High Performing" designation:

- Place in the top 10 percent in the state on state assessments of English Language Arts and Mathematics
- Achieve comparable results for all students tested, including all subgroups

Achieving excellence in student achievement across all levels requires a guaranteed and viable curriculum and the following actions:

- Continue to implement the Common Core State Standards (CCSS) and deploy a guaranteed and viable curriculum in the Aspen system.
 - Focus on writing across all levels
 - Integrate technology throughout
 - Foster district wide and building level teamwork through our Professional Learning communities (PLC's) and data based instructional improvement
 - Embed common formative assessments
- Reduce the achievement gaps for all learners
 - Use data and student work to diagnose the learning challenges of each student
 - Implement Student Learning Objectives and the Basic Education Plan through our grade level teams
 - Enhance and strengthen the Response to Intervention (RTI) process
 - Close significantly the achievement gap for students with special needs by 2019

Goal #2: Upon graduation, Portsmouth Students are well prepared to embark upon their intended college or career pathway.

Transform the Portsmouth district into a leading center for Science, Technology, Engineering, Arts, and Mathematics (STEAM)

In the 21st century, STEAM fields will offer a wide range of promising careers. Portsmouth will ensure that students intending to embark on professional and technical STEAM career paths will be well prepared by:

- Ensuring that advanced elementary students continue to excel by providing enrichment services in the areas of Math, Science, and Technology
- Establishing a K-12 STEAM program
- Creating a "STEAM Certification" diploma for PHS graduates meeting the requirements
- Enhancing hands on exposure to the excitement in STEAM fields throughout K-12 curriculum, apprenticeships, internships and visiting professionals
- Improving math performance at all grades along with accelerated learning opportunities
- Maintain a vibrant K-12 Arts education program and work to integrate it with the STEM subjects
- Deepening technology education including basic knowledge of computer programming
- Using partnerships to promote STEAM education
- Ensuring students have exposure to career opportunities in STEAM fields through apprenticeships and internships

Ensure Every Student is College Ready

- Require the PSAT for every student eligible in the first year of eligibility
- Increase the number of students taking honors and AP classes
- Increase the average scores on AP exams
- Continuously improve the average Portsmouth SAT scores Any Portsmouth student attending community college would not need remedial math or English
- Ensure all students have received financial literacy training

Ensure Every Student is Career Ready

Ensure all Portsmouth students

- Are aware of post-secondary career and technical education and training opportunities
- Formalize and deepen career exploration opportunities
- Ensure all students have receive financial literacy training
- Ensure every student is proficient in computer programming

A critical component of being college and career ready is being physically, socially and emotionally fit. At each level of education, the Portsmouth School district will address the students' social, emotional and physical developmental needs

- Fully integrate health and wellness into the curriculum
- Reduce drug incidents
- Ensure timely assistance for student referrals for substance abuse
- Increase attendance rates
- Reduce chronic absenteeism
- 100% of PHS students will graduate

Goal #3: Effective Teaching and Leadership

The Portsmouth Strategic Plan recognizes that achievement of Objectives 1 and 2 are dependent upon the effective leadership of educators.

We know more today about what works in schools than ever before, and there is a solid body of research concluding that the only way to achieve and sustain high performing schools is through Professional Learning Communities (Rick Dufour and Robert Marzano, 2011). A Professional Learning Community develops the collective capacity of the members of a learning community through an environment of collaborative coaching and learning. It is a collaboration of teachers, administrative and support teams, parents and students to ensure every student learns at high levels.

Professional Learning Communities embrace three big ideas:

- The fundamental purpose of our schools is to ensure all students learn at high levels
- We must work collaboratively in a collective effort to meet the needs of each student
- We must create a results orientation in which we are hungry for evidence of student learning and we act on that evidence to drive continuous improvement

The members of the Portsmouth Learning Community believe we must also ensure there is a caring adult in the life of every student irrespective of what is happening at home. The caring adult might be a teacher; however, is just as likely to be a member of our custodial, information technology or cafeteria team.

A school is people and the excellence of education cannot exceed the excellence of its people (PISA, 2009). It is our belief that one of the critical factors in student achievement is ensuring that we have high performing teachers running our classrooms. There is no system in the world or any school in the country that is better than its teachers.

We must recruit and develop the members of our Portsmouth Learning Community. We must:

- Foster an environment of collaborative coaching, feedback and learning for teachers and leaders
- Provide first year and untenured teachers with an induction and mentoring program that supports professional practice and foundations

- Ensure common planning time for teachers to have the opportunity to work together using data and student work to improve student outcomes
- Provide professional development and training that is tailored to student and teacher learning needs
- Provide opportunities for teachers and leaders to improve their practice

Goal # 4: The district will have harnessed stakeholder support to create and sustain an educational and physical infrastructure that will work for the 21st century.

Recognizing the synergistic relationship between the schools and the community, Portsmouth must fully engage the parents and guardians of our students in the process of educating Portsmouth children.

Parents and Guardians

We will lead an effort to enhance communication and involvement of parents and guardians in their children's education. We will:

- Ensure more timely communication when students are struggling
- Increase school and district support of the Parent Teacher Organizations' visibility and efforts
- Ensure a district culture that welcomes and provides opportunities for parent involvement in the schools
- Offer an outreach and training program for parents of young children to establish a strong foundation for learning
- Strengthen outreach to military families, DCYF, and group homes to ensure full integration of transitional student populations during their time in the district.
- Improve online communication with the community using district website and appropriate social media
- Develop an online menu of enrichment or tutorial resources for after school or summer opportunities that parents may want to take advantage of

The STEAM initiatives will require:

- Strengthening existing relationships with RI colleges and universities to develop opportunities for collaboration on STEAM and advanced opportunities for PHS students and teachers
- Broadening and deepening mentoring and internship relationships with businesses, non-profit, government, and institutions of higher education

Community

- Maintaining transparent communications with community stakeholders including town officials with regards to finances and programming needs
- Work collaboratively with the Town Council to explore areas for shared services
- Establish an information campaign and a district communication strategy to inform all stakeholders about developments, progress and remaining obstacles to provide a quality education for Portsmouth children

Goal #5: Manage the financial, physical and the technological infrastructure of the Portsmouth district in order to enable it to support Goals 1 – 4.

Financial Stability: Maintaining financial stability in an era of declining state resources and a shaky economic recovery is Portsmouth's major administrative challenge. In order to meet this challenge, the Portsmouth district shall focus its efforts in the following areas:

Long-term oversight:

- By the end of 2014, establish rolling three and five year financial projections.
- Establish a Long-term Financial Subcommittee responsible for vetting and approving the rolling three and five year financial projections. Require an annual presentation of the plan to the full school committee and the public for discussion, comment and adoption. This plan should serve as the backdrop and lens through which the SC makes important policy/spending decisions such as entering into labor contracts, capital expenditures, and other spending requirements
- Engage in regular outreach to the Town Council and other stakeholders regarding the financial projections

Operations:

- Starting in 2014, identify \$200,000 in savings and cost avoidance per year for each of the next three years. This represents 0.5% of the budget and represents a reasonable target.
 - Savings might be found by creating shared administrative services between school and town such as accounts payable, payroll and other options or across communities with other school districts
 - In addition, there may be opportunities to expand on volume procurement, virtual regionalization for the purchase of oil, healthcare, and other supplies
- Review Special Education organization, operations and funding levels. Is there a better way to provide quality, cost effective special education?
- Undertake a review of the facilities rental policy
- Undertake a district review of the stipend policies and amounts
- Task the Finance Director to do a comprehensive review of the Salary, Benefits, Health Care and Retirement offerings.

New Revenues:

- Create \$100,000 per year in new revenue sources. Options include pursuing grants and potentially hiring a grant writer, shared services with the town, fees and so on.
- Create an endowment fund. (Utilize outside stakeholders)

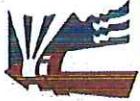
Physical plant and infrastructure

- By 2014, establish a facilities' priorities list that would designate maintenance and improvements needs and classroom modernization
- Undertake a formal prioritization process to guide spending
- Continue work with District Safety Committee, in order to ensure that all buildings and procedures meet the current safety standards

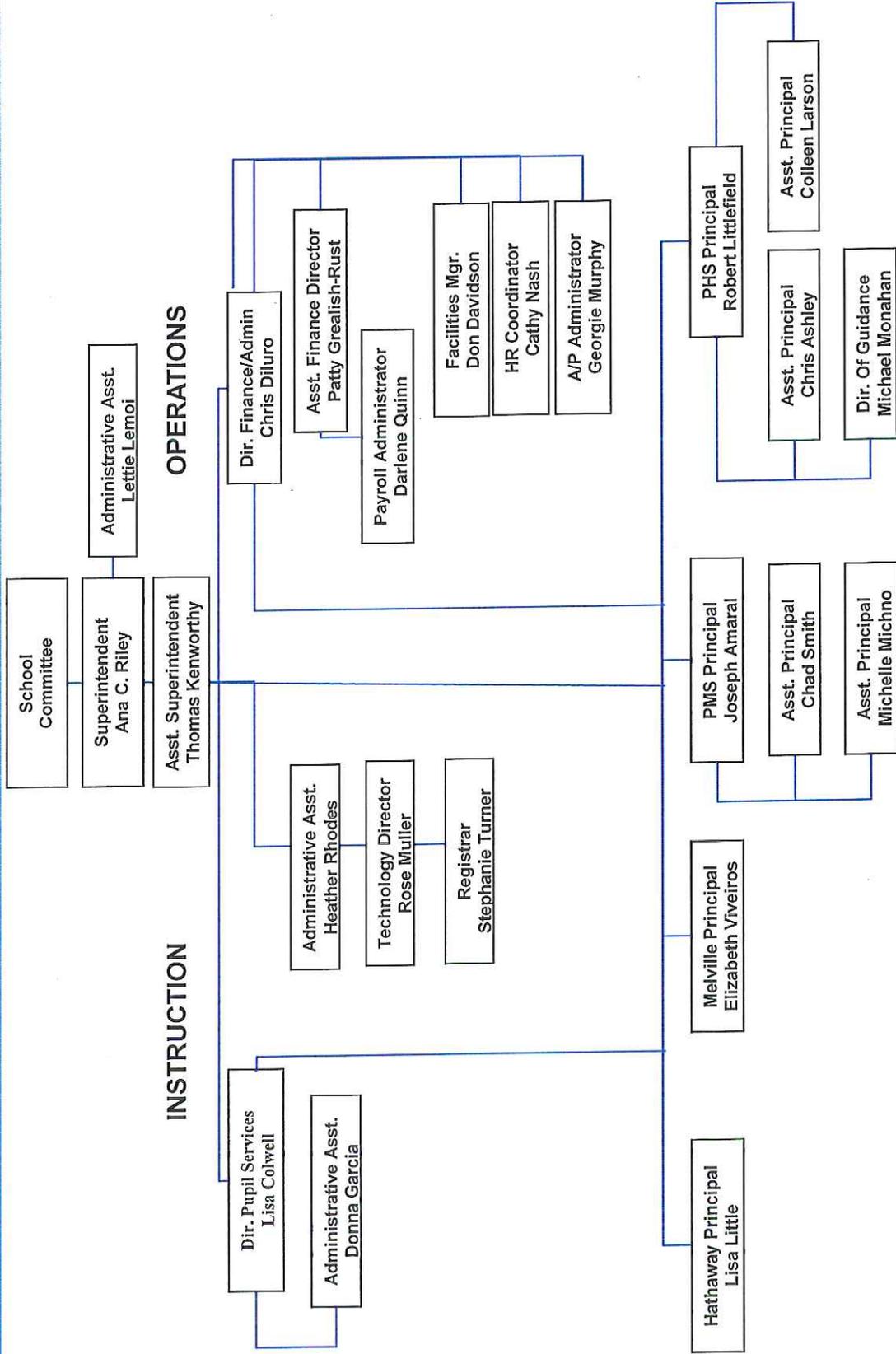
Technology

- Ensure adequate infrastructure to meet the demands of PARCC
- Fully implement Bring Your Own Device (BYOD) to help meet technology at the High School by 2015.
- Provide training and professional development to staff to increase their knowledge of and comfort with the variety of tools technology has to offer to enhance the educational growth of students
- Implement technology to facilitate communications, increase operation efficiency and realize cost savings
- Support district technology plan

ORG CHART



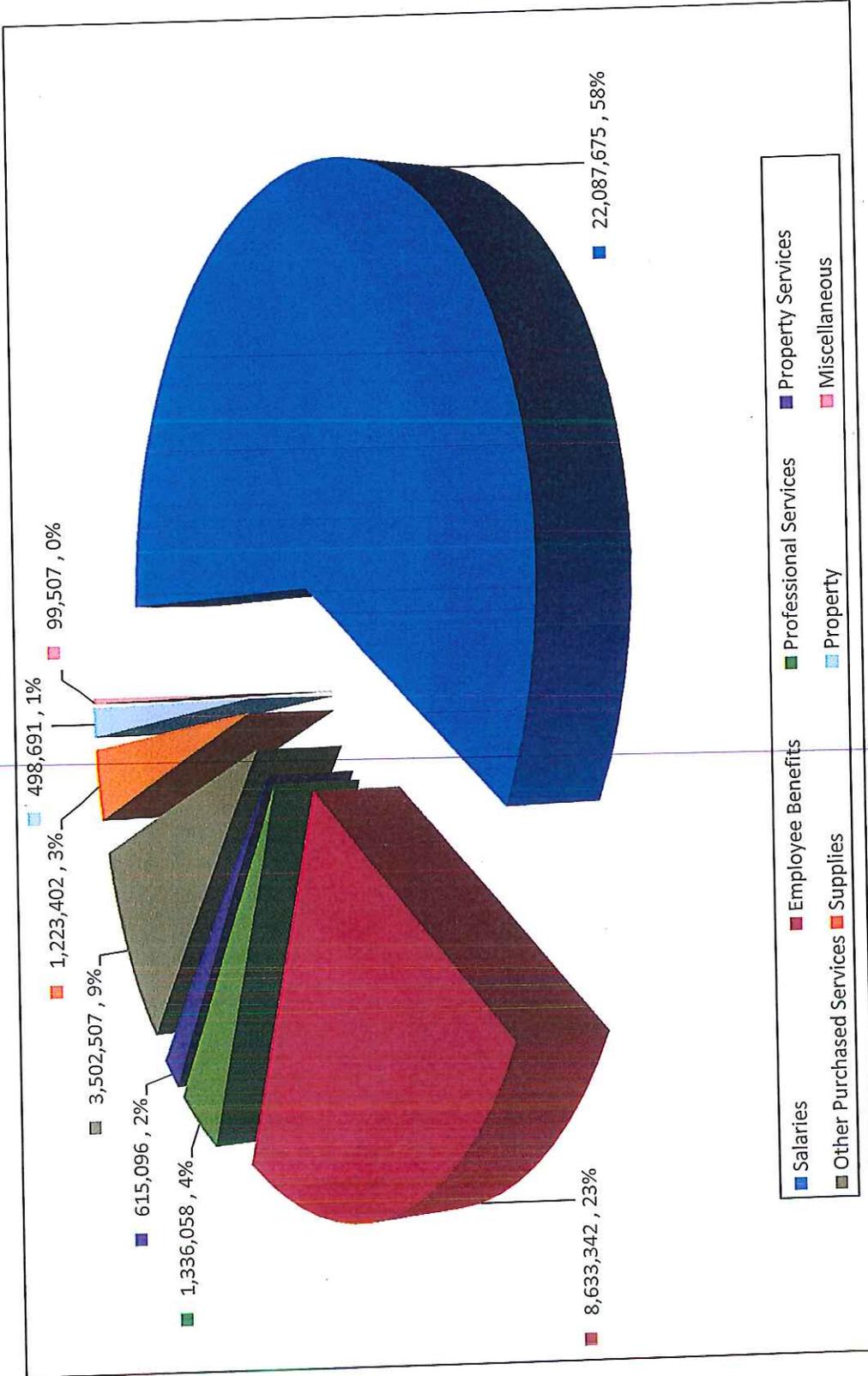
PORTSMOUTH SCHOOL DEPARTMENT - ORGANIZATIONAL CHART
ADMINISTRATION AND SUPERVISION
2015-2016



Confidential and Proprietary Information

OPERATING BUDGET

Portsmouth Public Schools
 FY 16 Proposed Budget by Type



Portsmouth School Department
 FY 2017 Budget - Final Proposal 03/22/16
 Summary

	Approved Budget 2015-2016	Proposed Budget 2016-2017	Proposed Bdgt vs LY Bdgt \$ Change	% Change
Federal Revenue	\$ 130,000	\$ 140,000	\$ 10,000	7.7%
State Aid	\$ 4,815,937	\$ 4,733,548	\$ (82,389)	-1.7%
Local Revenue	\$ 1,474,000	\$ 1,523,164	\$ 49,164	3.3%
Town Appropriation	\$ 30,848,093	\$ 31,599,566	\$ 751,473	2.4%
Total Revenue	\$ 37,268,030	\$ 37,996,278	\$ 728,248	2.0%
Salaries	\$ 21,757,131	\$ 22,087,675	\$ 330,543	1.5%
Employee Benefits	\$ 8,315,758	\$ 8,633,342	\$ 317,584	3.8%
Professional Services	\$ 1,021,661	\$ 1,336,058	\$ 314,397	30.8%
Property Services	\$ 640,950	\$ 615,096	\$ (25,854)	-4.0%
Other Purchased Services	\$ 3,656,221	\$ 3,502,507	\$ (153,714)	-4.2%
Supplies	\$ 1,269,351	\$ 1,223,402	\$ (45,949)	-3.6%
Property	\$ 358,625	\$ 498,691	\$ 140,066	39.1%
Miscellaneous	\$ 243,333	\$ 99,507	\$ (143,827)	-59.1%
Transfer Out	\$ 5,000	\$ -	\$ (5,000)	-100.0%
Total Expenditures	\$ 37,268,030	\$ 37,996,278	\$ 728,247	2.0%
Surplus/Deficit	\$ -	\$ -	\$ -	-

Portsmouth School Department
 FY 2017 Budget - Final Proposal 3/22/16
 Revenue Detail

	Approved Budget 2015-2016	Proposed Budget 2016-2017	Proposed Bdg vs LY Bdg \$ Change	% Change
P.L. 81-874 Impact Aid	\$ 130,000	\$ 140,000	\$ 10,000	7.7%
Total Federal Revenue	\$ 130,000	\$ 140,000	\$ 10,000	7.7%
General Aid- Funding Formula	\$ 4,230,728	\$ 4,040,244	\$ (190,484)	-4.5%
General Aid- High Cost Special Education	\$ 49,026	\$ 166,554	\$ 117,528	239.7%
General Aid- English Language Learner	\$ -	\$ 389	\$ 389	0.0%
Group Home Aid	\$ 536,183	\$ 526,361	\$ (9,822)	-1.8%
Total State Aid	\$ 4,815,937	\$ 4,733,548	\$ (82,389)	-1.7%
Facilities Rental Income (1)	\$ 40,000	\$ -	\$ (40,000)	-100.0%
Miscellaneous Receipts	\$ 2,000	\$ 5,000	\$ 3,000	150.0%
Tuition - Preschool	\$ -	\$ 30,000	\$ 30,000	0.0%
Tuition - Little Compton	\$ 1,107,000	\$ 1,188,164	\$ 81,164	7.3%
Medicaid Reimbursement	\$ 325,000	\$ 300,000	\$ (25,000)	-7.7%
Total Local Revenue	\$ 1,474,000	\$ 1,523,164	\$ 49,164	3.3%
Town Appropriation	\$ 30,848,093	\$ 31,599,566	\$ 751,473	2.4%
Total Revenue	\$ 37,268,030	\$ 37,996,278	\$ 728,248	2.0%

(1) Facilities Rental Income has been redirected to a Special Revenue Fund restricted for Athletic Facilities maintenance as of 7/1/2016.

Portsmouth School Department
 FY 2017 Budget - Final Submission 3/22/16
 Expenditure Detail

Expenditure Description	FINAL	PROPOSED	From FY16 Budget		Change Explanations
	FY 16 BUDGET	FY 17 BUDGET	\$ Change	% Change	
Total Principals	453,413	459,432	6,019	1.33%	
Total Assistant Principals	401,018	401,265	247	0.06%	
Total Directors	691,107	627,866	(63,242)	-9.15%	
Total Superintendent/Assistant Superintendent	285,580	286,661	1,081	0.38%	
Total School committee	7,350	7,350	-	0.00%	
Total Teachers/Substitutes/PD/Coaching	16,709,126	16,694,566	(14,560)	-0.09%	\$30K OT & \$32K Incr in retirement payouts
Total Tech/ESY/OT/Advisors/Other	458,481	523,544	65,063	14.19%	Addition of SPED census clerk position & Melville secretary
Total Clerical/Part Time	978,199	1,030,162	51,963	5.31%	
Total Maintenance/Custodians	838,867	858,795	19,928	2.38%	
Total TAs/Bus Monitors/Attendance/Residency/Safety	933,990	1,198,035	264,045	28.27%	\$234K Incr in daily hrs and # of SPED Aides & \$30K Safety
Total Salaries	21,757,131	22,087,675	330,543	1.52%	
Retirement Cert	2,905,134	2,784,581	(120,553)	-4.15%	Contribution rate of 13.18% in FY17 vs 13.73% in FY16
Retirement non-cert.	563,351	589,391	26,040	4.62%	Actuarial Required Contribution for FY17
401A Plans	100,743	123,209	22,466	22.30%	New non cert EEs move to 401A Plan from Pension
Survivors' Benefits	22,723	22,008	(715)	-3.15%	
FICA	228,868	261,190	32,322	14.12%	
Medicare	316,165	320,271	4,106	1.30%	
Health Care	3,422,935	3,724,027	301,092	8.80%	Assumed 13% premium increase
Health Care Retirees	209,232	216,751	7,519	3.59%	Based on projected number of retirees
Dental Insurance	61,942	96,415	34,473	55.65%	Assumed 5% premium increase
Life Insurance	147,662	155,000	7,338	4.97%	40% premium increase
Workers' Compensation	45,000	35,000	(10,000)	-22.22%	Reduction in projected claims
Unemployment Comp.	16,000	20,500	4,500	28.13%	
Course Reimbursement/Mileage	-	-	-	-	
Total Employee Benefits	8,315,758	8,633,342	317,584	3.82%	
Professional Ed Services	533,760	476,995	(56,765)	-10.63%	reduction in clinical psychologist services
Other Purchased Professional Ed Services	-	24,000	24,000	0.00%	Addition of student assistance counselor costs from PPC
Personal Care Attendants/ Health Services	42,600	96,980	54,380	127.65%	Increase in 2 care attendants based on current student needs
Conferences/Workshops/Training	68,200	125,200	57,000	83.58%	Commitment to professional development
Audit	40,000	40,000	-	0.00%	
Legal	65,000	65,000	-	0.00%	
Other Services	-	193,500	193,500	0.00%	Provision for consulting work & facilities outsourcing
Safety Services	8,000	40,000	40,000	0.00%	Shared cost of SRO with Town
Police and Fire Details	2,000	7,096	(904)	-11.30%	
Health Services/Physicians	3,000	3,000	1,000	50.00%	
Health Services/Dental	3,000	3,000	-	0.00%	
Medicaid Claims provider	-	13,000	13,000	0.00%	Processor fee not budgeted in LY

Expenditure Description	FINAL	PROPOSED	From FY16 Budget		Change Explanations
	FY 16 BUDGET	FY 17 BUDGET	\$ Change	% Change	
Athletic Officials	49,033	53,970	4,937	10.07%	
Contracted Nursing Services	81,120	88,156	7,036	8.67%	Assistive Technology for students with IEPs - Misc Exp LY
Other Technological Services	39,478	51,211	11,733	29.72%	
Testing	32,171	38,800	6,629	20.61%	Science kits now budgeted in Textbooks
Other Charges	25,000	-	(25,000)	-100.00%	Non accreditation year
Accreditation	22,000	3,500	(18,500)	-84.09%	
Postage/Meter	10,300	12,650	2,350	22.82%	
Total Professional Services	1,021,661	1,336,058	314,397	30.77%	
Rubbish Disposal Services	34,980	38,256	3,276	9.37%	
Snow Plowing Services	40,000	40,000	-	0.00%	
Grounds Maintenance	75,886	79,680	3,794	5.00%	
Pest Control Services	5,100	5,100	-	0.00%	
M/Repairs and PI School Found.	335,550	313,550	(22,000)	-6.56%	
Water	42,080	37,342	(4,738)	-11.26%	
Telephones	48,750	40,926	(7,824)	-16.05%	
Sewer/Water Treatments	16,500	18,350	1,850	11.21%	
Equipment Rentals	4,104	4,092	(12)	-0.29%	
Ice Risk Rental and Other Rentals	18,000	19,000	1,000	5.56%	
Alarm and Fire Safety Services	20,000	18,800	(1,200)	-6.00%	
Total Property Services	640,950	615,096	(25,854)	-4.03%	
Transportation	1,950,690	2,155,063	204,373	10.48%	Costs based on new contract
Property and Liability Insurance	157,034	170,000	12,966	8.26%	
Advertising	2,500	3,000	500	20.00%	
Printing	5,200	5,200	-	0.00%	
Tuitions	1,527,797	1,152,244	(375,553)	-24.58%	Reduction in ODP offset by incr NACTC enrollment
Mileage/Travel	13,000	17,000	4,000	30.77%	
Total Other Purchased Services	3,656,221	3,502,507	(153,714)	-4.20%	
School Supplies and Materials	246,900	243,000	(3,900)	-1.58%	
Athletic Supplies and Materials	31,493	36,637	5,144	16.33%	
Natural Gas	301,000	280,000	(21,000)	-6.98%	Lower contract cost and new efficient boilers
Gasoline/Propane	5,500	5,300	(200)	-3.64%	
Fuel	-	-	-	0.00%	
Paint	5,500	5,500	-	0.00%	
Electricity	334,500	305,500	(29,000)	-8.67%	Impact from lighting/efficiency projects
Lumber and Hardware	725	725	-	0.00%	
Custodial Supplies	62,250	62,250	-	0.00%	
Lamps & Lights	11,400	7,800	(3,600)	-31.58%	
Textbooks	131,570	137,300	5,730	4.36%	
Library Books	31,000	31,000	-	0.00%	
Subscriptions and Periodicals	18,013	16,391	(1,622)	-9.01%	

<u>Expenditure Description</u>	FINAL FY 16 BUDGET	PROPOSED FY 17 BUDGET	From FY16 Budget		<u>Change Explanations</u>
			\$ Change	% Change	
Text Books Non Public	5,000	6,000	1,000	20.00%	
WEB BASED SOFTWARE & DBASE-LIBRARY	3,500	5,000	1,500	42.86%	
Technology-Related Supplies	81,000	81,000	-	0.00%	
Total Supplies	1,269,351	1,223,402	(45,949)	-3.62%	
Building Improvements	-	-	-	0.00%	
Equipment	19,850	8,050	(11,800)	-59.45%	Reduction from one time SPED insourcing costs
Furniture and Fixtures	17,613	97,000	79,387	450.73%	Increased need for school furniture and fixtures
Technology Related Hardware	58,000	128,000	70,000	120.69%	Year 2 of financing of IT capital through lease option
Technology Software	263,162	265,641	2,479	0.94%	
Total Property	358,625	498,691	140,066	39.06%	
Professional Organization Fees	36,433	48,397	11,964	32.84%	Increase in dues for girls ice hockey co-op team
Other Dues and Fees	10,200	10,410	210	2.06%	
Claims and Settlements	-	-	-	0.00%	
Other Miscellaneous Expenses	196,700	40,700	(156,000)	-79.31%	Reduction in one time SPED insourcing costs
Total Miscellaneous	243,333	99,507	(143,827)	-59.11%	
Transfer Out	5,000	-	(5,000)	-100.00%	Summer School self funding
Total Transfer Out	5,000	-	(5,000)	-100.00%	
Grand Total Expenditures	37,268,030	37,996,278	728,247	2.0%	

Life Insurance **Proposed Total: \$96,415** **Percent Change: 55.65%**

Life Insurance premiums are rising 40%.

Unemployment Comp. **Proposed Total: \$35,000** **Percent Change: (22.2)%**

Estimated costs based on position eliminations and historical claims experience.

PROFESSIONAL SERVICES **Proposed Total: \$1,336,058** **Percent Change: 30.8%**

Personal Care Attend. **Proposed Total: \$96,980** **Percent Change: (127.6)%**

Increase in the number of 1 to 1 personal care attendants to be contracted through an outside agency in support of students with disabilities.

Conferences & Workshop **Proposed Total: \$125,200** **Percent Change: 83.6%**

The Conferences & Workshop budget reflects the district's commitment to professional development for teachers, non-certified staff and administrators.

Other Services **Proposed Total: \$193,500** **Percent Change: 100%**

Represents Facilities Management outsourcing costs and other professional service costs such as architectural and engineering services

OTHER PURCHASED SERVICES **Proposed Total: \$3,502,507** **Percent Change: (4.2)%**

Transportation **Proposed Total: \$2,155,063** **Percent Change: 10.5%**

The increase in transportation costs are a result of a new busing contract procured through a competitive bid process.

Tuitions **Proposed Total: \$1,152,244** **Percent Change: (24.6)%**

The reduction in tuition costs is associated with a reduction in the number of special education related out of district placement.

SUPPLIES **Proposed Total: \$1,223,402** **Percent Change: (3.6)%**

Natural Gas **Proposed Total: \$280,000** **Percent Change: (7.0)%**

Natural Gas costs will decrease due to lower natural gas contract costs and new, energy efficient boilers at all schools.

Electricity **Proposed Total: \$305,500** **Percent Change: (8.7)%**

Electricity costs will decrease due to planned lighting efficiency projects.

PROPERTY	Proposed Total: \$498,691	Percent Change:	39.1%
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Furniture & Fixtures	Proposed Total: \$97,000	Percent Change:	450%
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The increase reflects a needed investment in school furniture and fixtures that has not been addressed in recent operating budgets.

Tech Related Hardware	Proposed Total: \$128,000	Percent Change:	120%
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The Tech Related Hardware budget represents year one and year two of lease payments for the acquisition of technology equipment under the five year technology capital improvement plan. This expenditure replaces the annual request for technology capital.

MISCELLANEOUS	Proposed Total: \$99,507	Percent Change:	(59.1)%
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Other Misc Expenses	Proposed Total: \$40,700	Percent Change:	(79.3)%
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Represents a reduction in one-time Special Education insourcing expenses.

Portsmouth School Department
 FY 2017 Budget
 Expenditure Budget Walkforward

Proposed Expenditure Budget - Version 1 - 2/9/16

	Prior	Revised	Change
1 Transportation	2,202,356	2,204,147	1,791
2 Other Services	63,500	53,500	(10,000)
Net Change			(8,209)
			<u>38,222,058</u>

Statewide transportation adjusted by CPIU of .7%
 The Autism Project expenses will be paid through IDEA funds

Proposed Expenditure Budget - Version 2 - 2/23/16

	Prior	Revised	Change
1 Salaries	22,242,136	22,113,381	(128,755)
2 Retirement Cert	2,799,135	2,786,033	(13,102)
3 401A Plans	120,447	123,209	2,762
4 Survivors' Benefits	22,190	22,008	(182)
5 FICA	259,996	261,996	2,000
6 Medicare	322,511	320,644	(1,867)
7 Health Care	3,791,815	3,755,886	(35,929)
8 Dental Insurance	238,020	227,073	(10,947)
9 Life Insurance	93,125	92,590	(535)
10 Course Reimbursement/Mileage	16,000	20,500	4,500
11 Other Services	93,500	233,500	140,000
12 Testing	32,500	38,800	6,300
13 Transportation	2,204,147	2,155,063	(49,084)
14 Tuitions	922,438	872,438	(50,000)
15 Technology Software	280,179	265,641	(14,538)
Current Change			(149,378)
Total Change			<u>(157,587)</u>
			<u>38,064,471</u>

Headcount changes/cost updates
 Adj. related to salary changes
 Assumption updates
 Assumption updates
 Adj. related to salary changes
 Include add'l admin mileage
 Facilities outsourcing
 Include PSAT costs
 Refinement of trans. estimates
 Assumption updates
 Remove Mclass subscription

Proposed Expenditure Budget - Version 3 - 3/8/16

	Prior	Revised	Change
1 Salaries	22,113,381	22,087,675	(25,706)
2 Retirement Cert	2,786,033	2,784,581	(1,453)
3 FICA	261,996	261,190	(806)
4 Medicare	320,644	320,271	(373)
5 Health Care	3,755,886	3,724,027	(31,859)
6 Health Care Retirees	275,000	285,000	10,000
7 Dental Insurance	227,073	216,751	(10,322)
8 Life Insurance	92,590	96,415	3,825
9 M/Repairs & PI School Foundation	333,550	313,550	(20,000)
10 School Supplies and Materials	242,500	243,000	500
11 Technology Related Hardware	120,000	128,000	8,000
Current Change			(68,193)
Total Change			<u>(225,780)</u>
			<u>37,996,278</u>

Headcount changes/updates
 Adj. related to salary changes
 Adj. related to salary changes
 Adj. related to salary changes
 Reduced enrollment by 2 family plans
 Updated to reflect anticipated retirements
 Updated premium increase assumption from 10% to 5%
 Assumption updates
 Reduction in PI Education Foundation support
 Increased Kindergarten supplies
 Updated for IT Capital lease quote

Proposed Expenditure Budget - Version 4 - 3/22/15

STAFF/ SALARIES

ENROLLMENT

Portsmouth Public Schools - Historical and Projected Student Enrollment

School Year	Type	# of Students				Year Over Year Change			
		PK - 3	4 - 8	9 - 12	Total	PK - 3	4 - 8	9 - 12	Total
FY19	Projection	659	852	846	2,357	3	(15)	(2)	(14)
FY18	Projection	656	867	848	2,371	4	(21)	(41)	(58)
FY17	Projection	652	888	889	2,429	(8)	(32)	(12)	(52)
FY16	Actual	660	920	901	2,481	5	(43)	(44)	(82)
FY15	Actual	655	963	945	2,563	(39)	(9)	(38)	(86)
FY14	Actual	694	972	983	2,649	4	(11)	(3)	(10)
FY13	Actual	690	983	986	2,659				

STAFFING

FY 2017 Budget
Staffing Summary
General Fund

Full Time Positions

	FY 15 FTE	FY 16 FTE	FY 17 FTE	Change
Administrators	15.75	17.00	16.00	(1.00)
Clerical	21.00	24.00	25.00	1.00
Custodial	16.00	16.00	16.00	-
Maintenance	3.00	3.00	3.00	-
Teachers	212.90	217.05	213.25	(3.80)
IT	5.00	5.00	5.00	-
Teacher Aides	37.40	34.60	35.00	0.40
Total:	311.05	316.65	313.25	(3.40)

Part Time Positions

	FY 15	FY 16	FY 17	Change
Part Time Clerical	5.00	5.00	2.00	(3.00)
Teacher Assistants	11.00	10.00	10.00	-
Bus Monitors	25.00	25.00	25.00	-
Total:	41.00	40.00	37.00	(3.00)

FULL TIME POSITIONS

FY 2017 Budget

Full Time Positions by Title (Excluding Teachers)

<u>TITLE</u>	<u>LOCATION</u>	<u>FTE</u>	<u>FY 17 SALARY</u>
ALP Aide	PHS	1.00	20,846
Assistant Finance Director	Admin	1.00	76,129
Assistant Principal	PMS	1.00	94,775
Assistant Principal	PMS	1.00	99,726
Assistant Principal	PHS	1.00	101,164
Assistant Principal	PHS	1.00	105,600
Assistant Superintendent	Admin	1.00	128,520
Assistant to the A. Supe	Admin	1.00	53,500
Assistant to the Superintendent	Admin	1.00	57,212
Athletic Director	Admin	1.00	65,455
Census Clerk	Admin	1.00	39,780
Clerical	Hathaway	1.00	34,883
Clerical	Hathaway	1.00	34,883
Clerical	Melville	1.00	36,468
Clerical	Melville	1.00	31,000
Clerical	PHS	1.00	38,054
Clerical	PHS	1.00	34,883
Clerical	PHS	1.00	35,975
Clerical	PHS	1.00	38,054
Clerical	PHS	1.00	34,883
Clerical	PHS	1.00	57,247
Clerical	PMS	1.00	31,478
Clerical	PMS	1.00	43,578
Clerical	PMS	1.00	33,297
Clerical	PMS	1.00	34,883
Clerical	PMS	1.00	36,468
Clerical A/P	Admin	1.00	49,981
Clerical Athletics	Admin	1.00	40,591
Clerical HR	Admin	1.00	50,681
Clerical Payroll	Admin	1.00	49,981
Clerical Receptionist	Admin	1.00	39,739
Clerical Special Education	Admin	1.00	48,420
Custodian	Hathaway	1.00	44,468
Custodian	Hathaway	1.00	44,468
Custodian	Melville	1.00	45,368
Custodian	Melville	1.00	44,468
Custodian	PHS	1.00	41,405
Custodian	PHS	1.00	41,405
Custodian	PHS	1.00	41,405
Custodian	PHS	1.00	41,405
Custodian	PHS	1.00	41,405
Custodian	PHS	1.00	41,405
Custodian	PHS	1.00	44,468
Custodian	PHS	1.00	50,078
Custodian	PMS	1.00	42,872
Custodian	PMS	1.00	42,605
Custodian	PMS	1.00	44,468
Custodian	PMS	1.00	41,405
Custodian	PMS	1.00	49,378
Director of Finance & Admin	Admin	1.00	131,988
Director of Student Services	PHS	1.00	109,682
Director Pupil Personel Services	Admin	1.00	123,861
Maintenance	Admin	1.00	57,068
Maintenance	Admin	1.00	50,578

FULL TIME POSITIONS

<u>TITLE</u>	<u>LOCATION</u>	<u>FTE</u>	<u>FY 17 SALARY</u>
Maintenance	Admin	1.00	50,078
Network Administrator	Admin	1.00	80,362
Principal	Hathaway	1.00	104,347
Principal	Melville	1.00	106,121
Principal	PMS	1.00	121,137
Principal	PHS	1.00	127,827
Special Education Aide	Hathaway	1.00	25,171
Special Education Aide	Hathaway	1.00	25,171
Special Education Aide	Hathaway	1.00	25,871
Special Education Aide	Hathaway	1.00	25,171
Special Education Aide	Hathaway	1.00	25,171
Special Education Aide	Melville	1.00	25,171
Special Education Aide	Melville	1.00	23,373
Special Education Aide	Melville	1.00	23,373
Special Education Aide	Melville	1.00	25,171
Special Education Aide	Melville	1.00	21,575
Special Education Aide	Melville	1.00	24,044
Special Education Aide	Melville	1.00	25,171
Special Education Aide	Melville	1.00	24,044
Special Education Aide	Melville	1.00	20,609
Special Education Aide	PHS	1.00	23,373
Special Education Aide	PHS	1.00	23,373
Special Education Aide	PHS	1.00	25,171
Special Education Aide	PHS	1.00	24,073
Special Education Aide	PHS	1.00	25,171
Special Education Aide	PHS	1.00	24,044
Special Education Aide	PHS	1.00	24,044
Special Education Aide	PHS	1.00	23,373
Special Education Aide	PHS	1.00	25,171
Special Education Aide	PHS	1.00	25,171
Special Education Aide	PMS	1.00	24,073
Special Education Aide	PMS	1.00	25,171
Special Education Aide	PMS	1.00	23,373
Special Education Aide	PMS	1.00	23,373
Special Education Aide	PMS	1.00	25,171
Special Education Aide	PMS	1.00	23,373
Special Education Aide	PMS	1.00	25,171
Special Education Aide	PMS	1.00	23,373
Special Education Aide	PMS	1.00	25,171
Special Education Aide	PMS	1.00	23,373
Special Education Aide	PMS	1.00	25,171
Special Education Aide	PMS	1.00	23,373
Superintendent	Admin	1.00	158,141
Technology Director	Admin	1.00	110,000
Technology Specialist	Admin	1.00	61,890
Technology Specialist	Admin	1.00	39,639
Technology Specialist	Admin	1.00	40,339
Technology Specialist	Admin	1.00	39,639
		<u>100.00</u>	<u>4,740,735</u>

Note: Teaching positions have been excluded due to collective bargaining considerations. A supplemental schedule that will include teaching positions will be issued when a new collective bargaining agreement that covers fiscal 2017 is signed.

BENEFITS

Portsmouth School Department
 FY17 Budget
 Benefits Summary

	Social Sec. 6.20%	Medicare 1.45%	Certified Pension	Certified 401A	Survivor Benefits	Non Cert Pension	Non Cert 401A	Life Insurance	Total
Central Administrators		11,514	104,662	20,646	672			3,181	140,675
Building Administrators		14,071	127,896	25,230	864			5,193	173,254
Technology Department	16,235.95	3,797				51,858	7,427	1,338	80,656
Clerical	62,419.23	14,598				199,370	44,166	6,690	327,244
Custodial	43,466.44	10,166				138,834	29,466	4,282	226,214
Maintenance	9,778.83	2,287				31,234	4,732	803	48,834
Special Education Aides	52,627.75	12,308			20,472	168,095	37,417	9,366	279,814
Teachers		230,286	2,093,220	412,926				65,562	2,822,467
Total Full Time Staff	184,528	299,027	2,325,778	458,803	22,008	589,391	123,209	96,415	4,099,158

Total Other Staff (Bus Monitors, Coaches, Subs, etc.)

	76,661	21,245	-	-	-	-	-	-	97,906
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Subtotal

	261,190	320,271	2,325,778	458,803	22,008	589,391	123,209	96,415	4,197,064
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Health - Actives

3,724,027

Dental - Actives

216,751

Retiree Health

285,000

Worker's Compensation

155,000

Unemployment Compensation

35,000

Course/Mileage Reimbursement

20,500

Total Benefits

8,633,342

PROFESSIONAL SERVICES

PROFESSION SERVICES

										ACCOUNT NAME		FY 15 BUDGET	FY 15 EXPENDED	FY 16 BUDGET	FY 17 PROPOSED BUDGET
1	10000000	24907	232	20	2125	53203	0000	OCCUPATIONAL THERAPISTS ESY				-	-	-	4,000
1	10000000	99999	232	20	2125	53203	0000	OCCUPATIONAL THERAPIST				6,289	7,854	165,000	165,000
1	10000000	08146	232	20	2141	53204	0000	CLARK SCHOOL FOR THE DEAF				11,430	5,548	-	8,000
1	10000000	01400	232	20	2121	53205	0000	PSYCHOLOGISTS				6,680	51,126	170,000	150,000
1	10000000	01400	232	20	2135	53207	0000	INTERPRETER SERVICES				-	-	-	500
1	10000000	01400	232	20	2119	53208	0000	ORIENTATION & MOBILITY SERVICES				7,387	4,000	-	9,270
1	10000000	08500	232	20	2119	53208	0000	SHERLOCK CENTER/ORIEN&MOBILITY SPEC				8,050	12,320	23,730	15,171
1	10000000	0000	222	10	0000	53210	0000	PROF SVC/PER ARTS ADMIN				-	-	2,700	-
1	10000000	03104	222	10	0000	53210	0000	PROF SVCS/PERF ARTS HATH				1,000	1,000	1,000	1,000
1	10000000	03111	222	10	0000	53210	0000	PROF SVC/PERF ARTS MEL				965	1,000	1,000	1,000
1	10000000	04112	222	10	0000	53210	0000	PROF SVC/PERF ARTS PMS				848	1,000	1,000	1,054
1	10000000	05106	222	10	0000	53210	0000	PROF SVC/PERF ARTS PHS				3,924	2,000	2,000	2,000
1	10000000	24907	232	20	2124	53211	0000	PHYSICAL THERAPIST ESY				-	-	-	2,000
1	10000000	99999	232	20	2124	53211	0000	PHYSICAL THERAPIST SERVICES				-	-	84,000	84,000
1	10000000	01400	232	20	2136	53213	0000	EVALUATION SERVICES				-	-	12,000	12,000
1	10000000	05106	222	10	0000	53214	0000	CONSULTING/MENTORING				-	5,200	-	-
1	10000000	08480	214	10	0000	53216	0000	TUTORING - GREAT PLACE TO LEARN				-	-	15,000	2,000
1	10000000	08480	214	20	2101	53216	0000	GREAT PLACE TO LEARN-TUTORING SRVCS				47,536	32,640	36,330	20,000
1	10000000	00001	321	10	2500	53220	0000	Other Purchased Education Services				2,092,422	1,525,770	-	24,000
1	10000000	08231	232	20	2101	53224	0000	LOOKING UPWARDS - PERSONAL CARE ATTD				49,626	85,484	10,000	55,000
1	10000000	08484	232	20	2128	53224	0000	CREATIVE OPTIONS/PERSONAL CARE				29,015	18,605	-	8,000
1	10000000	99999	222	20	2131	53301	0000	PD & TRAINING-SPED				3,678	2,000	-	-
1	10000000	00001	511	10	2500	53303	0000	CONFERENCE/WORKSHOP-ADMINISTRATORS				5,388	19,000	12,000	-
1	10000000	01100	531	10	2500	53303	0000	CONF. & WORKSHOP-SUPERINTENDENT				5,797	-	15,000	27,000
1	10000000	01102	521	10	2500	53303	0000	CONF. & WORKSHOP-ASST. SUPERINTENDENT				-	-	-	40,000
1	10000000	02400	332	10	2500	53303	0000	CONF. & WORKSHOPS-IT				-	-	-	3,500
1	10000000	02902	321	10	2500	53303	0000	CONF/WORKSHOP-MAINTENANCE				99	1,500	1,200	1,200
1	10000000	03104	222	10	0000	53303	0000	CONFERENCE/WORKSHOP-HATHAWAY				3,223	5,000	8,500	7,500
1	10000000	03111	222	10	0000	53303	0000	CONFERENCE/WORKSHOP-MELVILLE				4,407	5,000	8,500	7,500
1	10000000	04112	222	10	0000	53303	0000	CONFERENCE/WORKSHOP-PMS				5,928	9,000	10,000	15,000
1	10000000	05106	222	10	0000	53303	0000	CONFERENCE/WORKSHOP-PHS				3,853	13,000	13,000	18,500
1	10000000	99999	222	20	2131	53303	0000	CONFERENCE/WORKSHOP-SPECIAL ED				-	-	-	5,000
1	10000000	02100	332	00	2500	53401	0000	AUDIT				58,925	58,240	40,000	40,000
1	10000000	01109	532	00	2500	53402	0000	LEGAL				49,932	80,000	40,000	40,000

PROFESSIONAL SERVICES

				ACCOUNT NAME		FY 15 BUDGET	FY 15 EXPENDED	FY 16 BUDGET	FY 17 PROPOSED BUDGET			
1	10000000	99999	532	20	2130	53402	0000	LEGAL - SPEC. ED.	-	-	25,000	25,000
1	10000000	05106	213	10	2200	53403	0000	PHYSICAL THERAPY- ATHLETICS	4,192	6,120	32,600	33,980
1	10000000	01405	231	20	2131	53406	0000	OTHER SERVICE - SPECIAL ED	-	-	-	3,500
1	10000000	02100	332	00	2500	53406	0000	OTHER SERVICES	126,509	58,000	-	230,000
1	10000000	35903	213	90	2200	53410	0000	POLICE & FIRE DETAILS - PHS	6,350	7,840	8,000	7,096
1	10000000	02000	216	10	2500	53411	0000	SCHOOL PHYSICIAN SRVCS.	2,000	2,000	2,000	3,000
1	10000000	02000	216	10	2500	53412	0000	SCHOOL DENTIST	3,000	2,000	3,000	3,000
1	10000000	01400	231	20	2131	53414	0000	MEDICAID CLAIMS PROVIDER	13,377	-	-	13,000
1	10000000	04112	213	90	2200	53416	0000	OFFICIALS/REFEREES - PMS	1,026	2,160	5,500	6,820
1	10000000	05106	213	90	2200	53416	0000	OFFICIALS/REFEREES - PHS	32,575	27,840	43,533	47,150
1	10000000	11804	216	20	2101	53417	0000	MAXIM/BAYADA-CONTRACTED NURSES	-	-	-	44,940
1	10000000	11804	216	20	2140	53417	0000	BAYADA NURSES	69,194	85,000	81,120	43,216
1	10000000	02100	332	10	2500	53502	0000	PROF SVC/TECH - ADMIN	5,939	5,939	5,940	5,940
1	10000000	03104	121	10	0000	53502	0000	PROF SVC/TECH - HATH	5,376	5,939	5,939	5,939
1	10000000	03111	121	10	0000	53502	0000	PROF SVC/TECH - MELV	5,376	5,939	5,939	5,939
1	10000000	04112	121	10	0000	53502	0000	PROF SVC/TECH - PMS	10,275	11,878	11,878	10,244
1	10000000	05106	121	10	0000	53502	0000	PROF SVC/TECH - PHS	9,782	11,878	9,782	8,149
1	10000000	99999	231	20	2101	53502	0000	PROF SVC/TECH - SPEC. ED	-	-	20,000	15,000
1	10000000	05106	241	10	0000	53503	0000	TESTING SYSTEM-WIDE	50,694	35,000	32,170	38,800
1	10000000	02100	222	10	0000	53701	0000	OTHER CHARGES - EBEC MEMBERSHIP FEES	16,091	15,000	15,000	-
1	10000000	02100	332	10	2500	53701	0000	OTHER SERVICES - PAYROLL	-	30,000	10,000	-
1	10000000	05106	221	10	2800	53703	0000	ACCREDITATION REVIEW	3,511	3,000	22,000	3,500
1	10000000	00001	531	10	2500	53705	0000	POSTAGE, ADMINISTRATION	5,078	13,200	-	-
1	10000000	02100	332	10	0000	53705	0000	SHIPPING & POSTAGE - ADMIN	-	-	5,000	5,500
1	10000000	03104	512	10	0000	53705	0000	SHIPPING & POSTAGE - HATHAWAY	304	600	600	600
1	10000000	03111	512	10	0000	53705	0000	SHIPPING & POSTAGE - MELVILLE	400	600	600	600
1	10000000	04112	512	10	0000	53705	0000	SHIPPING & POSTAGE - PMS	2,536	500	1,750	1,750
1	10000000	05106	512	10	0000	53705	0000	SHIPPING & POSTAGE - PHS	1,447	2,350	2,350	2,000
1	10000000	00001	231	20	2131	53706	0000	CATERING - PUPIL SERVICES	78	-	-	1,000
1	10000000	00001	312	10	2500	53706	0000	CATERING-ADMIN	3,130	751	-	1,200
						TOTAL		2,784,640	2,279,821	1,021,661	1,336,058	

PROPERTY SERVICES

PROPERTY SERVICES

										ACCOUNT NAME	FY 15 BUDGET	FY 15 EXPENDED	FY 16 BUDGET	FY 17 PROPOSED BUDGET
1	10000000	00001	321	10	2500	54201	0000	RUBBISH DISPOSAL-ADMIN		1,500	1,396	1,605	1,605	
1	10000000	03104	321	10	2500	54201	0000	RUBBISH DISPOSAL - HATHAWAY		4,000	5,583	4,915	5,583	
1	10000000	03111	321	10	2500	54201	0000	RUBBISH DISPOSAL - MELVILLE		3,000	5,568	5,060	5,568	
1	10000000	04112	321	10	2500	54201	0000	RUBBISH DISPOSAL - PMS		8,500	10,573	8,560	10,500	
1	10000000	05106	321	10	2500	54201	0000	RUBBISH DISPOSAL - PHS		16,500	16,118	14,840	15,000	
1	10000000	00001	321	10	2500	54202	0000	SNOW PLOWING SERVICES - ADMINISTRATION		3,500	4,444	3,500	3,500	
1	10000000	03104	321	10	2500	54202	0000	SNOW PLOWING SERVICES - HATHAWAY		8,500	12,644	8,500	8,500	
1	10000000	03111	321	10	2500	54202	0000	SNOW PLOWING SERVICES - MELVILLE		8,000	17,867	8,000	8,000	
1	10000000	04112	321	10	2500	54202	0000	SNOW PLOWING SERVICES - PMS		10,000	21,474	10,000	10,000	
1	10000000	05106	321	10	2500	54202	0000	SNOW PLOWING SERVICES - PHS		10,000	36,090	10,000	10,000	
1	10000000	00001	321	10	2500	54204	0000	GROUNDSKEEPING SERVICES - ADMINISTRATION		500	162	500	-	
1	10000000	03104	321	10	2500	54204	0000	GROUNDSKEEPING SERVICES - HATHAWAY		9,000	7,368	7,588	8,000	
1	10000000	03111	321	10	2500	54204	0000	GROUNDSKEEPING SERVICES - MELV		7,000	31,235	3,795	4,000	
1	10000000	04112	321	10	2500	54204	0000	GROUNDSKEEPING SERVICES - PMS		15,000	18,419	18,972	19,680	
1	10000000	05106	321	10	2500	54204	0000	GROUNDSKEEPING SERVICES - PHS		40,500	44,205	45,031	48,000	
1	10000000	00001	321	10	2500	54205	0000	RODENT & PEST CONTROL SERVICES - ADM		500	-	200	200	
1	10000000	03104	321	10	2500	54205	0000	RODENT&PEST CTRL SRVCS-HATH		750	905	750	750	
1	10000000	03111	321	10	2500	54205	0000	RODENT & PEST CTRL SRVCS-MELV		750	1,220	750	750	
1	10000000	04112	321	10	2500	54205	0000	RODENT&PEST CTRL SRVCS-PMS		1,600	181	1,600	1,600	
1	10000000	05106	321	10	2500	54205	0000	RODENT & PEST CTRL SRVCS - PHS		2,500	2,950	1,800	1,800	
1	10000000	03901	321	10	2500	54310	0000	PI SCHOOL FOUNDATION		61,250	39,945	45,000	25,000	
1	10000000	05106	122	10	1400	54311	0000	MAINT/REPAIRS-EQUIP-INDUSTRIAL ARTS		500	358	500	500	
1	10000000	05106	122	10	1700	54311	0000	MAINT & REPAIR - EQUIP - SCIENCE		1,000	-	1,000	1,000	
1	10000000	05106	321	20	2101	54311	0000	MAINT & REPAIR - COMPUTERS - RESOURCE		-	-	2,000	2,000	
1	10000000	05106	213	90	2200	54311	0000	EQUIP REPAIR ATHLETICS		6,000	6,000	6,500	7,000	
1	10000000	05106	321	10	2500	54311	0000	EQUIPMENT REPAIRS-PHS		-	-	350	350	
1	10000000	00001	321	10	2500	54312	0000	MAINT & REPAIRS-GENERAL-ADMIN		5,000	2,263	5,000	5,000	
1	10000000	03104	321	10	2500	54312	0000	MAINT & REPAIRS-GENERAL-HATH		14,595	9,922	15,000	15,000	
1	10000000	03111	321	10	2500	54312	0000	MAINT & REPAIRS - GENERAL - MELVILLE		14,500	16,141	15,000	15,000	
1	10000000	04112	321	10	2500	54312	0000	MAINT & REPAIRS - GENERAL - PMS		35,000	41,119	35,000	35,000	
1	10000000	05106	321	10	2500	54312	0000	MAINT & REPAIRS - GENERAL - PHS		43,809	76,784	44,000	44,000	
1	10000000	00000	311	10	2500	54313	0000	VEHICLE REPAIRS		3,000	1,919	3,000	3,000	
1	10000000	00001	321	10	2500	54313	0000	VEHICLE REGISTRATION (NON-STUDENT TRANS. V		100	17	100	100	
1	10000000	00001	321	10	2500	54320	0000	MAINT & REPAIRS - TECHNOLOGY		4,144	3,651	4,144	4,144	

* UCOA STRINGS SUBJECT TO REFINEMENT

PROPERTY SERVICES

										ACCOUNT NAME	FY 15 BUDGET	FY 15 EXPENDED	FY 16 BUDGET	FY 17 PROPOSED BUDGET	
1	10000000	01405	321	20	2131	54320	0000	MAINT. & REP TECH REL HRDWR				-	-	-	5,000
1	10000000	03104	321	10	2500	54320	0000	MAINT & REPAIRS - TECHNOLOGY RELATED HARD				7,231	3,778	8,231	8,231
1	10000000	03111	321	10	2500	54320	0000	MAINT & REPAIRS - TECHNOLOGY RELATED HARD				5,252	4,321	6,252	6,252
1	10000000	04112	321	10	2500	54320	0000	MAINT & REPAIRS - TECHNOLOGY RELATED HARD				11,442	14,142	15,931	16,931
1	10000000	05106	321	10	2500	54320	0000	MAINT & REPAIRS - TECHNOLOGY RELATED HARD				15,931	12,346	11,442	12,442
1	10000000	00001	321	10	2500	54321	0000	MAINT. & REPAIR - ELECTRICAL - ADMIN				250	361	250	250
1	10000000	03104	321	10	2500	54321	0000	MAINT&REPAIR-ELECTRICAL-HATH				2,500	1,432	3,000	2,100
1	10000000	03111	321	10	2500	54321	0000	MAINT & REPAIR - ELECTRICAL - MELVILLE				2,500	3,336	4,000	3,400
1	10000000	04112	321	10	2500	54321	0000	MAINT & REPAIR - ELECTRICAL - PMS				7,000	6,368	7,000	6,800
1	10000000	05106	321	10	2500	54321	0000	MAINT & REPAIR - ELECTRICAL - PHS				10,396	26,472	8,300	10,000
1	10000000	00001	321	10	2500	54322	0000	HVAC - ADMIN				2,000	2,364	2,000	2,000
1	10000000	03104	321	10	2500	54322	0000	HVAC - HATHAWAY				12,500	14,936	12,500	9,500
1	10000000	03111	321	10	2500	54322	0000	HVAC - MELVILLE				10,000	7,763	10,000	8,000
1	10000000	04112	321	10	2500	54322	0000	HVAC - PMS				22,000	30,842	22,000	19,500
1	10000000	05106	321	10	2500	54322	0000	HVAC - PHS				24,000	30,479	24,000	22,000
1	10000000	03104	321	10	2500	54323	0000	MAINT&REPAIR-GLASS-HATH				150	-	-	-
1	10000000	04112	321	10	2500	54323	0000	MAINT&REPAIR-GLASS-PMS				175	-	175	175
1	10000000	05106	321	10	2500	54323	0000	MAINT & REPAIR - GLASS - PHS				175	1,004	175	175
1	10000000	00001	321	10	2500	54324	0000	MAINT. & REPAIR-PLUMBING-ADMIN				500	727	500	500
1	10000000	03104	321	10	2500	54324	0000	MAINT&REPAIR-PLUMBING-HATH				3,000	1,257	4,600	4,600
1	10000000	03111	321	10	2500	54324	0000	MAINT & REPAIR - PLUMBING - MELVILLE				3,000	2,166	2,800	2,800
1	10000000	04112	321	10	2500	54324	0000	MAINT&REPAIR - PLUMBING - PMS				6,000	4,929	4,500	4,500
1	10000000	05106	321	10	2500	54324	0000	MAINT & REPAIR - PLUMBING - PHS				7,400	13,022	7,500	7,500
1	10000000	03104	321	10	2500	54325	0000	MAINT&REPAIR-VANDALISM-HATH				1,500	130	800	800
1	10000000	03111	321	10	2500	54325	0000	MAINT & REPAIR - VANDALISM - MELVILLE				250	158	250	250
1	10000000	04112	321	10	2500	54325	0000	MAINT & REPAIR - VANDALISM - PMS				500	478	250	250
1	10000000	05106	321	10	2500	54325	0000	MAINT & REPAIR - VANDALISM - PHS				2,200	334	2,500	2,500
1	10000000	00001	321	10	2500	54402	0000	WATER-ADMIN				325	647	357	357
1	10000000	03104	321	10	2500	54402	0000	WATER-HATHAWAY				3,700	7,709	4,070	4,070
1	10000000	03111	321	10	2500	54402	0000	WATER-MELVILLE				3,650	5,882	4,015	4,015
1	10000000	04112	321	10	2500	54402	0000	WATER-PMS				12,636	9,504	13,900	13,900
1	10000000	05106	321	10	2500	54402	0000	WATER-PHS				24,738	14,505	19,738	15,000
1	10000000	00001	321	10	2500	54403	0000	TELEPHONES/COMMUNICATION ADMINISTRATIO				28,328	30,658	48,750	40,926
1	10000000	03104	321	10	2500	54403	0000	TELEPHONES/COMMUNICATION HATHAWAY				3,297	4,150	-	-

PROPERTY SERVICES

										ACCOUNT NAME	FY 15 BUDGET	FY 15 EXPENDED	FY 16 BUDGET	FY 17 PROPOSED BUDGET
1	10000000	03111	321	10	2500	54403	0000	TELEPHONES/COMMUNICATION MELVILLE	3,320	3,782	-	-		
1	10000000	04112	321	10	2500	54403	0000	TELEPHONES/COMMUNICATION PMS	5,957	8,013	-	-		
1	10000000	05106	321	10	2500	54403	0000	TELEPHONES/COMMUNICATION PHS	7,848	7,853	-	-		
1	10000000	00001	321	10	2500	54405	0000	SEWER/CESSPOOL-ADMIN	500	350	400	350		
1	10000000	03104	321	10	2500	54405	0000	SEWER/CESSPOOL - HATHAWAY	1,200	1,125	800	1,000		
1	10000000	03111	321	10	2500	54405	0000	SEWER/CESSPOOL - MELVILLE	9,000	4,822	800	2,500		
1	10000000	04112	321	10	2500	54405	0000	SEWER/CESSPOOL - PMS	5,000	10,921	8,500	8,500		
1	10000000	05106	321	10	2500	54405	0000	SEWER/CESSPOOL - PHS	5,000	5,690	6,000	6,000		
1	10000000	04112	512	10	0000	54602	0000	EQUIPMENT RENTAL-PMS	552	489	552	540		
1	10000000	05106	512	10	0000	54602	0000	EQUIPMENT RENTAL-PHS	960	2,690	552	552		
1	10000000	05106	214	10	0000	54604	0000	GRADUATION RENTALS - PHS	-	2,670	3,000	3,000		
1	10000000	05106	213	90	2200	54605	0000	ICE RINK RENTAL - PHS	13,000	31,556	18,000	19,000		
1	10000000	00001	313	10	2500	54902	0000	ALARM & FIRE SAFETY SRVCS - ADMIN	500	253	500	300		
1	10000000	03104	313	10	2500	54902	0000	ALARM & FIRE SAFETY SRVCS-HATH	3,000	4,042	1,000	1,000		
1	10000000	03111	313	10	2500	54902	0000	ALARM & FIRE SAFETY SRVCS-MELV	3,000	8,939	3,500	3,500		
1	10000000	04112	313	10	2500	54902	0000	ALARM & FIRE SAFETY SERVICES - PMS	6,350	3,384	5,000	4,000		
1	10000000	05106	313	10	2500	54902	0000	ALARM & FIRE SAFETY SERVICES - PHS	7,500	9,346	10,000	10,000		
TOTAL										647,711	798,644	640,950	615,096	

OTHER SERVICES

OTHER PURCHASE SERVICES

										ACCOUNT NAME	FY 15 BUDGET	FY 15 EXPENDED	FY 16 BUDGET	FY 17 PROPOSED BUDGET
1	10000000	05106	122	10	0000	55111	0000	55111	0000	TRANSP.-FIELD TRIPS-PHS	1,000	897	500	5,200
1	10000000	04112	122	10	0000	55111	0000	55111	0000	TRANSP.-FIELD TRIPS-PMS	2,000	2,000	2,000	2,475
1	10000000	24907	311	20	2142	55111	0000	55111	0000	TRANSPORTATION SPED ESY	-	-	47,240	48,433
1	10000000	05106	213	90	2200	55111	0000	55111	0000	TRANSPORTATION, ATHLETICS-PHS	65,000	73,778	88,500	89,280
1	10000000	04112	213	90	2200	55111	0000	55111	0000	TRANSPORTATION, ATHLETICS-PMS	6,000	11,956	11,700	17,050
1	10000000	04112	213	90	2300	55111	0000	55111	0000	TRANSPORTATION, BAND - PMS	1,000	586	750	825
1	10000000	05106	213	90	2311	55111	0000	55111	0000	TRANSPORTATION, MARCHING BAND - PHS	9,000	9,000	9,000	12,000
1	10000000	05106	213	90	2325	55111	0000	55111	0000	TRANSPORTATION, MOCK TRIAL-PHS	800	718	1,500	1,500
1	10000000	04112	213	90	2325	55111	0000	55111	0000	TRANSPORTATION, MOCK TRIAL-PMS	500	758	500	550
1	10000000	04112	311	10	2500	55111	0000	55111	0000	TRANSPORTATION, PMS LATE RUNS	7,975	9,625	-	10,472
1	10000000	05106	311	10	2500	55111	0000	55111	0000	TRANSPORTATION, PRUDENCE	45,000	52,587	45,000	2,000
1	10000000	99999	311	10	2500	55111	0000	55111	0000	TRANSPORTATION, REGULAR	1,197,751	1,207,776	1,211,812	1,361,057
1	10000000	99999	311	20	2142	55111	0000	55111	0000	TRANSPORTATION, SPEC. ED	279,843	296,741	511,938	580,412
1	10000000	07210	431	30	2500	55111	0000	55111	0000	TRANSPORTATION, VOCATIONAL EDUCATION	20,250	39,201	20,250	23,810
1	10000000	99999	321	10	2500	55201	0000	55201	0000	LIABILITY INS.	142,275	149,556	157,034	170,000
1	10000000	00000	0000	332	10	2500	0000	55401	0000	ADVERTISING	5,000	2,385	2,500	2,500
1	10000000	00000	00000	332	20	2500	0000	55401	0000	ADVERTISING COSTS	-	-	-	500
1	10000000	03104	122	10	0000	55501	0000	55501	0000	PRINTING - HATHAWAY	-	-	300	300
1	10000000	03111	122	10	0000	55501	0000	55501	0000	PRINTING - MELVILLE	300	113	300	300
1	10000000	04112	122	10	0000	55501	0000	55501	0000	PRINTING - PMS	1,500	1,481	1,500	1,500
1	10000000	05106	122	10	0000	55501	0000	55501	0000	PRINTING - PHS	1,500	288	600	600
1	10000000	00001	122	10	0000	55501	0000	55501	0000	PRINTING - ADMINISTRATION	4,700	2,574	2,500	2,500
1	10000000	07190	431	10	1420	55610	0000	55610	0000	MIDDLETOWN SCHOOL DEPT.-ROBOTICS	-	-	-	500
1	10000000	07420	431	10	0000	55610	0000	55610	0000	THE MET - TUITION	84,000	94,720	104,192	86,674
1	10000000	07260	431	30	1400	55610	0000	55610	0000	TUITION VOC ED-PAWTUCKET	13,500	26,196	13,500	12,382
1	10000000	07210	431	30	1400	55610	0000	55610	0000	TUITIONS VOC.ED. HIGH	40,000	49,176	83,000	180,250
1	10000000	08111	431	20	2101	55630	0000	55630	0000	SPECIAL ED. TUITIONS	2,162,004	2,310,915	1,327,105	872,438
1	10000000	10580	431	30	1400	55660	0000	55660	0000	BEACON CHARTER SCHOOL	-	5,591	-	-
1	10000000	99999	332	20	2500	55803	0000	55803	0000	TRAVEL - SPEC. ED.	-	-	3,000	-
1	10000000	01101	321	10	2500	55809	0000	55809	0000	MILEAGE REIMB./ASST SUPERINTENDENT	1,500	3,086	-	-
1	10000000	99999	321	10	2500	55809	0000	55809	0000	MILEAGE REIMBURSEMENT	1,500	5,665	3,000	10,000
1	10000000	02100	232	20	2129	55809	0000	55809	0000	EMPLOYEE TRAVEL- CERTIFIED	-	530	-	-
1	10000000	99999	321	10	2500	55810	0000	55810	0000	EMPLOYEE TRAVEL - ADMINISTRATORS	7,000	22,086	7,000	7,000
										TOTAL	4,100,898	4,379,984	3,656,221	3,502,507

* UCOA STRINGS SUBJECT TO REFINEMENT

SUPPLIES

										ACCOUNT NAME	FY 15 BUDGET	FY 15 EXPENDED	FY 16 BUDGET	FY 17 PROPOSED BUDGET
1	10000000	00000	0000	311	10	2500	56101	0000		GEN SUPP & MATER - BUS MONITORS	-	334	-	500
1	10000000	02100	0000	332	10	2500	56101	0000		GEN SUPP & MATER - OFFICE ADMINISTRATION	73,190	38,001	20,000	20,000
1	10000000	03104	0000	512	10	0000	56101	0000		GEN SUPP & MATER - OFFICE - HATHAWAY	10,000	9,798	15,000	15,000
1	10000000	03104	0000	122	10	0001	56101	0000		GEN SUPP & MATER - KINDERGARTEN - HATHAWAY	3,000	2,247	1,500	2,000
1	10000000	03104	0000	122	10	0011	56101	0000		GEN SUPP & MATER-MATH	1,300	775	1,300	1,300
1	10000000	03104	0000	122	10	0012	56101	0000		GEN SUPP & MATER - SCIENCE - HATHAWAY	2,000	1,277	1,000	1,000
1	10000000	03104	0000	122	10	0200	56101	0000		GEN SUPP & MATER - ART - HATHAWAY	1,000	895	1,000	1,000
1	10000000	03104	0000	122	10	0800	56101	0000		GEN SUPPLIES&MATERIALS-GUIDANCE-HATH	500	280	500	500
1	10000000	03104	0000	122	10	1200	56101	0000		GEN SUPP & MATER-PE/HEALTH	3,000	2,879	3,500	3,700
1	10000000	03104	0000	122	10	1600	56101	0000		GEN SUPP & MATER - MUSIC - HATHAWAY	600	532	600	600
1	10000000	03104	0000	122	20	2122	56101	0000		GEN SUPP & MATER - SPEECH - HATHAWAY	100	133	100	-
1	10000000	03104	0000	122	10	2400	56101	0000		GEN SUPP & MATER-READING	3,600	3,374	3,000	3,000
1	10000000	03104	0000	122	10	2600	56101	0000		GEN SUPP & MATER - LIBRARY - HATHAWAY	250	246	250	250
1	10000000	03104	0000	122	10	2601	56101	0000		GEN SUPP&MATER-AUDIO VISUAL-HATH	1,500	1,341	1,500	1,500
1	10000000	03111	0000	512	10	0000	56101	0000		GEN SUPP&MATER-OFFICE-MELVILLE	8,000	9,155	10,300	11,000
1	10000000	03111	0000	122	10	0001	56101	0000		GEN SUPP & MATER - K-MELV	2,500	1,861	2,000	2,000
1	10000000	03111	0000	122	10	0002	56101	0000		GEN SUPP & MATER-PRE-K-MELV	1,500	1,708	-	1,000
1	10000000	03111	0000	122	10	0011	56101	0000		GEN SUPP & MATER-MATH	1,000	-	500	1,000
1	10000000	03111	0000	122	10	0012	56101	0000		GEN SUPP & MATER - SCIENCE - MELVILLE	1,500	-	500	500
1	10000000	03111	0000	122	10	0200	56101	0000		GEN SUPP & MATER - ART - MELVILLE	1,000	727	1,000	1,000
1	10000000	03111	0000	122	10	0800	56101	0000		GEN SUPP&MATER-GUID-MELV	300	9	300	300
1	10000000	03111	0000	122	10	1200	56101	0000		GEN SUPP & MATER-PE/HEALTH	2,250	2,246	2,500	3,000
1	10000000	03111	0000	122	10	1600	56101	0000		GEN SUPP & MATER - MUSIC - MELVILLE	600	558	600	600
1	10000000	03111	0000	122	20	2122	56101	0000		GEN SUPP & MATER - SPEECH - MELVILLE	200	176	200	-
1	10000000	03111	0000	122	10	2400	56101	0000		GEN SUPP & MATER-READING	2,800	2,758	2,000	2,000
1	10000000	03111	0000	122	10	2600	56101	0000		GEN SUPP & MATER - LIBRARY - MELVILLE	-	-	250	250
1	10000000	03111	0000	122	10	2601	56101	0000		GEN SUPP&MATER-AUDIO VISUAL-MELV	250	245	1,000	1,000
1	10000000	04112	0000	512	10	0000	56101	0000		GEN SUPP & MATER - OFFICE - PMS	17,100	17,106	17,000	17,000
1	10000000	04112	0000	122	10	0000	56101	0000		GEN SUPP & MATER-COMPUTER-PMS	100	100	100	100
1	10000000	04112	0000	122	10	0200	56101	0000		GEN SUPP & MATER - ART - PMS	8,700	8,774	8,700	8,700
1	10000000	04112	0000	122	10	0500	56101	0000		GEN SUPP & MATER - ELA - PMS	2,500	1,536	2,500	2,500
1	10000000	04112	0000	122	10	0700	56101	0000		GEN SUPP & MATER-FOREIGN LANG-PMS	600	600	600	600
1	10000000	04112	0000	122	10	0800	56101	0000		GEN SUPP & MATER-GUIDANCE-PMS	1,500	1,521	1,500	1,500
1	10000000	04112	0000	122	10	1200	56101	0000		GEN SUPP & MATER-PE/HEALTH	4,000	4,000	4,000	4,000
1	10000000	04112	0000	122	10	1300	56101	0000		GEN SUPP & MATER - FAMILY & CONSUMER SCIENCE - PMS	8,000	6,307	4,800	-

		ACCOUNT NAME										FY 15 BUDGET	FY 15 EXPENDED	FY 16 BUDGET	FY 17 PROPOSED BUDGET
1	10000000	04112	122	10	1500	56101	0000	GEN SUPP & MATER - MATH - PMS	4,500	4,521	4,500	4,500	4,500		
1	10000000	04112	122	10	1600	56101	0000	GEN SUPP & MATER - MUSIC - PMS	4,500	3,992	4,500	4,500	4,500		
1	10000000	04112	122	10	1700	56101	0000	GEN SUPP & MATER - SCIENCE - PMS	4,500	31,580	4,500	4,500	4,500		
1	10000000	04112	122	10	1701	56101	0000	GEN SUPP & MATER - CLSRM MARINE SCIENCE (AQUARIUM)-PMS	500	500	500	500	500		
1	10000000	04112	122	10	1900	56101	0000	GEN SUPP & MATER - SOCIAL SCIENCES - PMS	4,500	2,733	3,500	3,500	3,500		
1	10000000	04112	122	20	2101	56101	0000	GEN SUPP & MATER - LD RESOURCES - PMS	700	715	700	700	-		
1	10000000	04112	122	10	2600	56101	0000	GEN SUPP&MATER-LIBRARY-PMS	2,000	2,000	-	-	-		
1	10000000	04112	122	10	2601	56101	0000	GEN SUPP&MATER-AUDIO VISUAL-PMS	13,000	11,789	10,000	10,000	10,000		
1	10000000	05106	512	10	0000	56101	0000	GEN SUPP & MATER - OFFICE - PHS	19,500	17,877	19,000	19,000	19,000		
1	10000000	05106	122	10	0000	56101	0000	GEN SUPP&MATER-SENIOR PROJ-PHS	1,370	575	1,000	1,000	1,000		
1	10000000	05106	122	10	0200	56101	0000	GEN SUPP & MATER - ART - PHS	7,000	6,497	7,000	7,000	7,000		
1	10000000	05106	122	10	0300	56101	0000	GEN SUPP & MATER - BUSINESS - PHS	400	359	400	400	400		
1	10000000	05106	122	10	0500	56101	0000	GEN SUPP & MATER - ELA - PHS	1,500	709	1,100	1,100	1,100		
1	10000000	05106	122	10	0700	56101	0000	GEN SUPP & MATER-FOREIGN LANG-PHS	1,000	902	1,000	1,000	1,000		
1	10000000	05106	122	10	0800	56101	0000	GEN SUPP&MATER-GUIDANCE-PHS	1,000	915	800	800	800		
1	10000000	05106	122	10	1100	56101	0000	GEN SUPP & MATER-HEALTH-PHS	3,000	3,023	500	500	500		
1	10000000	05106	122	10	1200	56101	0000	GEN SUPP & MATER-PE/HEALTH	9,000	8,512	3,500	3,500	3,500		
1	10000000	05106	122	10	1300	56101	0000	GEN SUPP & MATER - F&C SCIENCE - PHS	3,000	1,883	7,500	7,500	7,500		
1	10000000	05106	122	10	1400	56101	0000	GEN SUPP & MATER - INDUSTRIAL ARTS - PHS	1,900	2,047	3,000	3,000	3,000		
1	10000000	05106	122	10	1500	56101	0000	GEN SUPP & MATER-MATH-PHS	3,915	3,220	1,500	1,500	4,500		
1	10000000	05106	122	10	1600	56101	0000	GEN SUPP & MATER - MUSIC - PHS	4,000	4,853	3,900	3,900	3,900		
1	10000000	05106	122	10	1700	56101	0000	GEN SUPP & MATER - SCIENCE - PHS	1,000	-	8,000	8,000	8,000		
1	10000000	05106	122	10	1900	56101	0000	GEN SUPP & MATER - SOCIAL SCIENCES - PHS	800	690	800	800	800		
1	10000000	05106	122	20	2101	56101	0000	GEN SUPP & MATER - LD RESOURCES - PHS	-	1,812	-	-	-		
1	10000000	05106	122	10	2400	56101	0000	GEN SUPP & MATER-READING	1,000	502	1,000	1,000	1,000		
1	10000000	05106	122	10	2600	56101	0000	GEN SUPP&MATER-LIBRARY-PHS	775	761	800	800	800		
1	10000000	05106	122	10	2601	56101	0000	GEN SUPP&MATER-AUDIO VISAL-PHS	1,500	1,328	300	300	1,300		
1	10000000	99999	231	20	2130	56101	0000	GEN SUPP AND MATER - SPEC. ED. - ADMIN	-	4,690	36,000	30,000	30,000		
1	10000000	05106	214	10	0000	56113	0000	GRADUATION SUPPLIES	8,000	4,741	6,500	6,500	6,500		
1	10000000	03104	216	10	2500	56115	0000	MEDICAL SUPPLIES - HATHAWAY	1,000	1,005	1,000	1,000	1,000		
1	10000000	03111	216	10	2500	56115	0000	MEDICAL SUPPLIES - MELVILLE	1,000	238	1,000	1,000	1,000		
1	10000000	04112	216	10	2500	56115	0000	MEDICAL SUPPLIES - PMS	2,000	1,954	2,000	2,000	2,000		
1	10000000	05106	216	10	2500	56115	0000	MEDICAL SUPPLIES - PHS	1,700	1,453	1,500	1,500	1,500		
1	10000000	04112	213	90	2200	56116	0000	GEN SUPP & MATER - ATHLETICS - PMS	1,500	1,976	1,500	1,500	3,500		
1	10000000	05106	213	90	2200	56116	0000	GEN SUPP & MATER - ATHLETICS - PHS	18,500	16,302	29,993	33,137	33,137		

										ACCOUNT NAME	FY 15 BUDGET	FY 15 EXPENDED	FY 16 BUDGET	FY 17 PROPOSED BUDGET
1	10000000	00001	321	10	2500	56201	0000			NATURAL GAS, ADMIN	3,500	2,924	3,000	3,000
1	10000000	03111	321	10	2500	56201	0000			NATURAL GAS HAT	1,000	1,004	28,000	24,000
1	10000000	03111	321	10	2500	56201	0000			NATURAL GAS MELV.	28,000	30,606	55,000	40,000
1	10000000	04112	321	10	2500	56201	0000			NATURAL GAS, MIDDLE	95,000	126,783	95,000	93,000
1	10000000	05106	321	10	2500	56201	0000			NATURAL GAS HIGH	113,500	145,571	120,000	120,000
1	10000000	00001	321	10	2500	56202	0000			VEHICLE FUEL - ADMINISTRATION	4,500	4,285	4,500	4,500
1	10000000	04112	321	10	2500	56204	0000			BOTTLED GAS MIDDLE	1,000	882	1,000	800
1	10000000	03104	321	10	2500	56209	0000			FUEL-HATH	65,000	63,851		
1	10000000	99999	321	10	2500	56214	0000			PAINT	6,500	9,215	5,500	5,500
1	10000000	00001	321	10	2500	56215	0000			ELECTRICITY ADM.	7,500	8,088	7,500	8,000
1	10000000	03104	321	10	2500	56215	0000			ELECTRICITY - HATH	35,000	32,655	35,000	27,000
1	10000000	03111	321	10	2500	56215	0000			ELECTRICITY MELV.	30,000	26,127	30,000	25,500
1	10000000	04112	321	10	2500	56215	0000			ELECTRICITY MIDDLE	135,000	130,908	117,000	117,000
1	10000000	05106	321	10	2500	56215	0000			ELECTRICITY HIGH	145,000	145,051	145,000	128,000
1	10000000	99999	321	10	2500	56216	0000			LUMBER & HARDWARE	725	4,172	725	725
1	10000000	00001	321	10	2500	56219	0000			CUSTODIAL SUPPLIES - ADMIN	250	1,855	250	250
1	10000000	03104	321	10	2500	56219	0000			CUSTODIAL SUPPLIES, HATH	7,000	8,644	7,500	7,500
1	10000000	03111	321	10	2500	56219	0000			CUSTODIAL SUPPLIES, MELV	7,000	11,344	7,500	7,500
1	10000000	04112	321	10	2500	56219	0000			CUSTODIAL SUPPLIES, PMS	22,500	34,369	23,500	23,500
1	10000000	05106	321	10	2500	56219	0000			CUSTODIAL SUPPLIES, PHS	22,500	24,420	23,500	23,500
1	10000000	00001	321	10	2500	56221	0000			LAMPS & LIGHTS-CENTRAL OFFICE	500	91	400	400
1	10000000	03104	321	10	2500	56221	0000			LAMPS & LIGHTS - HATHAWAY	2,500	3,032	2,500	1,200
1	10000000	03111	321	10	2500	56221	0000			LAMPS & LIGHTS - MELVILLE	2,000	3,602	2,500	1,200
1	10000000	04112	321	10	2500	56221	0000			LAMPS & LIGHTS - PMS	3,000	5,865	2,500	2,500
1	10000000	05106	321	10	2500	56221	0000			LAMPS & LIGHTS - PHS	3,500	8,021	3,500	2,500
1	10000000	03104	122	10	0001	56401	0000			TEXTBOOKS - KINDERGARTEN - HATHAWAY	20,000	9,475	10,000	10,000
1	10000000	03104	122	10	0003	56401	0000			TEXTBOOKS, GRADE 1 - HATHAWAY	10,000	9,912	10,000	10,000
1	10000000	03104	122	10	0004	56401	0000			TEXTBOOKS, GRADE 2-HATH	10,000	9,806	10,000	10,000
1	10000000	03104	122	10	0005	56401	0000			TEXTBOOKS, GRADE 3-HATH	10,000	9,825	10,000	10,000
1	10000000	03111	122	10	0001	56401	0000			TEXTBOOKS - KINDERGARTEN - MELVILLE	8,000	9,171	9,000	9,000
1	10000000	03111	122	10	0003	56401	0000			TEXTBOOKS, GRADE 1 - MELV	8,000	9,171	9,000	9,000
1	10000000	03111	122	10	0004	56401	0000			TEXTBOOKS, GRADE 2 - MELV	8,000	9,171	9,000	9,000
1	10000000	03111	122	10	0005	56401	0000			TEXTBOOKS, GRADE 3 - MELV	8,000	7,579	8,000	9,000
1	10000000	04112	122	10	0500	56401	0000			TEXTBOOKS - ELA - PMS	22,000	9,594	8,000	8,000
1	10000000	04112	122	10	0700	56401	0000			TEXTBOOKS - FOREIGN LANGUAGE - PMS	2,000	-	500	500

		ACCOUNT NAME										FY 15 BUDGET	FY 15 EXPENDED	FY 16 BUDGET	FY 17 PROPOSED BUDGET
1	10000000	04112	122	10	1200	56401	0000	TEXTBOOKS - PE/HEALTH - PMS	3,000	1,945	2,000	1,000			
1	10000000	04112	122	10	1415	56401	0000	TEXTBOOK - COMPUTER - PMS	-	13,626	-	-			
1	10000000	04112	122	10	1500	56401	0000	TEXTBOOKS - MATH - PMS	4,000	7,811	8,000	8,000			
1	10000000	04112	122	10	1700	56401	0000	TEXTBOOKS - SCIENCE - PMS	4,000	936	4,000	15,000			
1	10000000	04112	122	10	1900	56401	0000	TEXTBOOKS - SOCIAL STUDIES - PMS	2,000	2,989	3,000	1,000			
1	10000000	05106	122	10	0201	56401	0000	TEXTBOOKS, VISUAL ARTS, PHS	3,000	-	2,500	800			
1	10000000	05106	122	10	0500	56401	0000	TEXTBOOKS - ENGLISH/LA - PHS	7,000	5,851	2,000	3,000			
1	10000000	05106	122	10	0700	56401	0000	TEXTBOOKS - FOREIGN LANGUAGE - PHS	3,000	2,279	1,000	6,000			
1	10000000	05106	122	10	1500	56401	0000	TEXTBOOKS - MATH - PHS	6,000	4,549	9,570	7,000			
1	10000000	05106	122	10	1700	56401	0000	TEXTBOOKS - SCIENCE - PHS	6,000	17,245	10,000	10,000			
1	10000000	05106	122	10	1900	56401	0000	TEXTBOOKS - SOCIAL STUDIES - PHS	6,000	4,715	6,000	1,000			
1	10000000	03104	212	10	2600	56402	0000	LIBRARY BOOKS - HATHAWAY	3,000	3,412	3,000	3,000			
1	10000000	03111	212	10	2600	56402	0000	LIBRARY BOOKS - MELVILLE	3,000	3,269	3,000	3,000			
1	10000000	04112	212	10	2600	56402	0000	LIBRARY BOOKS - PMS	10,000	9,036	10,000	10,000			
1	10000000	05106	212	10	2600	56402	0000	LIBRARY BOOKS - PHS	15,000	14,988	15,000	15,000			
1	10000000	01100	531	10	2500	56404	0000	SUBSCRIP&PERIODICAL-ADMIN	-	2,110	1,000	2,000			
1	10000000	03104	122	10	0001	56404	0000	SUBSCRIP&PERIODICAL-KINDERGARTEN	500	500	500	575			
1	10000000	03104	122	10	0012	56404	0000	SUBSCRIP&PERIODICAL-SOCIAL STUDIES	1,500	1,477	1,500	1,500			
1	10000000	03104	221	10	2600	56404	0000	SUBSCRIP&PERIODICAL-LIBRARY	600	548	700	600			
1	10000000	03111	122	10	0001	56404	0000	SUBSCRIP&PERIODICAL-KINDERGARTEN	700	507	600	600			
1	10000000	03111	122	10	0012	56404	0000	SUBSCRIP&PERIODICAL-SOCIAL STUDIES	1,000	903	1,000	1,100			
1	10000000	03111	212	10	2600	56404	0000	SUBSCRIP&PERIODICAL-LIBRARY	600	548	600	600			
1	10000000	04112	122	10	0500	56404	0000	SUBSCRIP&PERIODICAL-ENGLISH/LA	1,000	1,016	1,300	1,954			
1	10000000	04112	122	10	1500	56404	0000	SUBSCRIP&PERIODICAL-MATH	1,000	273	1,000	344			
1	10000000	04112	122	10	1600	56404	0000	SUBSCRIP&PERIODICAL-MUSIC	1,500	941	315	315			
1	10000000	04112	122	10	1700	56404	0000	SUBSCRIP&PERIODICAL-SOCIAL STUDIES	1,500	1,492	1,500	994			
1	10000000	04112	122	10	1900	56404	0000	SUBSCRIP&PERIODICAL-SCIENCE	2,000	2,000	1,500	459			
1	10000000	04112	221	10	2600	56404	0000	SUBSCRIP&PERIODICAL-LIBRARY	-	294	2,000	500			
1	10000000	05106	122	10	0000	56404	0000	SUBSCRIP&PERIODICAL-GEN ED	700	229	300	300			
1	10000000	05106	211	10	0800	56404	0000	SUBSCRIP&PERIODICAL-GUIDANCE	800	229	-	300			
1	10000000	05106	122	10	1700	56404	0000	SUBSCRIP&PERIODICAL-NAT'L SCIENCES	48	48	48	100			
1	10000000	05106	122	10	1900	56404	0000	SUBSCRIP&PERIODICAL-SOCIAL STUDIES	200	85	150	150			
1	10000000	05106	212	10	2600	56404	0000	SUBSCRIP&PERIODICAL-LIBRARY	4,000	3,806	4,000	4,000			
1	10000000	08902	431	50	10000	56406	0000	NON-PUBIC, TEXTBOOKS	16,000	4,910	5,000	6,000			
1	10000000	04112	212	10	2600	56407	0000	WEB BASED SOFTWARE&DATABASES LIBRARY	-	-	3,500	5,000			

										ACCOUNT NAME		FY 15 BUDGET	FY 15 EXPENDED	FY 16 BUDGET	FY 17 PROPOSED BUDGET
1	10000000	01400	231	20	2102	56501	0000	TECHNOLOGY RELATED SUPPLIES		317	-	10,000	10,000		
1	10000000	99999	121	10	0000	56501	0000	TECH RELATED SUPPLIES-PUPIL		57,447	78,538	57,447	57,447		
1	10000000	99999	332	10	2500	56501	0000	TECH RELATED SUPPLIES		13,236	2,208	13,553	13,553		
										TOTAL	1,321,623	1,380,559	1,269,351	1,223,402	

PROPERTY

										ACCOUNT NAME	FY 15 BUDGET	FY 15 EXPENDED	FY 16 BUDGET	FY 17 PROPOSED BUDGET
1	10000000	00001	512	10	0000	57305	0000	0000	0000	REPAIR/MAINT. OFF EQUIP,ADMIN	6,731	5,358	5,000	500
1	10000000	02100	332	10	2500	57305	0000	0000	0000	EQUIP MECH-MAINT-ADMIN	9,800	9,796	7,250	500
1	10000000	03104	512	10	0000	57305	0000	0000	0000	REPAIR/MAINT. OFF EQUIP,HATH	-	402	1,000	500
1	10000000	03104	313	10	2500	57305	0000	0000	0000	EQUIPMENT/SAFETY - HATHAWAY	-	-	500	500
1	10000000	03111	512	10	0000	57305	0000	0000	0000	REPAIR/MAINT. OFF EQUIP, MELV	-	-	1,000	750
1	10000000	03111	313	10	2500	57305	0000	0000	0000	EQUIPMENT/SAFETY - MELVILLE	-	-	500	500
1	10000000	04112	512	10	0000	57305	0000	0000	0000	REPAIR/MAINT. OFF EQUIP, MIDDLE	-	-	500	500
1	10000000	04112	121	10	1600	57305	0000	0000	0000	MAINT & REPAIR MUSIC EQUIPMENT - PMS	900	2,895	900	2,000
1	10000000	04112	321	10	2500	57305	0000	0000	0000	EQUIPMENT - PMS	-	-	500	500
1	10000000	04112	313	10	2500	57305	0000	0000	0000	EQUIPMENT/SAFETY - PMS	434	1,645	1,000	100
1	10000000	05106	512	10	0000	57305	0000	0000	0000	REPAIR/MAINT. OFF EQUIP, HIGH	-	140	500	500
1	10000000	05106	313	10	2500	57305	0000	0000	0000	EQUIPMENT/SAFETY - PHS	2,135	38,875	1,200	1,200
1	10000000	00001	321	10	2500	57306	0000	0000	0000	FURNITURE & FIXTURES-ADMIN	2,000	44,659	2,000	15,000
1	10000000	01405	321	20	2500	57306	0000	0000	0000	FURNITURE & FIXTURES - SPED	-	-	-	5,000
1	10000000	03104	321	10	2500	57306	0000	0000	0000	FURNITURE & FIXTURES - HATHAWAY	1,100	1,708	1,100	13,500
1	10000000	03111	321	10	2500	57306	0000	0000	0000	FURNITURE & FIXTURES - MELVILLE	1,000	159	1,000	13,500
1	10000000	04112	321	10	2500	57306	0000	0000	0000	FURNITURE & FIXTURES - PMS	7,513	7,460	7,513	25,000
1	10000000	05106	321	10	2500	57306	0000	0000	0000	FURNITURE & FIXTURES - PHS	6,000	2,180	6,000	25,000
1	10000000	02100	332	10	2500	57309	0000	0000	0000	TECHNOLOGY HARDWARE -CAPTIAL EXPENSE	13,020	23,324	58,000	128,000
1	10000000	03104	332	10	2500	57309	0000	0000	0000	TECHNOLOGY HARDWARE - HATHAWAY	13,020	12,780	-	-
1	10000000	03111	332	10	2500	57309	0000	0000	0000	TECHNOLOGY HARDWARE - MELVILLE	13,020	12,420	-	-
1	10000000	04112	332	10	2500	57309	0000	0000	0000	TECHNOLOGY HARDWARE - PMS	64,131	64,131	-	-
1	10000000	05106	332	10	2500	57309	0000	0000	0000	TECHNOLOGY HARDWARE - PHS	(103,191)	140,125	-	-
1	10000000	00001	332	10	2500	57311	0000	0000	0000	TECH SOFTWARE-OFFICE-ADMIN	8,970	7,348	9,599	11,490
1	10000000	03104	121	10	0000	57311	0000	0000	0000	TECH SOFTWARE-PUPIL-HATHAWAY	13,635	13,635	14,590	9,212
1	10000000	03104	512	10	0000	57311	0000	0000	0000	TECH SOFTWARE-SCHOOL OFF-HATH	25,300	27,015	27,071	28,962
1	10000000	03111	121	10	0000	57311	0000	0000	0000	TECH SOFTWARE-PUPIL-MELVILLE	14,080	14,080	15,066	9,688
1	10000000	03111	512	10	0000	57311	0000	0000	0000	TECH SOFTWARE-SCHOOL OFF-MELV	29,857	28,954	31,947	33,838
1	10000000	04112	121	10	0000	57311	0000	0000	0000	TECH SOFTWARE-PUPIL-PMS	8,339	8,847	8,923	10,814
1	10000000	04112	512	10	0000	57311	0000	0000	0000	TECH SOFTWARE-SCHOOL OFF-PMS	56,864	47,897	60,845	62,736
1	10000000	05106	121	10	0000	57311	0000	0000	0000	TECH SOFTWARE-PUPIL-PHS	30,885	30,885	33,048	34,939
1	10000000	05106	512	10	0000	57311	0000	0000	0000	TECH SOFTWARE-SCHOOL OFF-PHS	58,015	48,226	62,073	63,964
TOTAL											283,558	594,945	358,625	498,691

MISCELLANEOUS

MISCELLANEOUS

										ACCOUNT NAME	FY 15 BUDGET	FY 15 EXPENDED	FY 16 BUDGET	FY 17 PROPOSED BUDGET
1	10000000	00000	512	10	0000	58101	0000	PROFESSIONAL ORG FEES - ADMINISTRATION	12,718	13,315	5,000	8,000		
1	10000000	00000	321	10	2500	58101	0000	PROFESSIONAL ORG FEES-MAINT-ADMIN	500	200	1,000	1,000		
1	10000000	04112	122	10	0000	58101	0000	PROF. DUES & FEES-PMS	-	-	-	500		
1	10000000	04112	122	10	0500	58101	0000	PROFESSIONAL ORG FEES - ELA - PMS	172	-	205	144		
1	10000000	04112	122	10	0800	58101	0000	PROFESSIONAL ORG FEES - GUIDANCE - PMS	150	-	150	345		
1	10000000	04112	122	10	1200	58101	0000	PROFESSIONAL ORG FEES - PE&HEALTH - PMS	425	425	450	425		
1	10000000	04112	122	10	1500	58101	0000	PROFESSIONAL ORG FEES - MATH - PMS	305	-	305	240		
1	10000000	04112	122	10	1600	58101	0000	PROFESSIONAL ORG FEES - MUSIC - PMS	130	-	150	150		
1	10000000	04112	122	10	1700	58101	0000	PROFESSIONAL ORG FEES - SCIENCE - PMS	235	175	250	1,735		
1	10000000	04112	122	10	1900	58101	0000	PROFESSIONAL ORG FEES - SOCIAL STUDIES - PMS	180	-	250	500		
1	10000000	05106	122	10	0000	58101	0000	PROF. DUES & FEES-PHS	7,400	13,578	20,573	27,718		
1	10000000	05106	122	10	0700	58101	0000	PROF ORG&FEES-MODERN LANGUAGE	300	185	300	300		
1	10000000	05106	122	10	0800	58101	0000	PROFESSIONAL ORG FEES - GUIDANCE - PHS	5,500	4,520	5,500	5,040		
1	10000000	05106	122	10	1200	58101	0000	PROF ORG FEES - PE&HEALTH - PHS	250	-	250	250		
1	10000000	05106	122	10	1500	58101	0000	PROF ORG FEES-MATH-PHS	300	200	300	300		
1	10000000	05106	122	10	1600	58101	0000	PROF ORG FEES-MUSIC-PHS	685	840	800	800		
1	10000000	05106	122	10	1700	58101	0000	PROF ORG FEES-SCIENCE-PHS	600	509	800	800		
1	10000000	05106	221	10	0300	58102	0000	OTHER DUES & FEES - CURRICULUM DEVELOPMENT	150	-	150	150		
1	10000000	01405	231	20	2130	58102	0000	OTHER DUES AND FEES	-	-	-	-		
1	10000000	02100	332	10	2500	58102	0000	OTHER DUES & FEES - ADMINISTRATION	4,300	3,617	4,000	2,000		
1	10000000	03104	122	10	0000	58102	0000	OTHER DUES & FEES - HATHAWAY	600	585	600	4,000		
1	10000000	03111	122	10	0000	58102	0000	OTHER DUES & FEES - MELVILLE	600	585	600	625		
1	10000000	04112	122	10	0300	58102	0000	OTHER DUES & FEES - PMS	5,000	4,878	5,000	3,085		
1	10000000	05106	122	10	0300	58102	0000	OTHER DUES & FEES - PHS	-	-	-	75		
1	10000000	01100	531	10	2500	58901	0000	SUPERINTENDENT'S OFF-MISC EXPENSES	10,000	1,677	5,000	5,000		
1	10000000	01101	531	10	2500	58901	0000	SCHOOL COMMITTEE - MISCELLANEOUS EXPENSES	32,500	29,525	13,000	15,000		
1	10000000	02100	332	10	2500	58901	0000	MISCELLANEOUS EXPENSES	25,000	(10,574)	173,000	20,000		
1	10000000	03104	512	10	2500	58901	0000	Petty Cash - Hathaway	1,000	1,000	100	100		
1	10000000	03111	512	10	2500	58901	0000	Petty Cash - Melville	1,000	1,000	100	100		
1	10000000	05106	512	10	2500	58901	0000	Petty Cash - PHS	500	258	500	500		
1	10000000	00000	997	00	2500	59101	0000	TRANSFER OUT	-	-	5,000	-		
TOTAL										110,500	66,497	243,333	99,507	

* UCOA STRINGS SUBJECT TO REFINEMENT

ATHLETICS

										ACCOUNT NAME			FY 15 BUDGET	FY 15 EXPENDED	FY 16 BUDGET	FY 17 PROPOSED BUDGET
1	10000000	05106	213	90	2200	51404	4800	PHS ATHLETIC COACHES			113,380	101,444	125,955	131,660		
1	10000000	04112	213	90	2200	51404	4800	PMS ATHLETIC COACHES			11,000	10,200	18,504	20,615		
1	10000000	05106	213	10	2200	53403	0000	PHYSICAL THERAPY- ATHLETICS			-	-	32,600	33,980		
1	10000000	35903	213	90	2200	53410	0000	POLICE & FIRE DETAILS - PHS*			-	-	7,056	5,096		
1	10000000	05106	213	90	2200	53416	0000	OFFICIALS/REFEREES - PHS			27,840	23,575	43,533	47,150		
1	10000000	05106	213	90	2200	54311	0000	EQUIP REPAIR ATHLETICS			6,000	6,000	6,500	7,000		
1	10000000	05106	213	90	2200	54605	0000	ICE RINK RENTAL - PHS			13,000	31,556	18,000	19,000		
1	10000000	05106	213	90	2200	55111	0000	TRANSPORTATION, ATHLETICS-PHS			65,000	72,864	88,500	89,280		
1	10000000	04112	213	90	2200	55111	0000	TRANSPORTATION, ATHLETICS-PMS			6,000	8,971	11,700	17,050		
1	10000000	05106	213	90	2200	56116	0000	GEN SUPP & MATER - ATHLETICS - PHS			18,500	16,302	29,993	33,137		
1	10000000	04112	213	90	2200	56116	0000	GEN SUPP & MATER - ATHLETICS - PMS			1,500	1,976	1,500	2,000		
1	10000000	05106	122	10	0000	58101	0000	PROF. DUES & FEES-PHS			12,708	13,578	20,573	27,718		
1	10000000	04112	122	10	0000	58101	0000	PROF. DUES & FEES-PMS			-	-	-	500		
TOTAL											274,928	286,466	404,414	434,185		

NOTE: This schedule summarizes all Athletic accounts for the purpose of evaluating Athletics as a whole. These accounts are also included in the specific operating section.

ATHLETICS DETAIL

ACCT NAME		SPORT		DESCRIPTION		TOTAL		
ACCT NAME	ACCT NAME	SPORT	DESCRIPTION	COST PER	NUMBER	COST PER	NUMBER	
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Football	Football Head Coach	\$ 5,750.00	1	5,750.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Football	Football 1st Assistant Coach (2)	\$ 3,450.00	2	6,900.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Football	Football 2nd Assistant Coach (2)	\$ 2,875.00	2	5,750.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Football	Football 3rd Assistant Coach (2)	\$ 2,012.50	2	4,025.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Boys Soccer	Boys Soccer Head Coach	\$ 3,680.00	1	3,680.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Girls Soccer	Girls Soccer Assistant Coaches (2)	\$ 2,208.00	2	4,416.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Girls Soccer	Girls Soccer Head Coach	\$ 3,680.00	1	3,680.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Girls Soccer	Girls Soccer Assistant Coaches (2)	\$ 2,208.00	2	4,416.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Girls Soccer	Girls Cross Country Head Coach	\$ 2,300.00	1	2,300.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Girls Soccer	Girls Basketball Head Coach	\$ 3,680.00	1	3,680.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Girls Soccer	Girls Basketball Assistant Coaches	\$ 2,208.00	1	2,208.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Boys Basketball	Boys Basketball Head Coach	\$ 3,680.00	1	3,680.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Boys Basketball	Boys Basketball Assistant Coaches (2)	\$ 2,208.00	2	4,416.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Gymnastics	Gymnastics Head Coach	\$ 3,220.00	1	3,220.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Gymnastics	Gymnastics Assistant Coach	\$ 1,932.00	1	1,932.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Boys Cross Country	Boys Cross Country Head Coach	\$ 2,300.00	1	2,300.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Baseball	Baseball Head Coach	\$ 3,220.00	1	3,220.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Baseball	Baseball Assistant Coaches (2)	\$ 2,220.00	2	4,440.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Golf	Golf Head Coach	\$ 2,300.00	1	2,300.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Softball	Softball Head Coach	\$ 3,220.00	1	3,220.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Softball	Softball Assistant Coach	\$ 1,932.00	2	3,864.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Boys Tennis	Boys Tennis Head Coach	\$ 2,300.00	1	2,300.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Girls Tennis	Girls Tennis Head Coach	\$ 2,300.00	1	2,300.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Girls Tennis	Girls Tennis Head Assistant Coach	\$ 1,932.00	1	1,932.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Boys Outdoor Track	Boys Outdoor Track Head Coach	\$ 3,220.00	1	3,220.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Boys Outdoor Track	Boys Outdoor Track Assistant Coach	\$ 1,932.00	1	1,932.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Girls Outdoor Track	Girls Outdoor Track Head Coach	\$ 3,200.00	1	3,200.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Girls Outdoor Track	Girls Outdoor Track Assistant Coach	\$ 1,932.00	1	1,932.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Cheerleading	Cheerleading Head Coach	\$ 3,680.00	1	3,680.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Cheerleading	Cheerleading Assistant Coach	\$ 1,798.60	1	1,798.60
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Ice Hockey	Ice Hockey Head Coach	\$ 3,220.00	1	3,220.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Ice Hockey	Ice Hockey Assistant Coach	\$ 1,932.00	1	1,932.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Boys Indoor Track	Boys Indoor Track Head Coach	\$ 2,300.00	1	2,300.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Boys Indoor Track	Boys Indoor Track Assistant Coach	\$ 1,932.00	1	1,932.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Girls Indoor Track	Girls Indoor Track Head Coach	\$ 2,300.00	1	2,300.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Girls Indoor Track	Girls Indoor Track Assistant Coach	\$ 1,932.00	1	1,932.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Girls Lacrosse	Girls Lacrosse Head Coach	\$ 2,300.00	1	2,300.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Girls Lacrosse	Girls Lacrosse Assistant Coach	\$ 1,932.00	1	1,932.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Boys Lacrosse	Boys Lacrosse Head Coach	\$ 2,300.00	1	2,300.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Boys Lacrosse	Boys Lacrosse Assistant Coach	\$ 1,932.00	1	1,932.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Swim	Boys & Girls Swim Head Coach	\$ 2,300.00	1	2,300.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Swim	Boys & Girls Swim Assistant Coach	\$ 1,932.00	1	1,932.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Girls Volleyball	Girls Volleyball Head Coach	\$ 2,300.00	1	2,300.00
1_10000000	05106 213 90 2200	51404	4800 PHS ATHLETIC COACHES	Girls Volleyball	Girls Volleyball Head Assistant Coach	\$ 1,932.00	1	1,932.00
1_10000000	04112 213 90 2200	51404	4800 PMS ATHLETIC COACHES	Assistant Athletic Director	Assistant Athletic Director	\$ 2,112.00	1	2,112.00
1_10000000	04112 213 90 2200	51404	4800 PMS ATHLETIC COACHES	Gross Country Coach	Gross Country Coach	\$ 2,112.00	1	2,112.00
1_10000000	04112 213 90 2200	51404	4800 PMS ATHLETIC COACHES	Gross Country Assistant Coach	Gross Country Assistant Coach	\$ 1,045.00	1	1,045.00
1_10000000	04112 213 90 2200	51404	4800 PMS ATHLETIC COACHES	Girls Basketball Coach	Girls Basketball Coach	\$ 2,112.00	1	2,112.00
1_10000000	04112 213 90 2200	51404	4800 PMS ATHLETIC COACHES	Boys Basketball Coach	Boys Basketball Coach	\$ 2,112.00	1	2,112.00
1_10000000	04112 213 90 2200	51404	4800 PMS ATHLETIC COACHES	Track & Field Coach	Track & Field Coach	\$ 1,900.00	1	1,900.00
1_10000000	04112 213 90 2200	51404	4800 PMS ATHLETIC COACHES	Track & Field Assistant Coach	Track & Field Assistant Coach	\$ 880.00	1	880.00
1_10000000	04112 213 90 2200	51404	4800 PMS ATHLETIC COACHES	Boys Soccer Coach	Boys Soccer Coach	\$ 2,112.00	1	2,112.00
1_10000000	04112 213 90 2200	51404	4800 PMS ATHLETIC COACHES	Baseball Coach	Baseball Coach	\$ 2,006.00	1	2,006.00
1_10000000	04112 213 90 2200	51404	4800 PMS ATHLETIC COACHES	Softball Coach	Softball Coach	\$ 2,112.00	1	2,112.00
1_10000000	05106 213 10 2200	53403	0000 PHS ATHLETIC COACHES	Athletic Trainer	*** Athletic Trainer Stipend	\$ 33,980.00	1	33,980.00
1_10000000	35903 213 90 2200	53410	0000 Police/Fire Details	Football	Football	\$ 588.00	7	4,116.00
1_10000000	35903 213 90 2200	53410	0000 Police/Fire Details	Basketball	Boys Basketball	\$ 196.00	3	588.00
1_10000000	35903 213 90 2200	53410	0000 Police/Fire Details	Police Detail - Other Sports	Other	\$ 196.00	2	392.00

ACCT NAME		SPORT		DESCRIPTION		COST PER		NUMBER		TOTAL		
QTY	UNIT	QTY	UNIT	DESCRIPTION	SPORT	DESCRIPTION	COST PER	NUMBER	TOTAL	DESCRIPTION	TOTAL	
1	10000000	05106	213 90	2200	55111	0000	PHS TRANSPORTATION	Softball - JV	Softball	\$ 310.00	5	1,550.00
1	10000000	05106	213 90	2200	55111	0000	PHS TRANSPORTATION	Boys Lacrosse	Boys Lacrosse	\$ 310.00	5	1,550.00
1	10000000	05106	213 90	2200	55111	0000	PHS TRANSPORTATION	Girls Lacrosse	Girls Lacrosse	\$ 310.00	7	2,170.00
1	10000000	05106	213 90	2200	55111	0000	PHS TRANSPORTATION	Boys Outdoor Track	Boys Outdoor Track	\$ 310.00	8	2,480.00
1	10000000	05106	213 90	2200	55111	0000	PHS TRANSPORTATION	Girls Outdoor Track	Girls Outdoor Track	\$ 310.00	11	3,410.00
1	10000000	05106	213 90	2200	55111	0000	PHS TRANSPORTATION	Boys Cross Country	Boys Cross Country	\$ 310.00	11	3,410.00
1	10000000	05106	213 90	2200	55111	0000	PHS TRANSPORTATION	Girls Cross Country	Girls Cross Country	\$ 310.00	6	1,860.00
1	10000000	05106	213 90	2200	55111	0000	PHS TRANSPORTATION	Boys Indoor Track	Boys Indoor Track	\$ 310.00	6	1,860.00
1	10000000	05106	213 90	2200	55111	0000	PHS TRANSPORTATION	Girls Indoor Track	Girls Indoor Track	\$ 310.00	14	4,340.00
1	10000000	05106	213 90	2200	55111	0000	PHS TRANSPORTATION	Cheerleading	Cheerleading	\$ 310.00	9	2,790.00
1	10000000	05106	213 90	2200	55111	0000	PHS TRANSPORTATION	Girls Tennis Varsity & JV	Girls Tennis	\$ 310.00	13	4,030.00
1	10000000	05106	213 90	2200	55111	0000	PHS TRANSPORTATION	Boys Tennis	Boys Tennis	\$ 310.00	8	2,480.00
1	10000000	05106	213 90	2200	55111	0000	PHS TRANSPORTATION	Ice Hockey	Ice Hockey	\$ 310.00	10	3,100.00
1	10000000	05106	213 90	2200	55111	0000	PHS TRANSPORTATION	Boys & Girls Swim	Boys & Girls Swim	\$ 310.00	8	2,480.00
1	10000000	05106	213 90	2200	55111	0000	PHS TRANSPORTATION	Girls Volleyball - Varsity	Girls Volleyball	\$ 310.00	9	2,790.00
1	10000000	05106	213 90	2200	55111	0000	PHS TRANSPORTATION	Girls Volleyball - JV	Girls Volleyball	\$ 310.00	9	2,790.00
1	10000000	04112	213 90	2200	55111	0000	PHS TRANSPORTATION	Wilson GST 1003 Leather Balls	All Sports	\$ 275.00	62	17,050.00
1	10000000	05106	213 90	2200	56116	0000	Supplies	Wilson 1001- P Practice Footballs	Football	\$ 58.25	24	1,398.00
1	10000000	05106	213 90	2200	56116	0000	Supplies	Biolite Tail Pads	Football	\$ 39.45	12	473.40
1	10000000	05106	213 90	2200	56116	0000	Supplies	EPT 1- Extra Point Tee	Football	\$ 2.50	30	75.00
1	10000000	05106	213 90	2200	56116	0000	Supplies	Adams M6301 Mouth Guards w/ Strap (Box of 100)	Football	\$ 4.50	1	4.50
1	10000000	05106	213 90	2200	56116	0000	Supplies	Red Practice Jerseys	Football	\$ 39.00	3	117.00
1	10000000	05106	213 90	2200	56116	0000	Supplies	Helmet Repair kit	Football	\$ 9.85	45	443.25
1	10000000	05106	213 90	2200	56116	0000	Supplies	Towels	Football	\$ 38.13	2	76.26
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Helmets	Football	\$ 2.08	40	83.20
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	adidas Formation Elite sock White-Red Large	Football	\$ 250.00	15	3,750.00
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	adidas Formation Elite sock Royal Large	Soccer	\$ 11.95	25	298.75
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Soccer Sock Solid White Large	Soccer	\$ 11.95	25	298.75
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Soccer Sock Solid Red Large	Soccer	\$ 3.50	25	87.50
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Soccer Sock Solid Red Large	Soccer	\$ 3.50	25	87.50
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Soccer Score books	Soccer	\$ 6.50	4	26.00
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Soccer Nets	Soccer	\$ 100.00	2	200.00
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Scrimmage Vests Red/Yellow/Blue/Green	Soccer	\$ 1.91	24	45.84
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Regista Men's Soccer Jersey University Red/White	Soccer	\$ 23.00	24	552.00
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Regista Men's Soccer Jersey White/University Red	Soccer	\$ 23.00	24	552.00
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Adidas Equipo Short New Navy/White	Soccer	\$ 16.00	24	384.00
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Distance Measuring Wheel - (Metric Units)	Cross Country	\$ 93.50	1	93.50
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Singlets - Mens	Cross Country	\$ 21.00	15	315.00
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Singlets - Womens	Cross Country	\$ 21.00	15	315.00
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Shorts - Mens	Cross Country	\$ 14.00	15	210.00
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Shorts - Womens	Cross Country	\$ 14.00	15	210.00
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Tennis balls - Penn Champ	Tennis	\$ 77.00	12	924.00
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Tennis Net	Tennis	\$ 149.90	2	299.80
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	T-Shirts - color: red w/ 2 color Portsmouth Tennis crossed racquets logo	Tennis	\$ 8.34	25	208.50
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Wilson Evolution Men's basketballs	Basketball	\$ 41.50	8	332.00
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Wilson Evolution Women's basketballs	Basketball	\$ 41.50	8	332.00
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Gatorade 3 Gallon Coolers	Basketball	\$ 57.50	2	115.00
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Gatorade Water Bottles	Basketball	\$ 3.50	6	21.00
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Agility ladders	Basketball	\$ 7.50	6	45.00
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Disc Comes	Basketball	\$ 65.50	2	131.00
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Dribbling Aid Glasses	Basketball	\$ 9.00	24	216.00
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Slip Not Replacement Pads	Basketball	\$ 9.00	12	108.00
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Coaches whistles/lanyards	Basketball	\$ 39.00	2	78.00
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Mark V Basketball Scorebooks	Basketball	\$ 1.50	5	7.50
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Basketball Clipboards	Basketball	\$ 7.50	5	37.50
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Men's Speedline Basketball Shorts - (8 Red & 8 White) Model #6-12-2	Basketball	\$ 15.50	5	77.50
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Helmetts	Basketball	\$ 83.65	15	1,254.75
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES	Socks	Ice Hockey	\$ 50.00	6	300.00
1	10000000	05106	213 90	2200	56116	0000	PHS SUPPLIES		Ice Hockey	\$ 11.00	30	330.00

ACCT NAME		SPORT		DESCRIPTION		TOTAL							
QTY	UNIT PRICE	QTY	UNIT PRICE	QTY	UNIT PRICE	QTY	UNIT PRICE						
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Practice Jerseys	Ice Hockey	24	15.00	360.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Gym Chalk (cases)	Gymnastics	8	10.00	80.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Uniform Leotards	Gymnastics	15	50.00	750.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Baseball Scorebook	Baseball	3	3.95	11.85
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Varsity Game Baseballs - Diamond NFHS (Model D1-Pro-NFHS)	Baseball	10	49.95	499.50
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	JV/Freshmen Game Baseballs - Diamond NFHS (Model D1-NFHS)	Baseball	10	44.95	449.50
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Scrimmage/Non-League Baseballs - Pro Nine NFHS (Model Pro Nine NF)	Baseball	8	37.95	303.60
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Practice / BP Baseballs (Model Pro Nine CBP)	Baseball	21	33.95	712.95
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Team Hats Pro-Flex (Varsity, JV, & Freshmen) - Pacific Headwear (Mod)	Baseball	60	11.50	690.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Team Socks - Red (Varsity, JV, & Freshmen) - VKM (Model VKMAG001)	Baseball	60	3.95	237.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Team Belts Blue (Varsity, JV, & Freshmen) - VKM (Model VKMBBB)	Baseball	30	3.95	118.50
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Team Equipment Bags - Easton A163 818	Baseball	3	23.95	71.85
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Team Ball Bags - Easton A163 140	Baseball	3	20.95	62.85
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Batting Helmets w/ custom "P" Decals - Easton A168003NY	Baseball	18	18.75	337.50
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Indoor Softballs (regulation wait)	Softball	3	46.50	139.50
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Softball Score Books	Softball	30	23.85	715.50
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Varsity Game Softballs - Pro Nine NFHS (Model 47 12)	Softball	2	3.95	7.90
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Team Visor Pro Flex - w/ "P" embroidered	Softball	40	52.95	2118.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Team Socks - Red	Softball	40	3.95	158.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Goalie Helmet - with integrated throat guard (Women's Lax)	Lacrosse	1	140.00	140.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Goalie Pants	Lacrosse	2	55.00	110.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Goalie Shin Guards	Lacrosse	1	27.00	27.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Replacement Nets	Lacrosse	2	80.00	160.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Scorebooks (2 Men's Lacrosse Scorebooks)	Lacrosse	2	6.50	13.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Scorebooks (2 Women's Lacrosse Scorebooks)	Lacrosse	2	6.50	13.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Yellow Lacrosse balls	Lacrosse	1	189.00	189.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	White Lacrosse balls	Lacrosse	1	189.00	189.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Golf Balls - dozen	Golf	16	28.00	448.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Golf Shirts	Golf	12	35.00	420.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Golf Gloves	Golf	24	10.00	240.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Indoor 20lbs. Weight	Track	1	295.00	295.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Indoor 25lbs. Weight Throw	Track	1	305.00	305.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Official's Helper - Field event Markers set of 4	Track	1	33.95	33.95
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Multi-Purpose Stopwatches	Track	5	25.00	125.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Athletic Tape	Other	10	41.00	410.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Band-aids	Other	25	3.25	81.25
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Gauze Pads 3 x 3in - Item #83083	Other	2	1.67	3.34
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Gauze Pads 2 x 2in - Item #82082	Other	2	0.83	1.66
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Skin Lube (2.75 tubes) - Item #120201	Other	5	2.10	10.50
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Second Skin - Item #SOS1200	Other	1	13.25	13.25
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Tongue Depressors - Item #202065	Other	8	3.88	31.04
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Ace Bandages - Item #1040EA	Other	4	4.16	16.64
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Tuff Skin Spray - Item #200901	Other	5	3.93	19.65
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Instant Ice Packs - Item #4299.1COL1EA	Other	10	0.45	4.50
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Heel & Lace Pad Roll - Item #5814-2551K	Other	10	6.05	60.50
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	First Aid Kit	Other	2	15.60	31.20
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Stretch Tape	Other	4	14.24	56.96
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Uniforms for Athletic Teams (Plus Swim & Volleyball Supplies)	All Sports	2	33.80	67.60
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	First aid kits, ice packs/sports equipment, cones, etc	All Sports	1	2,000.00	2,000.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Cheerleading Meet Entry Fees	Cheerleading	7	100.00	700.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Golf Range Fees (Annual)	Golf	1	700.00	700.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Golf Tournament Entry Fees	Golf	4	100.00	400.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	RI Interscholastic League Dues (Annual)	Other	1	7,278.00	7,278.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	RI Interscholastic League Dues Assignors Fee	Other	1	2,500.00	2,500.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	RI Track & Field Dues (Annual)	Other	1	1,940.00	1,940.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Athletic Director Dues (Annual)	Other	1	150.00	150.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	Miscellaneous (Annual)	Other	1	500.00	500.00
1	10000000	05106	213	90	2200	56116	0000	PHS SUPPLIES	***Event-Scheduling Program (Annual)	Other	1	300.00	300.00

ATHLETICS DETAIL

ACCT NAME		SPORT		DESCRIPTION		COST PER		NUMBER		TOTAL		
1	10000000	05106	122	10	0000	58101	0000	Dues	***Family ID Registration Software (Annual)	Other	1	750.00
1	10000000	05106	122	10	0000	58101	0000	Dues	Track Invitational Entry Fees	Track	5	500.00
1	10000000	05106	122	10	0000	58101	0000	Dues	Girls Ice Hockey - Co-op Fees	Girls Ice Hockey	10	12,000.00
1	10000000	05106	122	10	0000	58101	0000	Dues - PHS	Assignor Fees for officials	Basketball, Baseball, Soccer, Softball	1	27,718.00
1	10000000	04112	122	10	0000	58101	0000	Dues - PMS			TOTAL	432,253.28

SPECIAL ED.



TO: Ana C. Riley, Superintendent of Schools
FROM: Lisa Colwell, Director of Pupil Personnel Services
DATE: January 11, 2016
RE: FY 17 Budget

Please find the attached FY 17 budget on behalf of the Pupil Personnel Services Office. The Pupil Personnel Services Office is responsible for the development and supervision of support services for students in Portsmouth that includes special education and Section 504. My office oversees all special education teachers, teacher assistants, and related service personnel as well as managing the enrollments and budget of students placed in outside educational settings. The enclosed proposed budget is the best representation of the needs for our department for the upcoming fiscal year focusing in major areas as Staffing, Purchased Services, out of district tuitions and programmatic needs.

As we enter our second fiscal year as an independent special education program, fiscal efficiencies in the area of out of district tuitions are presented for the FY 17 budget. Tuitions for students who receive their education outside of the district is always ever changing, however my office has put forth great efforts to ensure that student learning needs are met appropriately while recognizing the fiscal implications that an out of district tuition presents. Projections for the FY17 appear to be lower than previous years, however, some of the unknown factors continue to be educational costs that are shared with the RI Department of Children Youth and Families and new students who may move into our district.

As we look toward the future and the new fiscal year, the enclosed budget offers a variety of proposals that include the need to maintain existing services, programs or staff, the introduction of a new classroom at PMS for students with moderate special education needs who require a smaller classroom setting at the intermediate grades, a 1.0 FTE elementary coordinator for special education, continuation of clinical psychological support for our specialized programs for students with social emotional learning needs and a .5 FTE increase in the position of census clerk in the Pupil Personnel Services Office. Some of the requests in this proposed budget are required to meet the educational needs of students and others have been recommended as a result of an analysis of current need. Both are important as we continue to work to improving teaching and learning for all students and develop our district special education program.

Finally as we come to the completion of first year of Portsmouth's independent special education program and in a time of competing financial priorities, data demonstrates that the Portsmouth School Committee's decision to divest from the Newport County Regional Special Education Program has been a worthwhile investment on behalf of Portsmouth students and taxpayers. I hope that the enclosed will be helpful in offering a comprehensive overview of the Pupil Personnel Services Office's needs for the upcoming fiscal year. I look forward to talking more about our department's needs during the budget deliberation process.

CAPITAL PLAN

FY17 Portsmouth Public Schools Capital Budget Request

Facilities:

FY17 Facilities Capital Budget Request: \$646,139

The Portsmouth School Department is tasked with maintaining four schools, including related grounds, athletic and recreational facilities, and an administration building. The Facilities Department consists of a Facilities Director, 16 Custodians and 3 Maintenance workers.

Traditionally, the School Department has requested capital funds from the Town for major facility repairs and maintenance. These capital funds have varied year to year and, if provided, have been incremental to the School Department's operating budget.

During 2014, the School Department contracted with an Architectural and Engineering firm (RGB) to conduct a full facilities review for the purposes of assessing the condition of its facilities and preparing a 5 Year Facilities Capital Improvement Plan. RGB issued its report in November 2014 and presented its finding to the Portsmouth School Committee. The report contained approximately \$19 million of recommended repairs and maintenance related to school facilities. Recognizing that the Town and its residents have limited financial resources, the School Department prepared a 5 Year Facilities Capital Improvement Plan (FY16-20) based on the RGB report, prioritizing life safety issues and immediate repair needs. The Five Year Capital Improvement Plan contains a total of \$4,422,573 worth of improvements.

On March 15, 2016 the School Department submitted Stage II of its Necessity of School Construction application to the RIDE School Building Authority (SBA). The Stage II application included the School Department 5 Year Facilities Capital Plan as approved in concept by the Town Council at its February 22, 2016 meeting. Approval of the Stage II application by the Council on Elementary and Secondary Education will qualify the Town to receive 35% Housing Reimbursement on the costs of each project included in the 5 Year Facilities Capital Plan. Approval is expected in mid-May 2016.

Year 1 (FY2016) of the 5 Year Facilities Capital Plan was fully funded by the Town (\$471,696 of capital) and School Department (\$1,502,848 of fund surplus) on a combined basis. FY2017 represents year 2 of the plan, and as such, the School Department's FY17 budget includes \$646,139 of requested Facilities Capital to be provided by the Town of Portsmouth. Please note that, pending the expected approval from the state, the Town would receive Housing Aid Reimbursement of \$226,148 related to this capital budget request. The 5 Year Facilities Capital Plan is attached for your information.

Technology:

FY17 Technology Capital Budget Request: \$0 *No Capital Request*

The Portsmouth School District maintains a Technology Department consisting of a Technology Director, Network Manager, and four Technology Specialists. This team is responsible for maintaining over 2,000 devices, the department's network, teaching and learning software, administrative software, state data reporting requirements, copiers and other related technology infrastructure. Technology today is integrated into the educational experience and is an integral part of the 21st Century Classroom for both students and teachers.

The Department has prepared a 5 Year Technology Capital Improvement Plan, approved by the Portsmouth School Committee, which includes refreshing existing equipment, upgrading the network and the roll out of a 1 to 1 device initiative for middle school students. The total cost of the 5 Year Technology Capital Improvement Plan is \$1,835,437.

Portsmouth Public School 5 Year Technology Capital Improvement Plan						
Category	FY17	FY18	FY19	FY20	FY21	Total
Network Infrastructure	\$52,900	\$14,000	\$136,000	\$61,000	\$148,100	\$412,000
Devices	\$191,675	\$273,078	\$271,883	\$238,533	\$201,880	\$1,177,049
Copiers	\$53,046	\$28,865	\$41,517	\$57,166	\$65,794	\$246,388
TOTAL	\$297,621	\$315,943	\$449,400	\$356,699	\$415,774	\$1,835,437

The Department recognizes that as technology becomes more ingrained in everyday teaching and learning it is natural for technology expenditures to transition from the Department's capital budget request to its operating budget request. That migration began in FY16 as the Department included the cost of leasing that year's IT equipment in its operating budget and did not request IT capital from the Town. In FY17 we propose to continue that migration. We have included the FY17 technology capital costs of \$297,621 in our operating budget in the form of a \$70,000 lease payment. The Department will lease this equipment over four or five years, depending on the useful life, rather than purchase the equipment outright. As such, the Department is not requesting any technology capital as part of its FY17 capital budget request. By absorbing these costs within its operating budget, the Department has continued its policy of fiscal responsibility and has reduced its anticipated capital budget request by \$297,621.

At this point, it is the Department's intention to continue absorbing technology capital within its annual operating budget but it is unclear if this will be a sustainable practice in future years as each future year will add to the continuing lease costs until the Department completes its five year cycle. The FY17 budget includes IT equipment leasing costs of \$128,000 for the first year of the F17 lease and year two of the FY16 lease. It is possible that the Department will need additional operating budget or technology capital support from the Town in future years as we complete the full five year transition.

Revised Portsmouth School Department 5 Year Capital Improvement Plan FY 2017 - FY 2021

Description		2017	2018	2019	2020	2021	Total
Hathaway Elementary School							
Roof	New roof on 2 story and pitched roof (1951 wing)				\$678,175		\$678,175
Roof Drainage	Fix water pooling on flat portion of roof	\$203,000					\$203,000
Exterior Walls Repointing Fascia Replacement	Masonry, lintel work and joint sealant replacement	\$63,654				\$32,500	\$96,154
Exterior Windows	Replace windows - North side (2 story)		\$218,545				\$218,545
Interior Walls	Replace Folding Partition Walls 4 Classrooms			\$30,000			\$30,000
Floors - Asbestos	Asbestos abatement-VCT	\$60,000					\$60,000
Electrical	Replace old Electrical panels at end of life (7)	\$62,500					\$62,500
Electrical	Copper pipe & valve replacement program					\$35,000	\$35,000
Plumbing	Air Conditioning Library					\$35,000	\$35,000
HVAC	Replace master clock system					\$22,419	\$22,419
Communication		\$389,154	\$218,545	\$30,000	\$678,175	\$204,919	\$1,520,793
Subtotal							
Melville Elementary School							
Roof	New roof on gymnasium and K sections	\$185,658					\$185,658
Exterior Walls Repointing Fascia Replacement	Masonry, lintel work and joint sealant replacement					\$29,375	\$29,375
Floors-Asbestos	Asbestos abatement		\$36,000				\$36,000
Electrical	Replace switchgear					\$98,560	\$98,560
Electrical	Replace old electrical panels at end of life (4)					\$20,000	\$20,000
Plumbing	Copper pipe & valve replacement program					\$15,000	\$15,000
Communication	Replace master clock system					\$27,000	\$27,000
Subtotal		\$185,658	\$36,000	\$0	\$0	\$225,935	\$447,593
Portsmouth Middle School							
Floors	Main Office Carpet					\$15,000	\$15,000
Floors	Auditorium Carpet					\$14,500	\$14,500
Floors	Learning Center Carpet					\$52,000	\$52,000
Floors - Asbestos (Gym Corridor)	Asbestos Abatement						
Electrical	Replace Switchgear	\$12,000	\$218,545				\$218,545
Electrical	Replace old Electrical panels at end of life		\$93,975				\$93,975
HVAC	Air Conditioning in server room at end useful life					\$10,000	\$10,000
HVAC	Air Conditioning Library					\$100,000	\$100,000
Plumbing	Fixtures New faucets with vacuum breakers		\$10,000				\$10,000
Plumbing	Copper Pipe & Valve Replacement Program: see footnote					\$20,000	\$20,000
Communication	Replace Clock System					\$23,380	\$23,380
Subtotal		\$12,000	\$322,520	\$0	\$0	\$234,880	\$569,400
Portsmouth High School							
Sanitary Systems	Replace 3 injector pumps	\$31,827					\$31,827
Roof	New Roof Auditorium					\$41,675	\$41,675
Roof	New roof 1958 addition (Fort Butts)			\$574,150			\$574,150
Exterior Walls Repointing Fascia Replacement	Masonry, lintel work and joint sealant replacement	\$27,500					\$27,500
Floors-Asbestos	Asbestos abatement VCT		\$22,500				\$22,500
Electrical	Replace Switchgear					\$80,000	\$80,000
Electrical	Replace old Electrical panels at end of life (15)					\$12,500	\$12,500
Lighting/Electrical Improvements	Add lighting at field entrance and under bleachers					\$20,000	\$20,000
Plumbing	Copper pipe & valve replacement program					\$20,000	\$20,000
Subtotal		\$59,327	\$22,500	\$574,150	\$0	\$288,175	\$944,152
Totals							
		\$646,139	\$599,565	\$604,150	\$678,175	\$953,909	\$3,481,938

Portsmouth School Department 5 Year Capital Improvement Plan - RIDE Stage II

Description		2016	2017	2018	2019	2020	Total
Hathaway Elementary School							
Electrical Service	Replace old equipment with new circuit breaker		\$63,654				\$63,654
Roof	New roof on remaining portion of school - complete					\$678,175	\$678,175
Roof	New gymnasium roof	\$200,000					\$200,000
Roof Drainage	Fix water pooling on flat portion of 2 story roof		\$203,000				\$203,000
Exterior Walls Repointing	Masonry and lintel work		\$62,500				\$62,500
Windows	Replace windows - North side (2 story)			\$218,545			\$218,545
Floors-Asbestos	Asbestos abatement		\$60,000		\$30,000		\$90,000
Lighting (Interior)*	Upgrade to LED energy efficient lighting	\$99,285					\$99,285
Subtotal		\$299,285	\$389,154	\$218,545	\$30,000	\$678,175	\$1,615,159
Melville Elementary School							
Roof	New roof on gymnasium and K. sections		\$185,658				\$185,658
Roof	New skylights	\$25,000					\$25,000
Floors-Asbestos	Asbestos abatement	\$36,000		\$36,000			\$72,000
Lighting (Interior)*	Upgrade to LED energy efficient lighting	\$30,301					\$30,301
Subtotal		\$91,301	\$185,658	\$36,000	\$0	\$0	\$312,959
Portsmouth Middle School							
Exterior Trim	Weather-stripping and moisture abatement	\$16,196					\$16,196
Floors-Asbestos (Gym Corridor)	Asbestos abatement		\$12,000				\$12,000
Fixtures	New faucets with vacuum breakers			\$10,000			\$10,000
Service Switchboard	Replace old equipment at end of life			\$218,545			\$218,545
Electrical Panels	Replace old equipment at end of life			\$93,975			\$93,975
Lighting (Interior)*	Energy efficiency	\$30,201					\$30,201
EMS/Building Automation**	Energy efficiency	\$12,319					\$12,319
Boiler Replacement**	Equipment at end of life	\$448,658					\$448,658
Subtotal		\$507,374	\$12,000	\$322,520	\$0	\$0	\$841,894
Portsmouth High School							
Sanitary Systems	Replace 3 injector pumps		\$31,827				\$31,827
Roof	New roof 1958 addition (Fort Butts)				\$574,150		\$574,150
Exterior Walls Repointing	Masonry work	\$17,000					\$17,000
Interior Stairs	Replace rubber treads to reduce slipping hazard	\$75,000					\$75,000
Lighting (Interior/Exterior)*	Energy efficiency	\$279,296					\$279,296
Weatherization	Reduce cold air infiltration	\$24,157					\$24,157
Floors-Asbestos	Asbestos abatement	\$22,500		\$22,500			\$45,000
EMS/Building Automation**	Energy efficiency	\$11,319					\$11,319
Boiler Replacement**	Equipment at end of life	\$518,430					\$518,430
Domestic Hot Water Heater Replacement**	Equipment at end of life	\$48,882					\$48,882
Subtotal		\$996,584	\$59,327	\$22,500	\$574,150	\$0	\$1,652,561
Totals		\$1,894,544	\$646,139	\$599,565	\$604,150	\$678,175	\$4,422,573

* Lighting Projects: Costs are net of expected NGRID rebates and RIPEP grant.
 ** EMS/Boiler Replacement/Hot Water Heater Projects: Costs are net of expected NGRID rebates.

GATE RECEIPTS



TO: School Committee Members
 FROM: Christopher L. DiIuro, Director of Finance and Administration *CD*
 RE: FY17 Gates Receipts Budget Request
 DATE: March 2, 2016
 CC: Ana C. Riley, Superintendent
 Robert Littlefield, Principal PHS
 Stephen Trezvant, Athletic Director

General Overview

School Committee Policy DFD (Gate Receipts and Admissions) provides for the use of Gate Receipt funds for the benefit of the athletic programs/facilities at all district schools and the Portsmouth High School Marching Band. The policy requires the Superintendent to evaluate all requests based on their merits and submit his/her recommendations to the School Committee for consideration and action.

FY17 Gate Receipts Usage Requests

The following is a summary of the FY17 Gate Receipt requests that Superintendent Riley recommends be approved by the School Committee:

FY17 Gate Receipts Recommendation Summary	
	Amount
FY 15 Gate Receipts Fund Balance	\$ 65,196.39
FY16 Approved Budget - Expenditures	\$ (34,500.00)
FY16 Estimated Gate Receipts Revenues	\$ 35,000.00
Estimated Remaining Balance Available for FY17	\$ 65,696.39
FY17 Capital Request	\$ 59,500.00
FY17 Operational Request	\$ 5,500.00
Total FY17 Gate Receipts Budget Request	\$ 65,000.00

A detailed list of recommended items is attached as Exhibit A.

EXHIBIT A

FY17 Gates Receipts Budget Request					
Organization	Request Type	Rational	Cost	Breakdown	# of Students Impacted
Athletic Department	Operations	Coaches certification/professional development reimbursement	\$2,000	BCI - \$40/CPR & First Aid - \$90./RI Cert - \$100/NFHS Cert - \$50	All student athletes
PSD Athletic Department	Operations	Additional supervision at PHS & PMS athletic events as needed	\$1,000	Designated site supervisor when multiple events at different sites at the same time	All student athletes and community at large
PHS Marching Band	Operations	Transportation for band events and competitions as needed	\$2,500	To supplement fund raising efforts	150+
Total Operations Request			\$5,500		
Softball	Capital	Field improvements - backstop and dugouts	\$47,000	Needed improvements to facilities	40+ student athletes and PE department
Athletic Department	Capital	Ice Machine for Athletic Training Room	\$3,000	Safety/First Aid needs of all	400+ student athletes
Boys & Girls Track and Field	Capital	4 Flights of hurdles (40 hurdles)	\$3,000	Replace damaged/aging equipment with NFHS standard equipment	80+
Boys & Girls Track and Field	Capital	New high jump system	\$6,500	Replace aging equipment with NFHS standard equipment	80+
Total Capital Request			\$59,500		
Total Gate Receipts Request			\$65,000		

IMPACT FEES



TO: School Committee Members
FROM: Christopher L. Diluro, Director of Finance and Administration *CD*
RE: FY17 Town Impact Fees Budget Request
DATE: March 2, 2016
CC: Ana C. Riley, Superintendent

Over the past several years, the district has been struggling with a severe shortage of storage space at Portsmouth High School for grounds maintenance and athletic equipment (e.g. crossing mats, hurdles, etc.). This issue has been discussed at several Capital Subcommittee meetings and at its meeting on February 29, 2016, the subcommittee voted to recommend to the full School Committee that it request \$100,000 from the Town of Portsmouth's Impact Fees Account/Fund to construct an approximately 1,600 square foot storage facility at PHS to remedy this situation. This budget request is separate and distinct from the FY2017 Operating Budget Request and FY2017 Facilities Capital Budget Request.

FY17 Portsmouth Public Schools Town Impact Fees Budget Request

FY17 Town Impact Fees Budget Request: Up to \$100,000

There is a severe shortage of storage space at Portsmouth High School for grounds maintenance and athletic equipment (hurdles, high jump equipment, football equipment, John Deer Gator, track curbing, track crossing mats, etc.). Currently, the School Department is renting a 40 foot metal container, located behind the scoreboard at the turf field, to store some of this equipment. Even with this additional space, there are a number of items that still must be stored outside or under the bleachers.

To alleviate the storage issue, improve safety and better safeguard and maintain the grounds maintenance and athletic equipment, the School Department is requesting up to \$100,000 from the Town's Impact Fees Fund to design and build a storage facility at Portsmouth High School. It is expected that the storage facility would be approximately 1,600 square feet but the exact size and cost of the facility will not be known until an architect is engaged to design and spec the building. It is expected that a quality building that would meet all of the district's storage needs would cost no more than the requested amount.

This budget request is separate and distinct from the School Departments FY17 Operating Budget Request and FY17 Facilities Capital Request. This budget request from the Town was approved and authorized by the Portsmouth School Committee at its March 8, 2016 meeting.

Kathy Inch

From: Richard A. Rainer <rrainer@portsmouthri.com>
Sent: Monday, April 11, 2016 9:00 AM
To: Kathy Inch
Cc: Joanne Mower; Gary R. Crosby
Subject: Fwd: AIPC Presentation
Attachments: AIPC-PTS-7ap16.pptx; ATT00001.htm

Please put on the agenda for Wednesday. This will be part of the discussion over the Planning Dept. budget.

R / Rich

Sent from my iPhone

Begin forwarded message:

From: "Thomas C. Ardito" <tardito@aquidneckplanning.org>
To: "Richard A. Rainer" <rrainer@portsmouthri.com>
Cc: "Gary R. Crosby" <gcrosby@portsmouthri.com>, "Joanne Mower" <jmower@portsmouthri.com>
Subject: AIPC Presentation

Rich,

Attached is a powerpoint presentation for our budget hearing on Wednesday.

Please confirm receipt.

Thanks!

Regards,

--Tom

####

Thomas C. Ardito, Executive Director
Aquidneck Island Planning Commission
437 Broadway, Newport, RI 02840
Office: (401) 845-9299
Cell: (401) 575-6109
www.aquidneckplanning.org<<http://www.aquidneckplanning.org>>

Aquidneck Island Planning Commission

Civic Appropriation Request

Thomas C. Ardito, Executive Director

13 April 2016

AQUIDNECK ISLAND
PLANNING COMMISSION



About AIPC

- Established 1985 by Portsmouth, Middletown, Newport and State of Rhode Island
- 12 Board members representing 3 communities + Council reps
- Mission: To preserve & improve Aquidneck Island's environment and quality of life - long-term vision
- Vision: "Sustainable, Dynamic, Connected" Aquidneck Island
- AIPC works to support all three Island municipalities on critical, Island-wide issues
- Develop partnerships, secure funding
- Provide leadership, planning, technical assistance and project coordination
- *Goal: More effective Island management; cost savings for communities*

**AQUIDNECK ISLAND
PLANNING COMMISSION**



Past Projects

- Aquidneck Island Transportation Plan
 - \$500,000 in Design Funding for AI Projects
 - \$10M + in transportation improvements
- West Side Master Plan
 - Land transfer process underway in all three communities
 - Tank Farms 1 & 2
- AI Open Space Mapping
 - Comprehensive assessment of open space & preservation needs

AQUIDNECK ISLAND
PLANNING COMMISSION



Current Projects

- **Solarize Aquidneck**
 - 28 new residential solar installations in Portsmouth to date
 - Expect 100 systems total in Portsmouth - 650 installed kW, thousands of dollars in savings for Portsmouth homeowners
- **Public Forums**
 - Newport County Legislative Forum in January
 - More to follow - Energy, Aging, “Smart Island Series”
- **State Transportation Improvement Plan**
 - 11 applications, including 8 in Portsmouth
- **Supporting Community Priorities**
 - More than \$1M in grant requests pending for municipal water quality needs

**AQUIDNECK ISLAND
PLANNING COMMISSION**



New Priorities

- Clean Water
 - Protect Island Drinking Water
 - Reduce Pollution to Coastal Waters
 - Inter-Municipal Cooperation
- Coastal Resilience - Storms & SL Rise
 - Island Park, Melville
 - Island-wide Resilience Plan; Design solutions
 - Coastal protection and public access
- Improved Broadband Network Island-Wide

AQUIDNECK ISLAND
PLANNING COMMISSION



Priorities Continued

- Transportation Diversity & Improvements
 - Island Bikeway
 - Mass transit improvements
 - Ferry improvements
 - Traffic improvements
 - Burma Road
- Island Information
 - ConnectAquidneck -- For citizens and visitors
 - Aquidneck Island Today - demographic and environmental status & trends
 - Island Indicators
- *Your Ideas - through our strategic plan!!!*

**AQUIDNECK ISLAND
PLANNING COMMISSION**



Municipal Funding Request

- \$18,000 from each community
- Level funding since 2005
- Used toward base operating expenses
- AIPC annual budget approx. \$315k
- Portsmouth contribution 6% -- but critical
- Other operating support from foundations, etc.
- State and federal grants - pending
- *Municipal participation is critical as well!*

AQUIDNECK ISLAND
PLANNING COMMISSION



Contact me!

**Thomas Ardito, Executive Director
Aquidneck Island Planning Commission
401-845-9299**

tardito@aquidneckplanning.org

www.aquidneckplanning.org

**AQUIDNECK ISLAND
PLANNING COMMISSION**

